



cutting through complexity



Corporation of the Municipality of Opasatika

Municipal Asset
Management Plan

December 31st, 2013



<i>Asset management planning</i>	Asset management planning is the process of making the best possible decisions regarding the acquisition, operating, maintaining, renewing, replacing and disposing of infrastructure assets. The objective of an asset management plan is to maximize benefits, manage risk and provide satisfactory levels of service to the public in a sustainable manner.
<i>Historical cost</i>	Historical cost represents the actual cost incurred by the municipality at the date of acquisition. Given the timeframe between the date of acquisition and the current date, historical cost is not reflective of the replacement cost of the asset.
<i>Replacement cost</i>	Replacement cost reflects the cost that would be incurred in the event that the municipality was required to replace the asset at the present time in new condition.
<i>Life cycle cost</i>	Life cycle costs reflect the cost of all asset management activities that are recommended for the maintenance of the asset, including major periodic maintenance activities (e.g. crack sealing for paved roads), including the ultimate replacement of the infrastructure but not its initial acquisition. For the purposes of the asset management plan, life cycle costs have been expressed in current dollars and have not been adjusted for anticipated inflationary increases over the life of the assets except where noted.
<i>Condition assessments</i>	Condition assessment are a means of expressing the current state of the municipality's infrastructure based on three possible ratings – good, fair and poor. The determination of the ratings will vary based on the type of infrastructure involved.
<i>Immediate infrastructure requirements</i>	For the purposes of the asset management, immediate infrastructure requirements are capital investments that are recommended to be made within the next 10 years, based on the condition assessment of the infrastructure and the recommended life cycle activities. The immediate infrastructure requirement identified for the municipality is intended to address those assets that are currently rated as poor or expected to be rated as poor during the next ten years (due to deterioration caused by usage, weather, etc.).
<i>Sustaining life cycle requirements</i>	The sustainable life cycle requirement of an asset is the total of its life cycle costs divided by its estimated useful life. The sustainable life cycle requirement represents the amount of funding that should be committed to the municipality's infrastructure on an annual basis in order to fully fund the recommended life cycle activities.
<i>Ontario Municipal Partnership Fund</i>	The Ontario Municipal Property Fund (OMPF) is the primary Provincial mechanism for the flowing of operational grants to municipalities. OMPF funding is intended to assist municipalities that have limited property assessment, increased operating costs as a result of being northern or rural municipalities and/or are facing challenging fiscal circumstances.
<i>Municipal Infrastructure Investment Initiative</i>	The Municipal Infrastructure Investment Initiative (MIII) is a Provincial program designed to assist municipalities with critical road, bridge water and wastewater projects, with funding targeted to municipalities that would be unable to undertake priority projects without provincial support. While funding is available under MIII, the asset management plan does not consider any senior government grants other than those that have been secured as at the date of the asset management plan.

<i>Anticipated asset life cycle</i>	The anticipated asset life cycle is the estimated productive useful life of an asset or infrastructure component. At the end of the anticipated asset life cycle, the municipality will be required to replace the asset in question, either through acquisition or reconstruction.
<i>Integration opportunities</i>	Integration opportunities represent potential groupings of different assets into a single project. For example, roads capital projects are often integrated with water, wastewater and storm sewer replacements given that these systems are underneath (and accessed through) municipal roads.
<i>Rehabilitation and replacement criteria</i>	Rehabilitation and replacement criteria are the factors considered by the municipality when consider when to undertake certain asset management activities.
<i>Rehabilitation and replacement strategies</i>	Rehabilitation and replacement strategies represent activities that are intended to maintain the condition and performance of the municipality's infrastructure. Rehabilitation and replacement strategies are synonymous with asset management activities.
<i>Life cycle consequences</i>	Life cycle consequences represent the expected outcomes in the event that the municipality does not undertake the recommended asset management activities during the recommended timeframes. Life cycle consequences can included but are not limited to deterioration of the physical condition of the asset, a reduction in the outputs and service potential of the assets, increased operating costs, higher costs for subsequent asset management activities than would otherwise have been incurred had the municipality undertaken the recommended asset management activities and/or a reduction in the estimated useful life of the asset.
<i>Integrated asset priorities</i>	Where different assets can be integrated into capital projects, the integrated asset priorities determine the basis for selecting and prioritizing capital projects. For example, a municipality with a water and wastewater system that is in poor condition may prioritize road construction projects based on the condition of the underlying water and wastewater system.
<i>Infrastructure deficit</i>	The municipal infrastructure deficit represents the amount that should be spent by the Municipality to replace or rehabilitate assets that are assessed as being in poor replacement. The infrastructure deficit will increase as the Municipality's infrastructure ages, reducing when the Municipality incurs capital expenditures.
<i>Financing deficit</i>	The financing deficit represents the difference between the amount of capital financing required in a given year and the actual amount of investment made by the Municipality. The financing deficit is generally larger than the infrastructure deficit as it not only includes the cost of replacing assets that are rated as poor, but also the annual contribution towards the long-term sustainable replacement of all of the Municipality's assets.

Executive Summary	4
Chapter I – Introduction	10
Chapter II – State of Local Infrastructure	16
Chapter III – Desired Level of Service	29
Chapter IV – Asset Management Strategy	32
Chapter V – Financing Strategy	45
Chapter VI – Asset Management Plan Cross Reference	51
Appendices	
Appendix A – Infrastructure Profile – Roads	
Appendix B – Infrastructure Profile – Water	
Appendix C – Infrastructure Profile – Wastewater	
Appendix D – Infrastructure Profile – Bridges and Structures	
Appendix E – Infrastructure Profile – Buildings and Facilities	
Appendix F – Infrastructure Profile – Vehicles	
Appendix G – Life Cycle Profiles for Linear Assets	
Appendix H – Costing Estimates for Life Cycle Activities	
Appendix I – Suggested Capital Financing Policy	
Appendix J – Suggested Borrowing Policy	

The development of an asset management plan has been identified as a pre-requisite for the receipt of funding from the Province of Ontario (the 'Province') under the Municipal Infrastructure Investment Initiative ('MIII') and as such, represents an important first step in obtaining financing for necessary infrastructure investments. That said, planning for capital reinvestment is essential with or without the incentive provided under MIII, particularly given that a number of municipalities are now approach end-of-useful-life for significant components of their infrastructure.

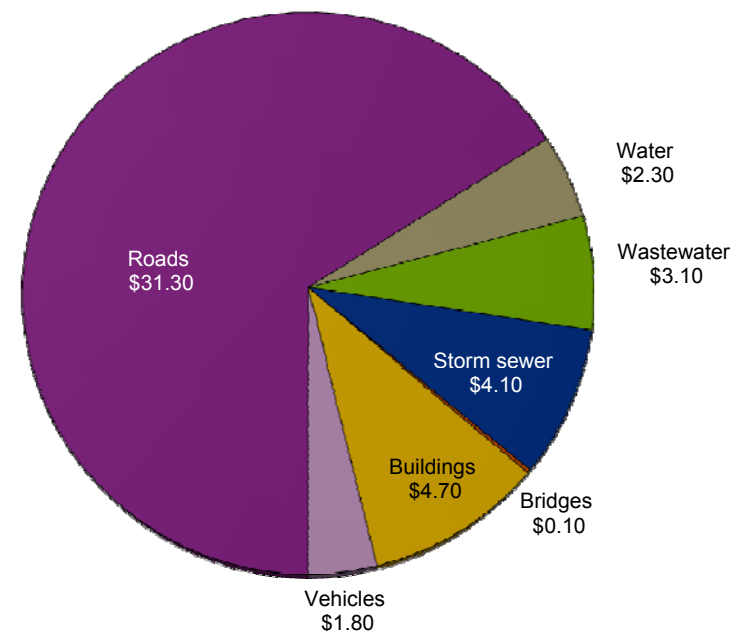
Current state of infrastructure

Despite its relatively small size (142 households), infrastructure represents a major investment on the part of the Township of Opatatika (the 'Municipality'), with the estimated replacement cost of its assets – roads, bridges, buildings, vehicles, equipment and pipes – amounting to more than \$47 million, or \$178,000 per resident. In addition to the cost of replacing its assets, the Municipality is also required to repair and rehabilitate its infrastructure over its entire useful life, with the cost of these life cycle activities for linear infrastructure (roads and pipes) amounting to \$142 million, or \$328,000 per household.

While the amounts of the Municipality's replacement and life cycle costs are significant, the real pressure from the perspective of its infrastructure comes from its current condition. Condition analysis conducted as part of the asset management planning process indicates that a significant proportion of the Municipality's infrastructure is either in fair or poor condition. Addressing the current state of the Municipality's infrastructure, which will deteriorate further if immediate maintenance isn't performed, is expected to cost approximately \$5 million over the next ten years, \$3 million of which relates to the Municipality's road network.

Details of the Municipality's infrastructure condition assessment and identified capital investment requirements over the next ten years are provided on the following page.

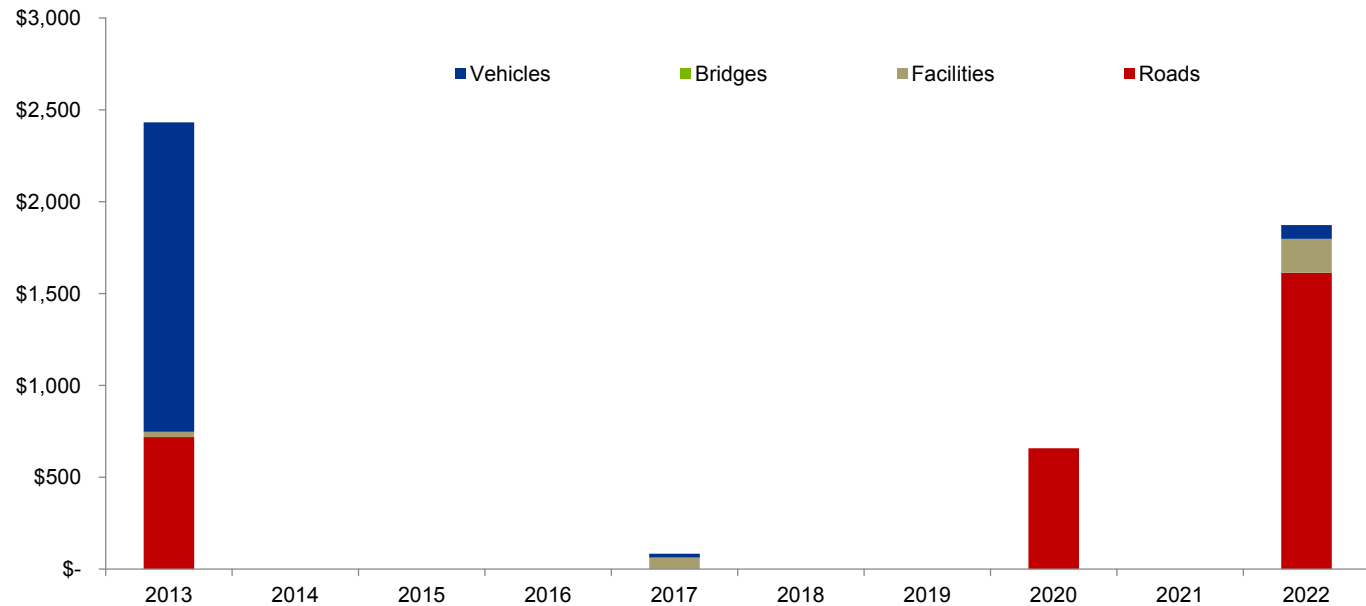
Replacement value by type of asset (in millions)



Condition assessment results by infrastructure component

Infrastructure	Condition Assessment		
	Good	Fair	Poor
Roads – gravel	87%	13%	–
Roads – paved	100%	–	–
Water, wastewater and storm sewer mains	100%	–	–
Bridges and culverts	100%	–	–
Buildings	50%	14%	36%
Vehicles	8%	8%	84%

Projected future infrastructure investment requirements (in thousands)



Asset management strategies

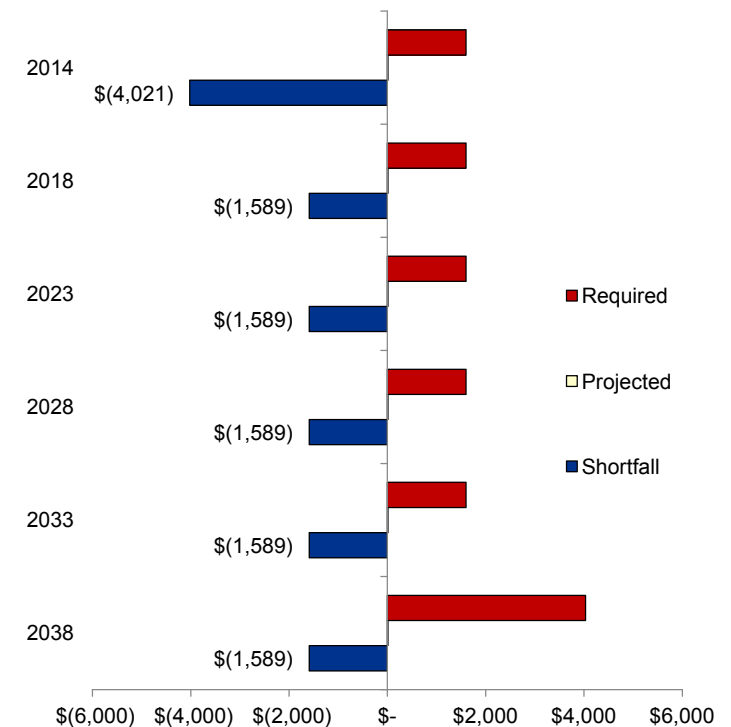
As required under MIII, this report identifies the required asset management strategies for the Municipality based on the types of infrastructure maintained as well as its current condition. As noted earlier, the Municipality would be required to spend an average of \$500,000 per year over the next ten years in order to address the current issues identified with its infrastructure. While this would allow the Municipality to meet its immediate infrastructure investment needs, it does not allow for ongoing maintenance, rehabilitation and replacement of its infrastructure, the cost of which amounts to an additional \$1.6 million, bringing the Municipality's total infrastructure financing requirement to \$2.1 million per year. In comparison, the Municipality is budgeted to generate \$578,000 in revenues during 2013 which will support \$11,000 in capital expenditures. Clearly, it is unable to address the full spectre of its infrastructure needs, resulting in ongoing annual infrastructure deficits.

In light of the significant gap between its infrastructure financing requirement and its capacity to raise revenues for capital purposes, the Municipality will be required to prioritize its investments. For the purposes of the asset management plan, three different categories have been identified:

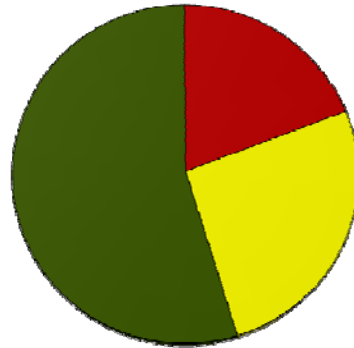
- **Priority 1** – consists of infrastructure investments required within the next five years, investments that qualify for grants and immediate investment needs stemming from new legislation or regulation, public health or safety concerns or other issues
- **Priority 2** – includes infrastructure investments required within six to ten years and other lower priority infrastructure
- **Priority 3** – representing the lowest class of investment priority, this category includes infrastructure with no investment requirement identified within the next ten years, discontinued infrastructure and other lower priority infrastructure

As demonstrated on the following page, while the Municipality's water, wastewater and storm sewer networks are relatively new and have no real priority investment requirements, other aspects of its infrastructure, particularly roads, buildings and vehicles, have relatively high priority investment requirements.

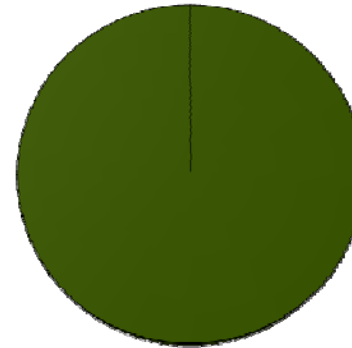
Calculated annual infrastructure funding shortfalls (in thousands)



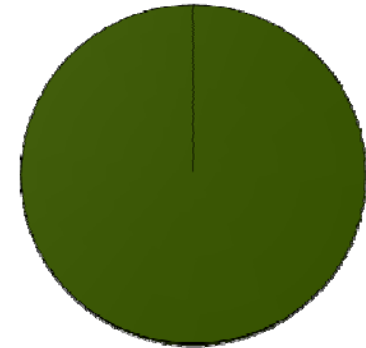
Roads



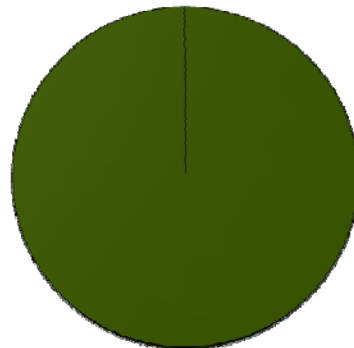
Water



Wastewater and storm



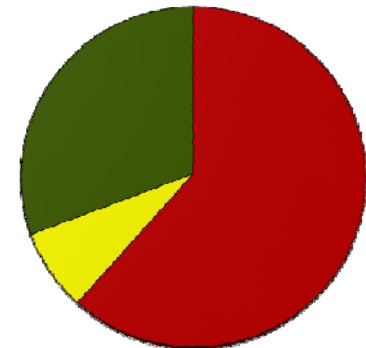
Bridges



Buildings



Fleet



■ Priority 1 infrastructure requirements *(highest priority)*
■ Priority 2 infrastructure requirements
 ■ Priority 3 infrastructure requirements *(lowest priority)*

Financing strategy

While the Municipality is unable to unilaterally address its infrastructure-related financial requirement, it recognizes the need to begin to address the challenge. As part of its financing strategy, the Municipality is proposing the following measures intended to increase funding for capital requirements:

- Permanently protecting the current level of capital expenditures so as to provide a consistent stream of funding into the future;
- Introducing a five year capital levy that would see the total levy increase by 2%, with the new revenue allocated to capital purposes (i.e. not for operations). The capital levy would add approximately \$12,000 per year to existing capital funding (\$100,000 in total over the next five years), representing a 38% increase in capital spending ;
- Exploring the continued use of debt as a means of funding infrastructure requirements;
- Upon the repayment of existing indebtedness, redirecting debt servicing costs to capital expenditures, capital reserves or new debt for capital projects so as to preserve existing funding for capital purposes; and
- Continuing to pursue grant programs provided by senior levels of government.

The issue of affordability

When considering the Municipality's ability to fund its capital requirements and its entitlement for grants, there needs to be a recognition of the limited ability of the Municipality to finance its capital needs due to issues surrounding affordability. In addition to the affordability considerations developed by the Province under the revised OMPF model, it is also important to remember that:

- The Municipality's population has decreased at a significantly faster rate than other communities and the Province as a whole. While the Province's total population increased by 19.5% between 1996 and 2011, the Municipality's population fell by 30.7% over the same period. The consequence of this trend is clear – fewer people in the community translates into fewer people able to fund municipal operations.
- The Municipality's residents have a higher degree of reliance on pension income (i.e. fixed income) as opposed to other communities. Overall, 19% of total reported personal income in the Municipality is derived from pensions, as opposed to the Provincial average of 14%. Additionally, the proportions of employment and pension income earned by the Municipality's residents has changed significantly over the last decade, with employment income falling from 66% of reported personal income to 62%, while pension income has increased from 16% to 19%. The consequences of this trend are also clear – those residents that remain within the Municipality are increasingly limited in their ability to afford ongoing taxation increases given the higher reliance on fixed income sources.

About this plan

The Municipality's asset management plan has been developed based on the guidance provided by the Province in *Building Together – Guide for Municipal Asset Management Plans*, which has been tailored to reflect the small size of the Municipality and the nature of its operations and infrastructure. Preparation of the plan involved Municipal staff as well as external financial and engineering advisors paid for through the MIII.

In completing the asset management plan for the Municipality:

- Accepted industry best practices were used for the development of the plan components, including the condition assessments, identification of life cycle requirements and estimated costs;
- The asset management plan was reviewed by Municipal council prior to adoption;
- The asset management plan was compared to the requirements under MIII to ensure compliance; and
- Expressions of interest submitted to date have been based on the priorities identified in the asset management plan.

We would like to acknowledge the cooperation of Municipal staff in the preparation of this report.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Chapter I Introduction



Asset management planning defined

Asset management planning is the process of making the best possible decisions regarding the acquisition, operating, maintaining, renewing, replacing and disposing of infrastructure assets. The objective of an asset management plan is to maximize benefits, manage risk and provide satisfactory levels of service to the public in a sustainable manner. In order to be effective, an asset management plan needs to be based on a thorough understanding of the characteristics and condition of infrastructure assets, as well as the service levels expected from them. Recognizing that funding for infrastructure acquisition and maintenance is often limited, a key element of an asset management plan is the setting of strategic priorities to optimize decision-making as to when and how to proceed with investments. The ultimate success or failure of an asset management plan is dependent on the associated financing strategy, which will identify and secure the funds necessary for asset management activities and allow the Municipality to move from planning to execution.

The purpose of the asset management plan

The asset management plan outlines the Municipality's planned approach for the acquisition and maintenance of its infrastructure, which in turn allows the Municipality to meet its stated mission and mandate by supporting the delivery of services to its residents. In achieving this objective, the asset management plan:

- Provides elected officials, Municipal staff, funding agencies, community stakeholders and residents with an indication of the Municipality's investment in infrastructure and its current condition;
- Outlines the total financial requirement associated with the management of this infrastructure investment, based on recommended asset management practices that encompass the total life cycle of the assets;
- Prioritizes the Municipality's infrastructure needs, recognizing that the scope of the financial requirement is beyond the capabilities of the Municipality and that some form of prioritization is required; and
- Presents a financial strategy that outlines how the Municipality intends to meet its infrastructure requirements.

It is important to recognize that the asset management plan is just that – a plan. The asset management plan (which has been prepared for the purposes of meeting the requirements of the Municipal Infrastructure Investment Initiative) does not represent a formal, multi-year budget for the Municipality. The approval of operating and capital budgets is undertaken as part of the Municipality's overall annual budget process. Accordingly, the financial performance and priorities outlined in the asset management plan are subject to change based on future decisions of Council with respect to operating and capital costs, taxation levels and changes to regulatory requirements or the condition of the Municipality's infrastructure.

The asset management plan encompasses the following components of the Municipality's infrastructure:

Transportation Infrastructure	Water and Wastewater Infrastructure	Other Infrastructure
<ul style="list-style-type: none"> • Roads • Bridges and culverts • Streetlights • Storm sewers 	<ul style="list-style-type: none"> • Treatment facilities • Water distribution system • Wastewater collection system 	<ul style="list-style-type: none"> • Vehicles • Facilities

For the purposes of developing the asset management plan, a 25-year planning horizon was considered, although the analysis includes a discussion of required activities over the entire life cycle of the Municipality's infrastructure. It is expected that the Municipality will update its asset management plan every four years (to coincide with Council elections) or earlier in the event of a major change in circumstances, which could include:

- New funding programs for infrastructure
- Unforeseen failure of a significant infrastructure component
- Regulatory changes that have a significant impact on infrastructure requirements
- Changes to the Municipality's economic or demographic profile (positive or negative), which would impact on the nature and service level of its infrastructure

The development of the Municipality's asset management plan involved the following major worksteps.

Workstep	Report Section
1. Information concerning the Municipality's tangible capital assets was reviewed and summarized to provide a preliminary inventory of assets, acquisition year, remaining useful life and historical cost.	Chapter I
2. A condition assessment of the Municipality's infrastructure was developed based on a review of previously commissioned assessments, the age and estimated remaining useful life of the infrastructure and engineering inspections of certain components.	Chapter II
3. Asset management strategies for each component of the Municipality's infrastructure were developed to provide an indication as to the recommended course of action for infrastructure procurement, maintenance and replacement/rehabilitation over the estimated useful life of the infrastructure component. As part of the development of the asset management strategies, cost estimates were prepared for the recommended activities.	Chapter IV
4. Based on the asset management strategies (which provide an indication as to the cost of the recommended activities) and the condition assessment (which provides an indication as to the timing of the recommended activities), an unencumbered financial projection was developed that outlined the overall cost of recommended asset management strategies assuming that the Municipality was to undertake all of the recommended activities when required (i.e. assuming sufficient funds were available for all required infrastructure maintenance and replacement). Consistent with the provisions of MIII, no grants were considered in the preparation of the unencumbered financial projection.	Chapter V
5. Recognizing that the overall financial requirement associated with the recommended asset management strategies is unaffordable for the Municipality, the required asset management activities were prioritized based on the potential risk of failure (determined by the condition assessment), the potential impact on residents and other stakeholders and other considerations.	Chapter IV
6. A second set of financial projections was developed based on the resources available to the Municipality to support its asset management activities, including funding from taxation and user fees. Consistent with the provisions of MIII, no grants were considered in the preparation of the financial projections.	Chapter V

The development of the asset management involved input from the following parties:

- Council and staff of the Municipality
- KPMG LLP, financial advisors to the Municipality
- exp Services Inc., engineering advisors to the Municipality

The asset management plan outlined in this report represents a forecast of the Municipality's infrastructure-related activities under a series of assumptions that are documented within the plan. The asset management plan does not represent a formal, multi-year budget for infrastructure acquisition and maintenance activities but rather a long-term strategy intended to guide future decisions of the Municipality and its elected officials and staff, recognizing that the approval of operating and capital budgets is undertaken as part of the Municipality's overall annual budgeting process.

In order to evaluate and improve the asset management plan, the Municipality plans to undertake the following actions:

Action Item	Frequency
1. Updating of infrastructure priorities based on: <ul style="list-style-type: none"> • Ongoing condition assessments (e.g. bi-annual bridge inspections) • Visual inspection by municipal personnel • Identified failures or unanticipated deterioration of infrastructure components • Analysis of performance indicators 	Annually
2. Adjustment of asset management plan for changes in financial resources, including new or discontinued grant programs, changes to capital component of municipal levy, etc.	Every four years
3. Comparison of actual service level indicators to planned service level indicators and identification of significant variances (positive or negative)	Annually
4. Updating of infrastructure data maintained in Municipal Data Works	Annually upon completion of the Municipality's financial statement audit

This report is based on information and documentation that was made available to KPMG at the date of this report. KPMG has not audited nor otherwise attempted to independently verify the information provided unless otherwise indicated. Should additional information be provided to KPMG after the issuance of this report, KPMG reserves the right (but will be under no obligation) to review this information and adjust its comments accordingly.

Pursuant to the terms of our engagement, it is understood and agreed that all decisions in connection with the implementation of advice and recommendations as provided by KPMG during the course of this engagement shall be the responsibility of, and made by, the Township of Opasatika. KPMG has not and will not perform management functions or make management decisions for the Township of Opasatika.

This report includes or makes reference to future oriented financial information. Readers are cautioned that since these financial projections are based on assumptions regarding future events, actual results will vary from the information presented even if the hypotheses occur, and the variations may be material.

Comments in this report are not intended, nor should they be interpreted to be, legal advice or opinion.

KPMG has no present or contemplated interest in the Township of Opasatika nor are we an insider or associate of the Township of Opasatika or its management team. KPMG does currently provide external audit services to the Municipality. Our fees for this engagement are not contingent upon our findings or any other event. Accordingly, we believe we are independent of the Township of Opasatika and are acting objectively.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Chapter II State of Local Infrastructure

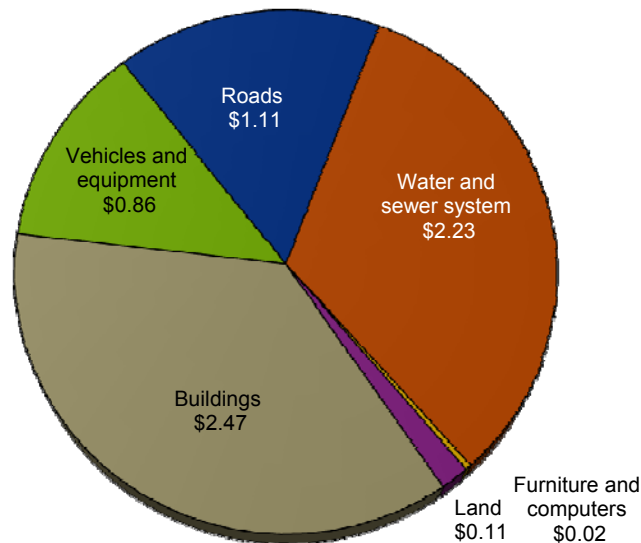


At December 31, 2012, the Municipality reported a total investment of \$6.60 million in tangible capital assets ('TCA') at historical cost. This equates to an average investment of \$46,500 per household, or \$29,000 per resident.

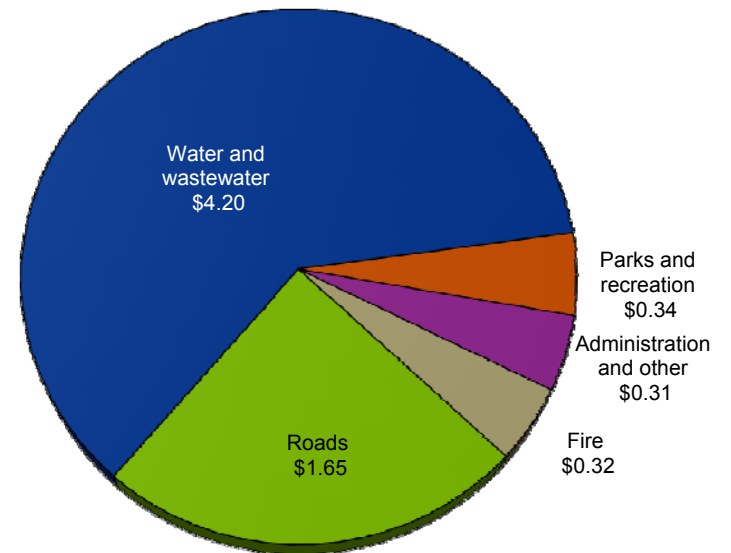
With a historical cost of \$2.47 million, buildings, including the Municipality's water and wastewater treatment facilities, parks and recreation buildings and administrative offices, represent the single largest type of infrastructure and account for 37% of the Municipality's total infrastructure (at historical cost). Water and wastewater piping (\$2.23 million), roads (\$1.11 million) and vehicles and equipment (\$0.86 million) represent the next largest asset types by historical cost.

From a functional perspective, the Municipality's water and wastewater system (including treatment, distribution and collection) and road network represent the largest components of its infrastructure (\$4.20 million and \$1.65 million respectively), accounting for a combined total of 89% of the overall historical cost of the Municipality's infrastructure.

Tangible capital assets by type (historical cost, in millions)

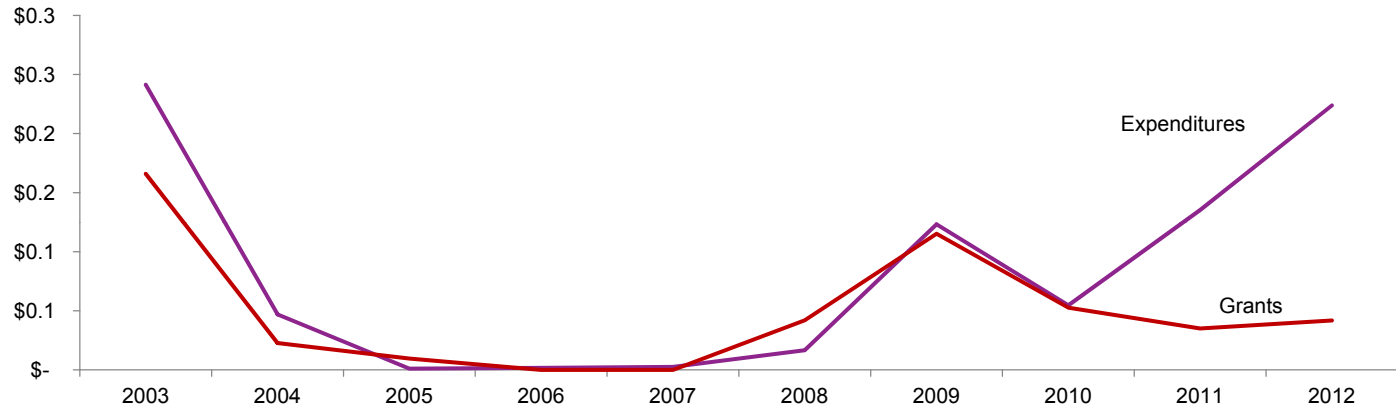


Tangible capital assets by use (historical cost, in millions)



Over the last 10 years, the Municipality's investment in its infrastructure has totaled just over \$847,500, with Federal and Provincial capital grants amounting to approximately \$486,000 over the same period. As noted below, the Municipality's investment in infrastructure has traditionally been closely tied to grant revenues.

Capital expenditures and grants (in millions)



Since 2003, water and wastewater infrastructure has represented the largest area of investment for the Municipality, amounting to \$347,000 or 41% of total capital spending.

Capital expenditures by program

(in thousands of dollars)	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Total
Roads	–	–	–	2	3	2	1	–	70	43	121
Water and wastewater	95	3	–	–	–	15	116	11	55	52	347
Parks and recreation	90	32	–	–	–	–	6	41	3	–	172
Fire	23	6	1	–	–	–	–	–	–	–	30
Administration and other	33	6	–	–	–	–	–	2	7	129	177
Total	241	47	1	2	3	17	123	54	135	224	847

In order to fund its capital investments, the Municipality has relied heavily on grants, which have funded 57% of all capital expenditures incurred over the last ten years. During 2012, the Municipality issued \$120,000 in long-term debt, marking the first time that it has used debt financing in the last decade.

Capital expenditures and funding

(in thousands of dollars)	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Total
Total capital expenditures	241	47	1	2	3	17	123	54	135	224	847
Grants received	166	23	10	–	–	42	115	53	35	42	486
Local financing requirement	75	24	(9)	2	3	(25)	8	1	100	182	361
Long-term debt issued	–	–	–	–	–	–	–	–	–	120	120
Taxation, user fee and reserve funding	75	24	(9)	2	3	(25)	8	1	100	62	241

For asset management purposes, the historical cost of the Municipality's infrastructure is arguably of limited value in that it reflects the cost at the date that the infrastructure investment was incurred, as opposed to what it would cost the Municipality to replace the infrastructure at the present time. While the use of replacement value is a more meaningful measure of the financial requirement associated with the Municipality's infrastructure (and is a required component for asset management plans under MIII), it is also of limited value in that it only considers the replacement cost at the end of the infrastructure's useful life and does not contemplate:

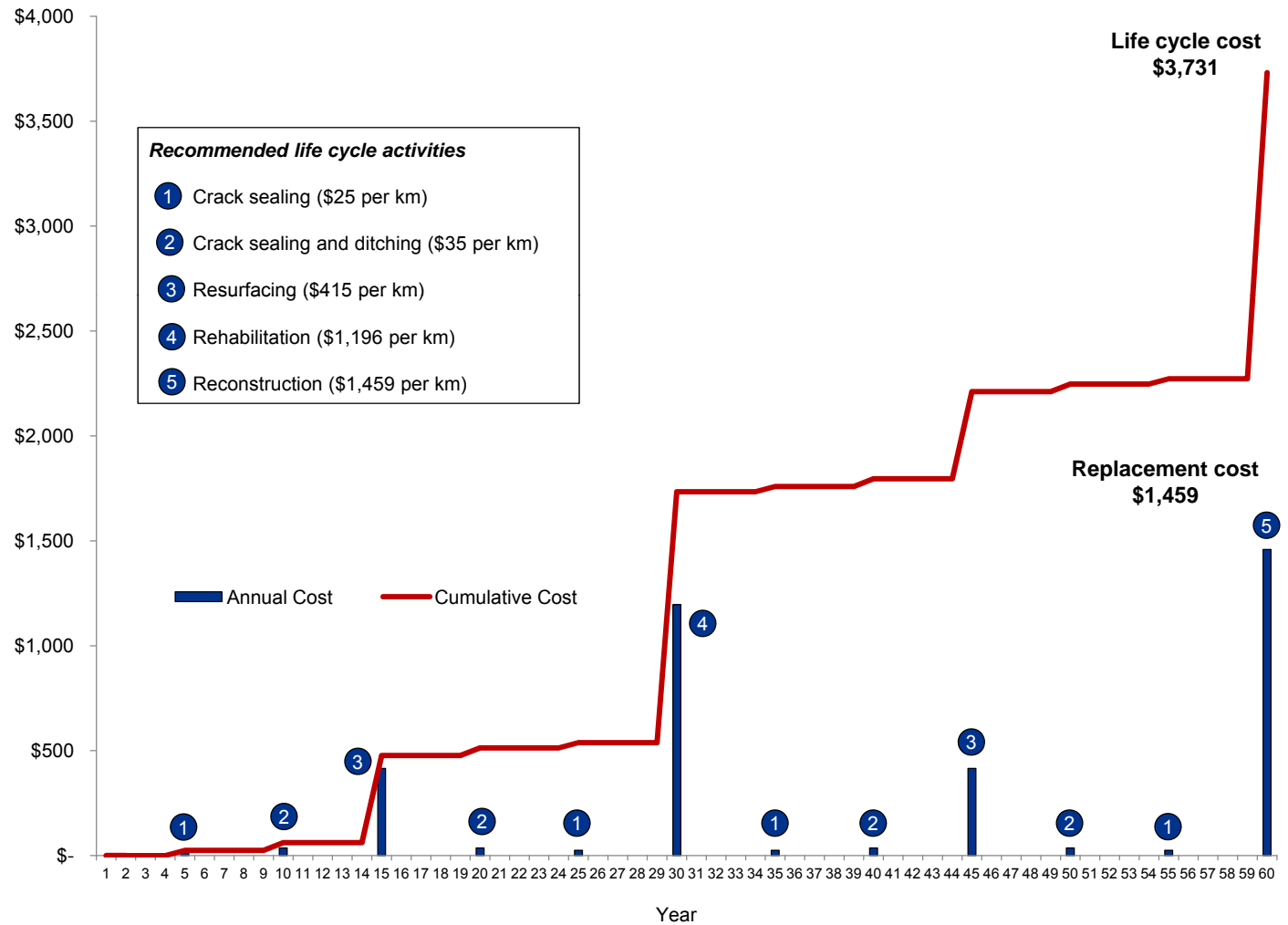
- The fact that certain components of the Municipality's infrastructure, such as roads, will not be fully replaced at the end of useful life but rather will be reconstructed; and
- Asset management activities that are required (by best practice) to be incurred prior to the end of the useful life of the Municipality's infrastructure.

Accordingly, for the purposes of the Municipality's asset management plan, we have provided the following for each component of the Municipality's infrastructure:

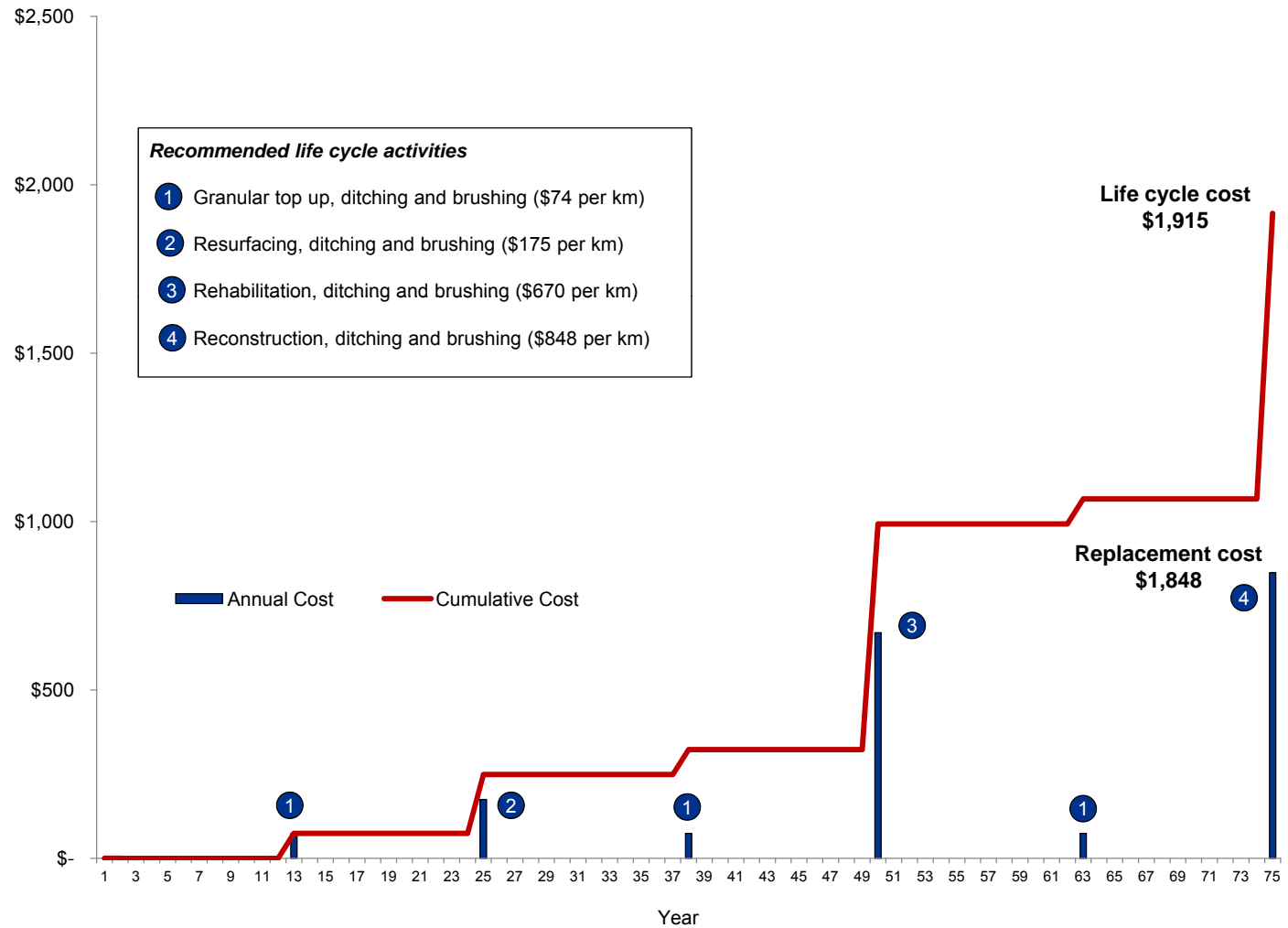
- **Historical cost**, based on the Municipality's TCA data as reported in its 2012 financial information return
- **Replacement cost**, based on cost estimates prepared by the Municipality's engineering advisors. For the purposes of the asset management plan, replacement cost is defined as follows:
 - Roads – road reconstruction costs at the end of useful life, including necessary curbs, sidewalks, drainage (as appropriate based on the type of road)
 - Bridges and culverts – estimated reconstruction cost
 - Water and wastewater pipes – replacement costs at the end of useful life, including hydrants, valves, road reinstatement and service to the property line
 - Vehicles – estimated purchase price
 - Buildings – estimated reconstruction cost
- **Life cycle costs**, based on cost estimates prepared by the Municipality's engineering advisors. Life cycle costs encompass the cost of all recommended maintenance activities associated with a component of the Municipality's infrastructure prior to the end of useful life. The nature of life cycle costs will vary depending on the type of infrastructure in question, with certain assets requiring little life cycle activities prior to the end of useful life while others require regularly scheduled maintenance activities. For the purpose of the Municipality's asset management plan, life cycle costs have been provided for linear infrastructure (roads, water and wastewater mains).

We have included on the following page a depiction of the life cycle requirements associated with one type of road, including the difference between replacement cost and life cycle cost.

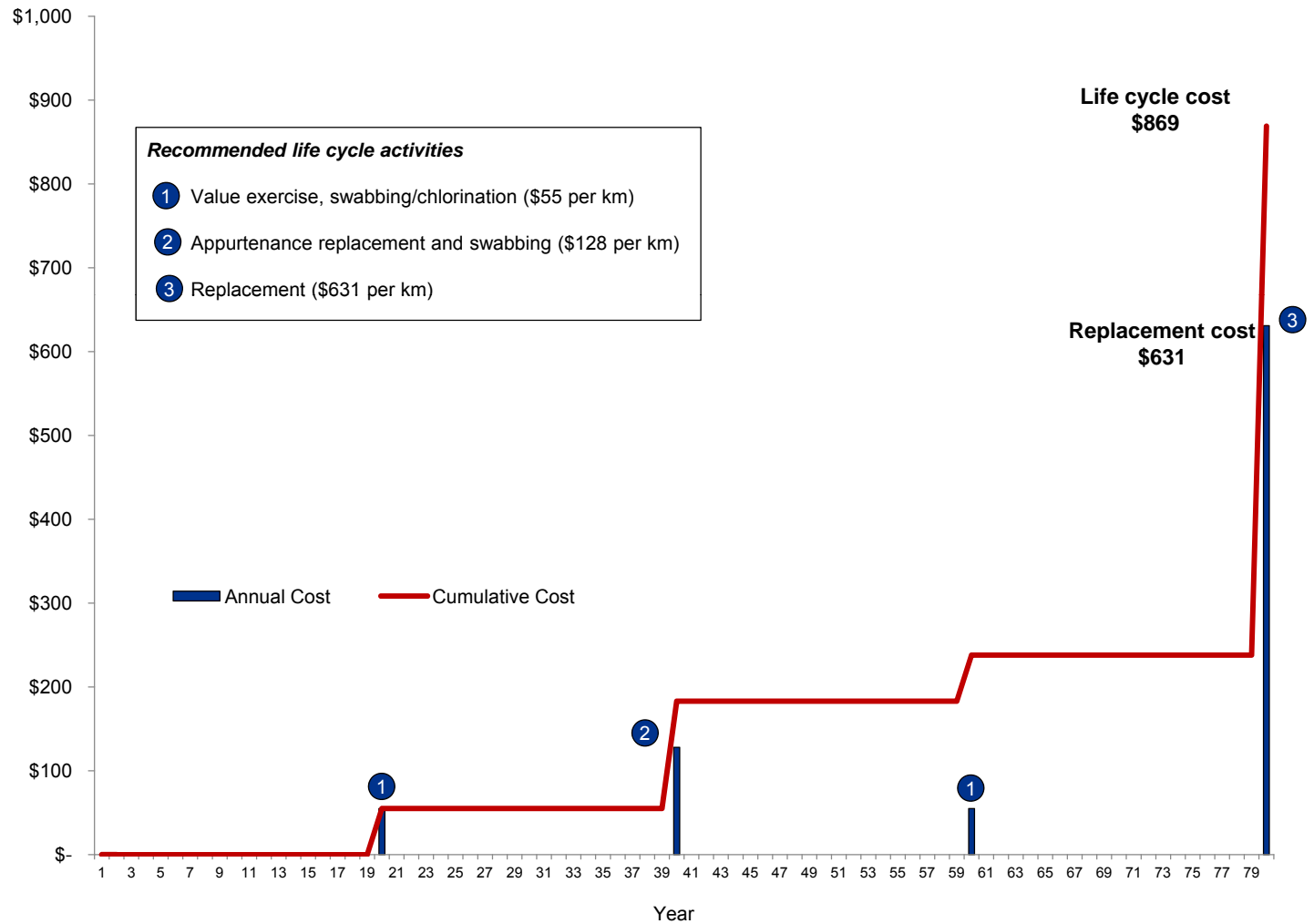
Life cycle costing profile – paved rural collector road (7.0m lane) (in thousands)



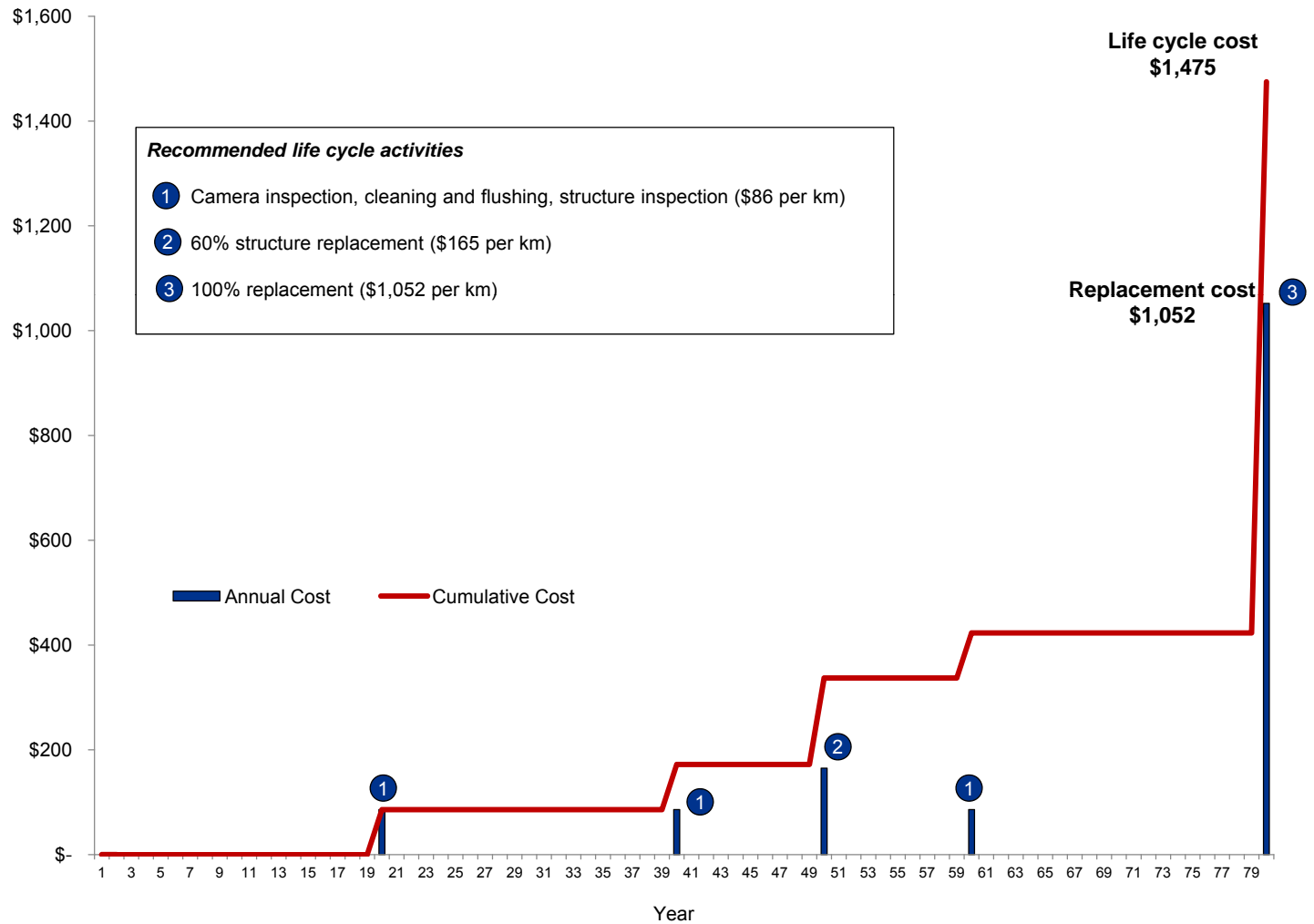
Life cycle costing profile – granular rural road (6.5m lane) (in thousands)



Life cycle costing profile – urban water PVC distribution main (100 mm) (in thousands)



Life cycle costing profile – sanitary sewer collection (150mm to 300mm) (in thousands)



Additional information concerning the Municipality's infrastructure can be found in the following appendices:

- **Appendix A** – Infrastructure profile – roads
- **Appendix B** – Infrastructure profile – water
- **Appendix C** – Infrastructure profile – wastewater
- **Appendix D** – Infrastructure profile – bridges and structures
- **Appendix E** – Infrastructure profile – buildings and facilities
- **Appendix F** – Infrastructure profile – vehicles
- **Appendix G** – Life cycle profiles for linear infrastructure, including recommended activities and costs
- **Appendix H** – Costing estimates for life cycle activities for linear infrastructure

The current replacement value of the Municipality's infrastructure (expressed in 2013 funds) is estimated to be in the order of \$47.6 million, the majority of which (\$31.3 million or 66%) relates to the municipal road network. Overall, the replacement value of the Municipality's infrastructure amounts to approximately \$211,000 per resident or \$328,000 per household, or 7 times the historical cost of infrastructure.

The total life cycle cost associated with the Municipality's linear infrastructure (roads, water, wastewater and storm sewer mains) is just over \$85 million, with roads representing the largest category of life cycle costs (\$72 million or 85% of total life cycle costs). On average, the Municipality's life cycle costs for its linear infrastructure is \$380,000 per resident or \$602,000 per household.

Historical, replacement and life cycle costs by component

	Quantity	Useful Life	Replacement Cost	Life Cycle Cost
Roads – gravel	32,400 m	60 to 75 years	\$27,459,097	\$62,054,586
Roads – paved and surface treated	2,640 m	60 to 75 years	\$3,851,821	\$9,850,790
Water distribution network	4,184 m	80 years	\$2,316,530	\$3,183,132
Wastewater collection network	3,306 m	80 years	\$3,147,403	\$5,001,230
Storm sewer network	4,390 m	80 years	\$4,143,391	\$5,384,017
Total linear infrastructure			\$40,918,242	\$85,473,755
Bridges and culverts	1	50 years	\$138,703	
Buildings and facilities	14	20 to 75 years	\$4,741,092	
Vehicles	12		\$1,780,000	
Total in-scope infrastructure			\$47,578,037	

In order to assess the condition of the Municipality's infrastructure, which in turn determines the timing for asset management activities, different approaches were adopted depending on the type of infrastructure:

- **Roads** – condition assessments for roads (paved, surface treated and gravel) were determined based on a *Condition Rating* that ranked the Municipality's road network on a scale of 0.00 to 10.00 based on factors such as structural cracking, non-structural cracking, rutting and roughness.
- **Water and wastewater mains** – given the inability to directly observe underground infrastructure, condition assessments for water and wastewater mains were determined based on the estimated remaining useful life.
- **Bridges and large culverts** – condition assessments were based on the *Bridge Condition Index* as determined by the most recent bridge inspections conducted in accordance with the Ontario Structure Inspection Manual.
- **Facilities** – condition assessments for buildings were based on a *Facility Condition Index* that considered the level of required repairs to the various facility components (structure, mechanical, electrical and roof) as a percentage of its total replacement cost, based on a physical inspection of the Municipality's buildings and the estimated remaining useful life.
- **Vehicles** – condition assessments for the Municipality's fleet were determined based on the estimated remaining useful life of the individual vehicles.

In order to determine the allocation of the Municipality's infrastructure by condition category (good, fair, poor), the following benchmarks were utilized.

Condition assessment benchmarks

Infrastructure components	Basis of Assessment	Good	Fair	Poor
Roads	Condition rating	Greater than 6.00	4.00 to 6.00	Less than 4.00
Water , wastewater and storm mains	Remaining useful life	Greater than 50%	10% to 50%	Less than 10%
Bridges and large culverts	Bridge condition index	Greater than 70	60 to 70	Less than 60
Facilities	Facility condition index	Less than 5%	5% to 10%	More than 10%
Vehicles	Remaining useful life	Greater than 50%	10% to 50%	Less than 10%

Details of the condition assessments for individual infrastructure components can be found in the infrastructure profiles in **Appendices A to F**.

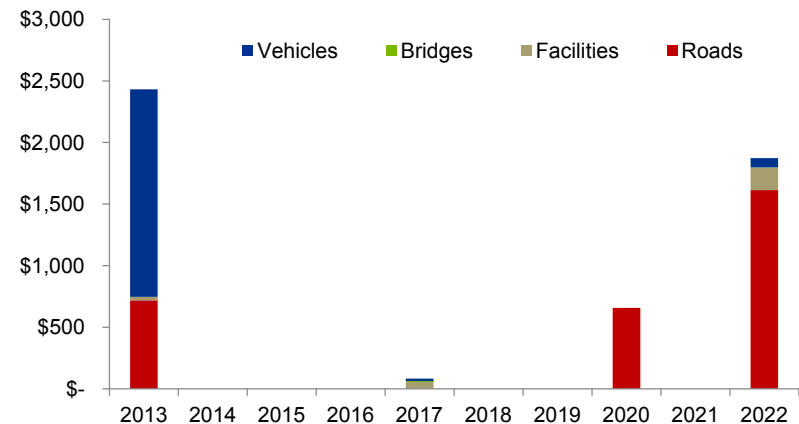
The results of the condition assessment indicate mixed results for the Municipality, with its water and wastewater systems (mains and facilities) in good condition, while a sizeable percentage of its other facilities and vehicles, along with one bridge, rated as being in poor condition.

Condition assessment results by infrastructure component

Infrastructure	Condition Assessment		
	Good	Fair	Poor
Roads – gravel	87%	13%	–
Roads – paved	100%	–	–
Water, wastewater and storm sewer mains	100%	–	–
Bridges and culverts	100%	–	–
Buildings	50%	14%	36%
Vehicles	8%	8%	84%

In order to address its immediate infrastructure investment needs, the Municipality would need to spend a total of \$2.4 million, primarily on vehicle replacements and road improvements. Over the next ten years, the additional infrastructure investment requirement is calculated to be \$2.6 million, bringing the Township's total capital investment requirement over the next ten years to \$5.0 million (\$2.4 million immediately plus \$2.6 million over the next ten years).

Projected future infrastructure investment requirements (in thousands)



On a go-forward basis, the following policies will govern the updating and verification of the condition assessment:

- Condition assessments for bridges will be conducted every two years in accordance with Provincial regulations, with the asset management plan updated accordingly
- Condition assessments for water and wastewater mains will be assessed periodically through the use of camera inspections, with a five year inspection cycle being the long-term target
- Condition assessments for facilities will be assess through an engineering/architectural inspection of the facilities periodically, with a ten year inspection cycle being the long-term target
- Condition assessments for other assets will be based on the percentage of remaining useful life in the absence of a third-party assessment of the assets. On an annual basis, the Town will review the useful lives and condition assessment criteria (good, fair, poor based on percentage of remaining life) and will adjust the asset management plan accordingly



cutting through complexity



Asset Management Planning
for the Township of Opatika

Chapter III Desired Levels of Service



The Municipality's asset management strategy is intended to maintain its infrastructure at a certain capacity and in doing so, allow it to meet its overall objectives with respect to service levels for its residents. Highlighted below are the key performance measures and service level targets for the major components of the Municipality's infrastructure, as well as an assessment of its current performance and the anticipated date for achieving the service level target.

Infrastructure Component	Performance Measure	Targeted Performance	Achievement Date
Roads	Compliance with Ontario Regulation 239/02 – Minimum Maintenance Standards for Municipal Highways	Full compliance	2014
Water	Days under boil water advisory	None	2014
	Response time for notices submitted in accordance with subsection 18(1) of SDWA	5 days	2014
	Number of water main breaks per km	2	2014
Wastewater	Infiltration rate	10%	2017
Vehicles	Operability	90%	2014
Facilities	Availability (percentage of planned operating hours)	99%	2014
	Compliance with Accessibility for Ontarians with Disability Act and Integrated Accessibility Standards	Full compliance	As per legislation

It is anticipated that the Municipality will monitor and report on its performance annually.

It is also important to recognize that in certain instances, a deviation from the Municipality's targeted service level may be the result of uncontrollable and unforeseen factors and any evaluation of the Municipality's performance should differentiate between controllable and uncontrollable events. For example, the availability of facilities (as a percentage of planned operating hours) could be impacted by weather conditions or power disruptions that may result in the closure of facilities but which are not caused by the Municipality or otherwise controllable. Absent some form of compensating strategy (such as standby power generators), these events may cause the Municipality to deviate from its targeted service levels.

From time to time, new legislation or regulations will be enacted that change minimum performance requirements for municipal infrastructure and by extension the performance measures outlined in the Municipality's asset management plan. At the present time, three major items of legislation and regulation have been identified as having the potential to impact on the Municipality's desired service levels and asset management plan:

- The *Accessibility for Ontarians with Disability Act* and the accompanying *Integration Accessibility Standards* may require the Municipality to alter components of its infrastructure to ensure accessibility for individuals with disabilities. The timeframe for compliance with the Act depends on both the nature of the requirement and the size of the municipality, with smaller communities generally provided with an extended period for compliance as compared to the Province or larger municipalities.
- The Province of Ontario has recently enacted revisions to *Ontario Regulation 239/02 – Minimum Maintenance Standards for Municipal Highways*. While the majority of these changes deal with winter maintenance activities (which are not included in the scope of the asset management plan), revisions have been made to inspection requirements for certain components of a municipal road network, which will impact on the Municipality's asset management activities in the future.
- It is anticipated that the Province of Ontario will introduce new legislation relating to wastewater treatment activities that are expected to increase the minimum performance standards, which may in turn require the Municipality to amend its existing performance measurement targets and/or introduce new targets.

On an annual basis, the Municipality will evaluate the impact of enacted legislation or regulation on its desired levels of service and will adjust its performance measures accordingly.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

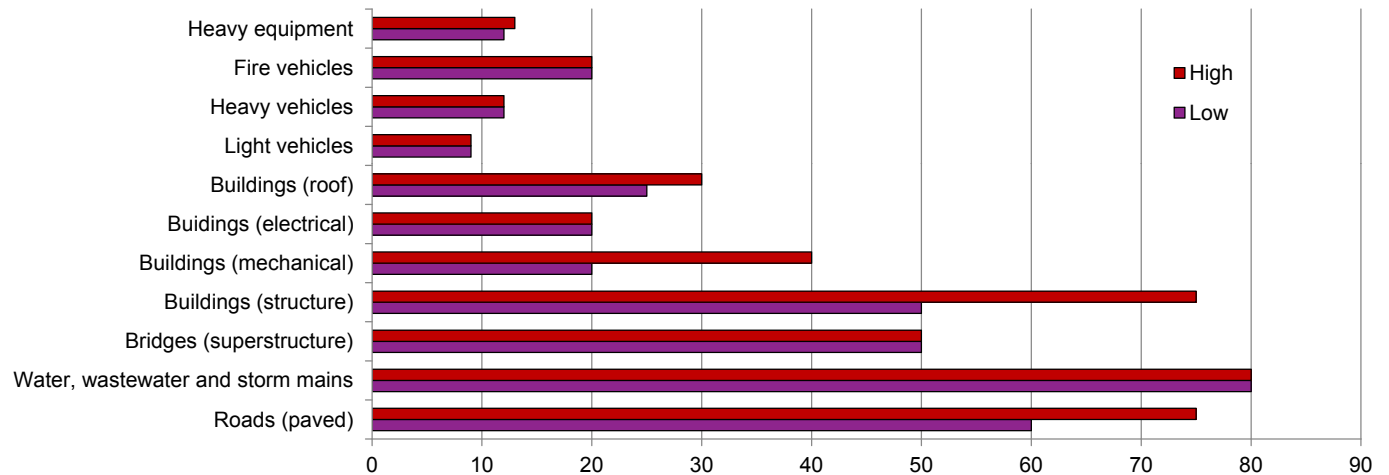
Chapter IV Asset Management Strategy



For each significant component of the Municipality's infrastructure, asset management strategies have been developed that outline:

1. The expected life cycle period for each asset, which defines the period that the Municipality will be required to maintain its infrastructure and secure the necessary financing for maintenance and replacement activities. As noted below, there is considerable variability in the estimated life cycle periods of the Municipality's infrastructure.

Life cycles for municipal infrastructure (in years)



2. The extent to which asset management activities can be integrated with other assets, most commonly the integration of above ground and below ground infrastructure (roads, water, wastewater and storm sewer). The integration of different infrastructure components is a critical element of the Municipality's asset management plan given the staggering of the end of useful life for major assets.
3. Criteria and strategies for the replacement and rehabilitation of the assets.
4. Consequences of not undertaking the necessary asset management activities, particularly the impact on useful lives and overall costs.
5. The determination of priorities when considering integrated assets (e.g. roads and pipes).

Asset management strategies for each component are presented on the following pages.

<p>Anticipated asset life cycle</p>	<p>The life cycle of newly constructed pavement systems are dependent on several factors including the pavement design, material and construction quality, traffic volume, traffic loading, and environmental conditions. The service life can be approximated by the category of road: 60 years for pavement with curb, 60 years for pavement with open ditch, and 10 years for surface treatments.</p>
<p>Integration opportunities</p>	<p>Various other elements may be considered as integrated with paved roads. These include buried assets in the corridor: water sewers, storm sewers, hydro, telephone, natural gas, and cable. Other possible affected elements include traffic signals, street lighting, and sidewalks.</p>
<p>Rehabilitation and replacement criteria</p>	<p>To assess paved roads the Pavement Condition Index (PCI) is used. PCI is a numerical index between 0 and 10 and is based on a visual survey conducted, where 10 represents a new pavement in excellent condition and 0 an impassible pavement. If the PCI ranks at 5, resurfacing should be considered, if PCI ranges from 3 to 5, rehabilitation should be considered. In the case that the PCI falls below 3, reconstruction is a more effective option.</p>
<p>Rehabilitation and replacement strategies</p>	<p>Several different rehabilitation strategies can be implemented. The selection of the strategy is dependent on the following criteria: PCI index, road classification (arterial, collector, local), urban or rural, ditched or curbed, benefit/cost ratio. These strategies include:</p> <ul style="list-style-type: none"> • Total reconstruction of pavement with 80mm to 120mm of hot mix asphalt (HMA) • Mill and resurface pavement with 50mm to 75mm of HMA • Strip and resurface pavement with 50mm to 75mm of HMA • Pulverize with underlying granular and surface with 50mm to 75mm of HMA • Mill and resurface patches of pavement with 50mm of HMA • Routing and crack sealing pavements
<p>Life cycle consequences</p>	<p>Failure to fund timely pavement rehabilitation will result in a reduction in the pavement PCI. Pavement PCI's below 5 result in exponential increases in pavement rehabilitation costs. It also increases significantly road maintenance costs. Pavements identified by a PCI below 3 typically reflect decreases in level of service and increasing associated degrees of risk and liability.</p>
<p>Integrated asset priorities</p>	<p>The schedule of pavement rehabilitation is often planned in conjunction with underground utility rehabilitation works. Most commonly it is the rehabilitation of pavement systems that prompts the replacement of underground sewer and water services in the infrastructure is also in deteriorating condition and approaching its useful service life. The incorporation of other infrastructure rehabilitation may be done alongside Engineering & Public Works Department internally or with natural gas, hydro, and telephone utilities externally.</p>

<p><i>Anticipated asset life cycle</i></p>	<p>The life cycle of newly placed gravel road systems are dependent on several factors including the material and construction quality, design, traffic volume, traffic loading, and environmental conditions. The service life can be approximated by the category of road: 60 years for earth with open ditch and 75 years for gravel with open ditch. Sufficient maintenance provided during the service life will help preserve conditions using such strategies as machine grading, ditching and brushing, and granular top up.</p>
<p><i>Integration opportunities</i></p>	<p>Various other elements may be considered as integrated with paved roads. These include buried assets in the utility corridor: water sewers, storm sewers, hydro, telephone, natural gas, and cable.</p>
<p><i>Rehabilitation and replacement criteria</i></p>	<p>To assess gravel roads the Gravel Condition Index (GCI) is used. GCI is a numerical index between 0 and 100 and is based on a visual survey conducted, where 100 represents a newly constructed road in excellent condition and 0 an impassible roadway. If the GCI ranges from 3 to 5, rehabilitation should be considered. In the case that the GCI falls below 3, reconstruction is a more effective option.</p>
<p><i>Rehabilitation and replacement strategies</i></p>	<p>Several different rehabilitation strategies can be implemented. The selection of the strategy is dependent on the following criteria: GCI index, road classification (collector, local), urban or rural, benefit/cost ratio. In a rehabilitation scenario, the top 50 to 100 mm of gravel type “A” would be replaced. In the case of total reconstruction the work would include the replacement of the granular road base and the granular surface.</p>
<p><i>Life cycle consequences</i></p>	<p>The effects of gravel road rehabilitation that is insufficiently funded are reflected in the GCI index which as a result will typically fall below 6. The poor quality of the roadway will be reflected in rising reconstruction and maintenance costs. Roads which are identified by a GCI of 3 or lower typically show signs of a poor level of service increasing the associated degrees of risk and liability.</p>
<p><i>Integrated asset priorities</i></p>	<p>The schedule of road rehabilitation is often planned in conjunction with underground utility rehabilitation works. Most commonly it is the rehabilitation of gravel roads that prompts the replacement of underground utilities and sewer and water services if those services are deteriorating and approaching their useful service life.</p>

<p><i>Anticipated asset life cycle</i></p>	<p>The life cycle ranges from 30 to 100 years. Examining individual elements, the expected service life of a water plant or pump station varies from 30 to 50 years. Valve replacement typically occurs every 30 to 50 years. Similarly, the hydrant life cycle is predicted as 40 years and chambers as 50 years. For watermains the life cycle can be approximated between 50 and 100 years and 75 years for water storage. These values hold true under the assumption that the elements are properly maintained throughout their service lives.</p>
<p><i>Integration opportunities</i></p>	<p>The replacement of these components may either be implemented as part of other construction work or may be conducted as a standalone project. The replacement may be incorporated into resurfacing and road reconstruction work which could include the integration of other utilities (wastewater, telephone, hydro, cable, natural gas, etc). In the case that full road replacement is not intended, standalone replacement of watermains can be carried out using trench cut and repair.</p>
<p><i>Rehabilitation and replacement criteria</i></p>	<p>Several criteria used to evaluate and prioritize the watermain replacement schedules include: age, break history of the pipe, material type, size, surrounding soil conditions, pressure related issues, and hydrant spacing. In addition to these criteria other factors, such as the intent of future road rehabilitation, will modify the priority of the replacement schedule accordingly. Available historical data, which includes but is not limited to pipe failures and pipe break history, is used to aid in the replacement criteria. When a continued increase in maintenance costs reaches an uneconomical value, the replacement of the pipe is justified.</p>
<p><i>Rehabilitation and replacement strategies</i></p>	<p>The rehabilitation strategy is dependent on the current state of the pipe. It is difficult to assess the state of deterioration in buried services, as such, high pressure cleaning and videotaping of watermains may be instituted. Several different rehabilitation approaches can be taken and include full replacement, cleaning and relining, and potential pipe bursting. Cathodic protection, when used in conjunction with these strategies, prolongs the service life. The strategy is chosen based primarily on the available data including the age, size, material type, break history, and hydraulic requirements.</p>
<p><i>Life cycle consequences</i></p>	<p>The repercussions of unexpected failure will be disastrous. Due to unaccounted circumstances and unpredictable events, it is possible that some pipe materials with an expect service life of 100 years will require replacement earlier than expected, after only 30 years. In contrast, pipe materials with an expected life of 100 years may have the service life extended by an additional 50 years, with timely maintenance and rehabilitation.</p>
<p><i>Integrated asset priorities</i></p>	<p>Replacement of deteriorating watermains is carried out based on the associated level of risk. The sequence in which rehabilitation or replacement is carried out is reliant on the priority of the watermain and the impact of disruption to service. High priority watermains include those where fire protection, water quality, and service disruption will results in water loss and collateral damage. Typically the integration of road rehabilitation with watermain replacement will increase the priority of the project. The project may also incorporate utilities such as wastewater, hydro, telephone, cable and gas.</p>

<p><i>Anticipated asset life cycle</i></p>	<p>The life cycle ranges from 15 to 100 years. Wastewater plants and sewage pump stations vary from 30 to 50 years. Examining individual elements, the expected service life of wastewater plant equipment, pumps, blowers, and SCADA systems ranges from 15 to 50 years. A manhole life cycle is predicted to be between 30 to 75 years and wastewater trunks between 50 to 100 years. These values hold true under the assumption that the elements are properly maintained throughout their service lives.</p>
<p><i>Integration opportunities</i></p>	<p>The replacement of these components may either be implemented as part of other construction work or may be conducted as a standalone project. The replacement may be incorporated into resurfacing and road reconstruction work which could include the integration of other utilities (wastewater, telephone, hydro, cable, natural gas, etc). In the case that full road replacement is not intended, standalone replacement of sanitary trunk can be carried out using trench cut and repair.</p>
<p><i>Rehabilitation and replacement criteria</i></p>	<p>The assessment of the replacement schedule is determined primarily through conducting a CCTV inspection. The results of the inspection will be evaluated to estimate the degree of deterioration of the infrastructure. Included in the assessment are other criteria such as the material type, visible local collapses, upsizing requirements, and synchronization with roads rehabilitation programs.</p>
<p><i>Rehabilitation and replacement strategies</i></p>	<p>The rehabilitation strategy is dependent on the assessed condition rating of the infrastructure. The optimal rehabilitation method is determined by assigning and examining the condition rating of the pipe. Most commonly the selected strategy is replacement of collapsing and deteriorated pipe. For localized damage, other practices may be instituted which include: spot repair, joint sealing, and Cured in Place Pipe (CIPP).</p>
<p><i>Life cycle consequences</i></p>	<p>The process of degradation in sanitary sewers is similar to that of storm sewers. The repercussions of failure in sanitary sewers are considerably more substantial. Structural deterioration may lead to infiltration of ground water into the system which results in an increased volume of sewage directed to waste water treatment plants. These plants may not be designed to meet the growing demand result in increase in waste water flow. Infiltration of ground water can also result in the deposition of sediment and debris, significantly reducing the flow capacity for waste water. Continued maintenance and rehabilitation is essential for the performance and reliability of any type of buried infrastructure.</p>
<p><i>Integrated asset priorities</i></p>	<p>Replacement of deteriorating sanitary sewers is carried out based on the assessed condition. In the event that replacement is selected as the rehabilitation strategy, the project may expand to include other assets such as sidewalks, road trench cuts, or full pavement. Other utilities may also become included in the scope of work: hydro, telephone, cable, and natural gas. Typically the integration of road rehabilitation will increase the priority of the project.</p>

<p><i>Anticipated asset life cycle</i></p>	<p>A manhole life cycle is predicted to be between 30 to 75 years and stormwater trunks to be 50 to 100 years. These values hold true under the assumption that the elements are properly maintained throughout their service lives. A longterm maintenance plan is also necessary for SWM ponds and treatment structures as part of ongoing operational finances, in order to extend the structure replacement to between 30 to 75 years.</p>
<p><i>Integration opportunities</i></p>	<p>The replacement may be incorporated into resurfacing and road reconstruction work which could include the integration of other utilities (wastewater, telephone, hydro, cable, natural gas, etc). In the case that full road replacement is not intended, standalone replacement of sanitary trunk can be carried out using trench cut and repair.</p>
<p><i>Rehabilitation and replacement criteria</i></p>	<p>The development of the replacement schedule is determined primarily through conducting a CCTV inspection. The results of the inspection will be evaluated to estimate the degree of deterioration of the infrastructure. Included in the assessment are other criteria such as the material type, visible local collapses, upsizing requirements, and synchronization with roads rehabilitation programs. This investigation should be carried out every 20 years, rotating through the storm sewer systems, or when required, to examine system problems/failures. Additional stresses have been imposed on storm sewer systems with climate change and the increasing frequency and intensity of storms. Storm sewer systems are also strained and forced to expand with new land development.</p>
<p><i>Rehabilitation and replacement strategies</i></p>	<p>The rehabilitation strategy is dependent on the assessed condition rating of the infrastructure. The optimal rehabilitation method is determined upon assigning and examining the condition rating of the pipe. Most commonly the selected strategy is replacement of collapsing and deteriorated pipe.</p>
<p><i>Life cycle consequences</i></p>	<p>The process of degradation in storm sewers is similar to that of sanitary sewers however the repercussions of failure in storm sewers are considerably less substantial. Structural deterioration may lead to infiltration of ground water resulting in the deposition of sediment and debris, significantly reducing the flow of water. Continued maintenance and rehabilitation is essential for the durability of any type of buried infrastructure.</p>
<p><i>Integrated asset priorities</i></p>	<p>Replacement of deteriorating storm sewers is carried out based on the assessed condition. In the event that replacement is selected as the rehabilitation strategy, the project may expand to include other assets such as sidewalks, curb/gutter, road trench cuts, or full pavement. Other utilities may also become included in the scope of work: hydro, telephone, cable, and natural gas. Typically the integration of road rehabilitation will increase the priority of the project.</p>

<p>Anticipated asset life cycle</p>	<p>The life cycle of bridges and culverts is considerably variable and dependent on construction methodology and materials, traffic loading, traffic volume, and environmental exposure conditions (temperatures, chloride concentrations, etc). Bridges and concrete culverts constructed after 2000 have an expected life cycle of 75 years, whereas those constructed pre 2000 have an expected life of 50 years. The approximated service life of steel corrugated culverts is 40 years.</p>
<p>Integration opportunities</p>	<p>Typically it is not integrated with the other work other than potential road widening or resurfacing projects.</p>
<p>Rehabilitation and replacement criteria</p>	<p>The ranking of bridge and culvert work is based on several select criteria: safety, level of service, traffic volume and loading, and preservation of infrastructure. To assess the condition of the structures bi-annual visual inspections are conducted and if deemed necessary detailed bridge condition surveys are completed to better evaluate present conditions. In the inspections, bridge components are assessed individually recording the severity and degree of deterioration and the overall condition. Each bridge is assigned a Bridge Condition Index value between 100 and 0 where a value of 100 indicates excellent conditions and a value of 0 indicates poor deteriorating conditions.</p>
<p>Rehabilitation and replacement strategies</p>	<p>The specification of the bridge or culvert rehabilitation strategy is reliant on the structure's age, data and observations acquired through inspections and condition surveys, and the estimated remaining service life. The following strategies should be implemented at the specified age: at 15 years the asphalt deck should be resurfaced and at 30 years the concrete deck should be patched, waterproofed and the joints replaced; at 50 years replace entire concrete deck.</p>
<p>Life cycle consequences</p>	<p>The reduction of bridge and culvert service life endangers user safety and results in a decrease of level of service.</p>
<p>Integrated asset priorities</p>	<p>Typically it is not integrated with the other work other than potential road widening or resurfacing projects.</p>

<p><i>Anticipated asset life cycle.</i></p>	<p>The Life Cycle ranges from 15 to 50 years. Examining individual elements, the expected service life of the roof system varies from 25 to 30 years. Hot boiler or carpeting replacement typically occurs every 15 years. Similarly, the building superstructure life cycle is predicted as 50 or more years. These values hold true under the assumption that the elements are properly maintained throughout their service lives.</p>
<p><i>Integration opportunities</i></p>	<p>Assets are appraised separately. The projects however are assembled by asset to make use of the “economics of scale” principle. Special attention is given to ensure that the disruption of asset operations is minimized over its service life.</p>
<p><i>Rehabilitation and replacement criteria</i></p>	<p>To assess facilities the Facility Condition Index (FCI) is used. FCI is a ratio of total deferred maintenance, costs/ current replacement value of the facility. The index can be used to assess either individual assets or grouped assets. The FCI is currently accepted throughout North America.</p>
<p><i>Rehabilitation and replacement strategies</i></p>	<p>The replacement schedule will be dictated by the actual asset conditions at the time, the stage in its life cycle, and the FCI asset condition summaries. Replacement may also be undertaken to meet any changes in safety, industry or technological specifications and standards. The facility must also be maintained to meet the requirements of the Accessibility for Ontarians with Disabilities Act (AODA) and upgrade ingress/egress points as necessary. Critical components which should be given special attention with annual inspections include facility roof and HVAC systems. Any scheduled improvements should take into consideration the institution of economical energy efficient systems and equipment.</p>
<p><i>Life cycle consequences</i></p>	<p>Degradation of the building and its components are noticed, as well as increases in operational costs due to inefficiencies, health and safety concerns, and depreciation of Administration assets.</p>
<p><i>Integrated asset priorities</i></p>	<p>The schedule of replacement is dependent on the facility’s stage in its life cycle, the actual condition at the time, and the convenience of performing the replacement without disturbing the operations.</p>

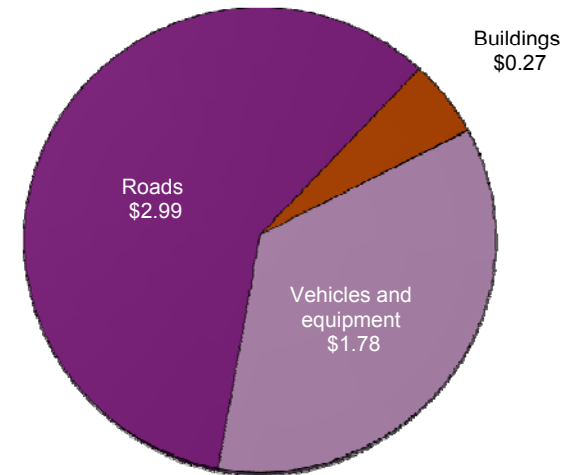
Anticipated asset life cycle.	Service life is dependent on the type of vehicle/equipment and service area. The expected life cycle of cars and pickup trucks is 8-10 years, 10 years for duty trucks, 12 years for ice resurfaces, 10-15 years for front loaders, backhoes and tractors, 20 years for graders, and 20-25 years for fire vehicles.
Integration opportunities	Integrated with operation adjustments, modifications in service levels, meeting environmental regulations, technological upgrades and financial plans.
Rehabilitation and replacement criteria	Replacement of fleet will be dictated by the results of lifecycle cost analysis considering the following variables: repairs, insurance, fuel, depreciation, and downtime costs.
Rehabilitation and replacement strategies	In the case that vehicular repairs exceed 40% of replacement costs, replacement is the optimal strategy. Other strategies include leasing opportunities, refurbishing, seasonal rentals, or tendering services to a third party.
Life cycle consequences	Vehicles that are not maintained, or as vehicles reach the end of the service lives the efficiency of vehicles decrease, seeing an increase in cost per km. In the event of service interruption, work force costs are increased due to extended work schedules and overall loss of production.
Integrated asset priorities	Not applicable.

For asset management planning purposes, the financial requirement associated with the Municipality's infrastructure requirements can be divided into two categories:

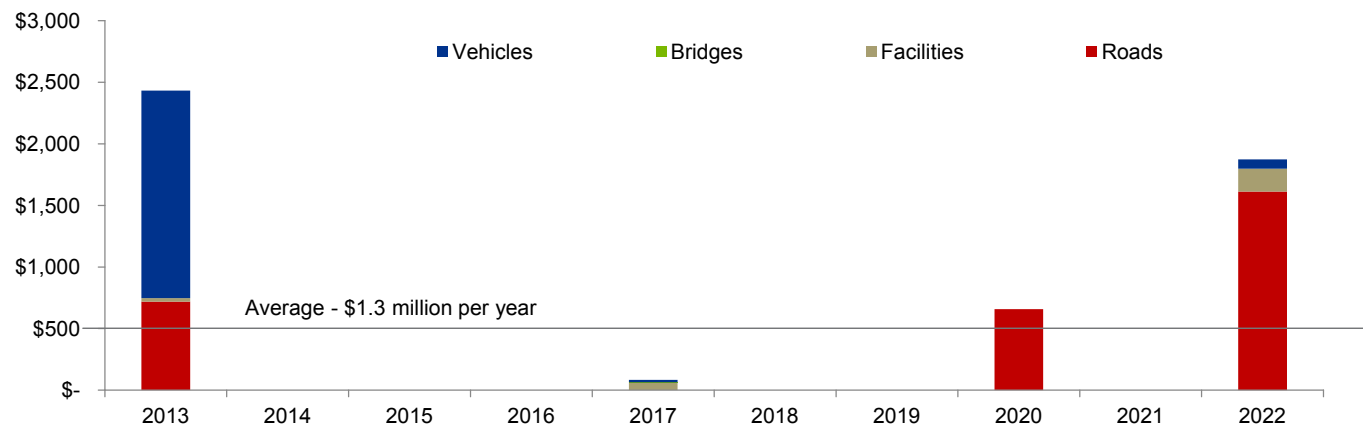
- Immediate infrastructure investment needs.** Based on the results of the condition assessment, an indication as to the types of asset management activities required over the next ten years, and their associated costs, has been developed. Overall, it is estimated that the Municipality would need to invest \$5 million in its infrastructure, the majority of which (\$2.99 million or 59%) relates to the Municipal road network. Based on the age of the Municipality's water, wastewater and storm sewer network and its useful life of approximately 80 years, no immediate investment needs have been identified for the water distribution and wastewater collection networks.

On average, the Municipality's immediate infrastructure investment needs amount to approximately \$500,000 per year.

Immediate infrastructure needs (in millions)



Projected future infrastructure investment requirements by year (in thousands)



- Sustainable life cycle requirements.** In addition to its immediate needs, the Municipality will also be required to fund the cost associated with all of its life cycle activities over the useful life of its infrastructure. As the Municipality has traditionally relied on grants to fund a major portion of its infrastructure, its historical levels of capital investment have fluctuated significantly. However, if the Municipality chose to fund its life cycle requirements evenly over the life of its assets, it would establish a regular and sustainable stream of funding for ongoing capital asset management that would be equal to either:
 - The total life cycle cost of the asset divided by its useful life. This approach is appropriate for linear assets that have significant life cycle requirements throughout their useful life.
 - The total replacement cost of the asset divided by its useful life, which is appropriate for assets with fewer life cycle requirements and where straight replacement of the asset is the more likely scenario.

Based on this approach, we have calculated the average annual contribution required to ensure a sustainable stream of funding for the Municipality's assets to be in the order of \$1.6 million.

Estimated sustainable life cycle requirement

Asset Component	Basis of Determination	Total Costs Over Useful Life	Estimated Useful Life	Annual Requirement
Roads	Life cycle	\$71,905,376	60 years	\$1,198,423
Water	Life cycle	\$3,183,132	75 years	\$39,789
Wastewater	Life cycle	\$5,001,230	80 years	\$62,515
Storm sewer	Life cycle	\$5,384,017	80 years	\$67,300
Buildings	Replacement	\$4,741,092	50 years	\$94,822
Bridges and culverts	Replacement	\$138,703	50 years	\$2,774
Vehicles and equipment	Replacement	\$1,780,000	15 years	\$118,667
Total		\$92,133,550		\$1,584,290

The overall infrastructure financing requirement for the Municipality, assuming that all life cycle activities are undertaken at the recommended intervals and that the Municipality funds overall life cycle and replacement costs evenly over the assets lives, is calculated to be in the order of \$2.1 million, as follows:

- Immediate infrastructure investment needs \$500,000
- Sustainable life cycle requirements \$1,600,000

In comparison, the Municipality's total revenues in 2013 are budgeted to be \$978,000, which supports \$11,000 in capital expenditures. Given the magnitude of the estimated infrastructure financing requirement, it is evident that ***the Municipality is unable to fully meet its ongoing infrastructure requirements without significant levels of support from senior levels of government*** on an ongoing (i.e. annual) basis. As such, the Municipality will be required to prioritize its capital investments and the application of its available funds.

For asset management purposes, the investment requirements associated with the Municipality's infrastructure are divided into three main categories, as follows:

Category	Description
Priority 1	<ul style="list-style-type: none"> Assets with an investment requirement within the next five years, based on condition or useful life Co-located assets that may not require investment within the next five years but should be replaced as part of the integrated project. For example, sewer and water pipes underneath a road may not be at the end of their useful life but could be replaced as part of a road reconstruction project if they are approaching the end of their useful life before the next road reconstruction. Assets that may qualify for specific grants, even if an immediate investment requirement has not been identified within the next five years Infrastructure investments required as a result of changing legislation, public health or safety concerns or strategic purposes (e.g. economic development)
Priority 2	<ul style="list-style-type: none"> Assets with an investment requirement within the next six to ten years Assets that would otherwise be classed as Priority 1 but are considered to have reduced importance due to low utilization by the community (e.g. roads with low traffic volumes), compensating strategies in the event of failure (e.g. detours, reduced speed limits or load limits or limited impacts on public health or safety in the event of a failure)
Priority 3	<ul style="list-style-type: none"> Assets with no investment requirements identified within the next ten years Assets to be discontinued or abandoned Assets that would otherwise be classified as Priority 1 or 2 but are considered to have reduced importance

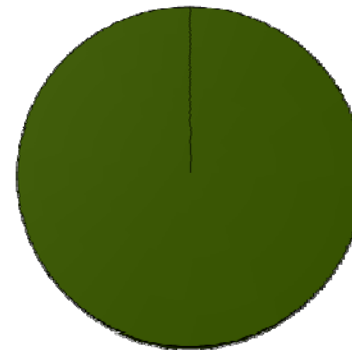
As part of its ongoing asset management activities, the Municipality will review its prioritization criteria and asset rankings and, if considered necessary, make appropriate revisions.

Based on these criteria, the total infrastructure investment requirement for Priority 1 infrastructure (excluding sustainable life cycle requirements) is \$3,230,356, with Priority 2 infrastructure investment requirements amounting to \$10,013,223. As noted below, the most pressing infrastructure requirements for the Municipality are in the areas of fleet, buildings and roads.

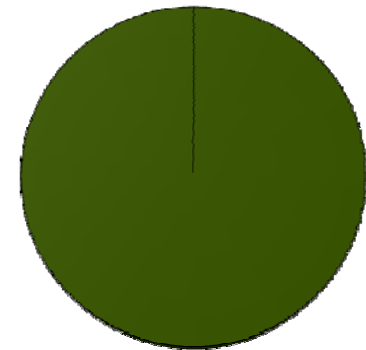
Roads



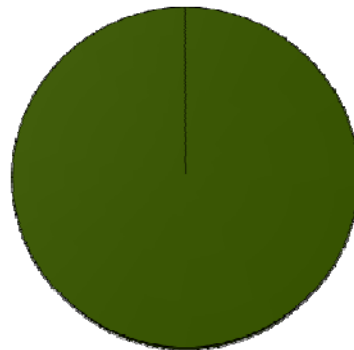
Water



Wastewater and storm



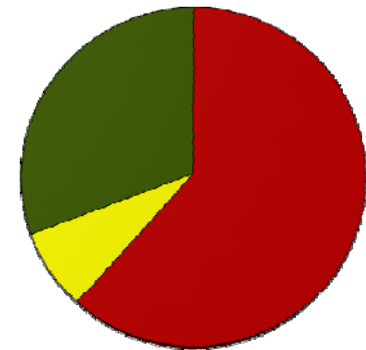
Bridges



Buildings



Fleet



- Priority 1
- Priority 2
- Priority 3



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Chapter V Financing Strategy



The development of the Municipality's financing strategy for its asset management plan reflects the guidance outlined by the Province of Ontario in *Building Together – Guide for Municipal Asset Management Plans*. Specifically, the development of the financing strategy (and in particular the extent of the Municipality's financing shortfall) is based on the following parameters:

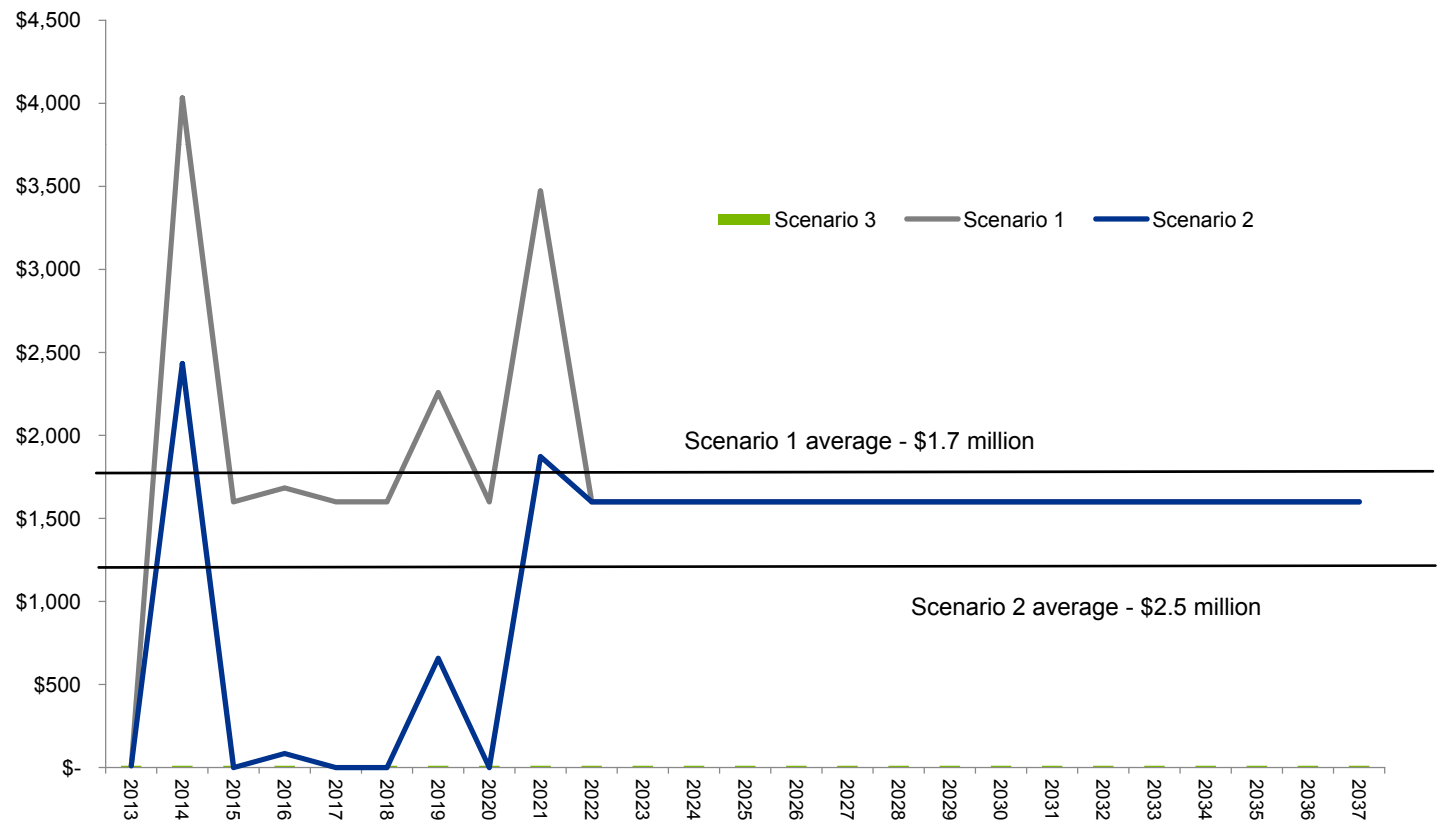
- Presents annual revenues and expenditures for the planning period (25 years), as well as comparative information;
- Does not consider grants from senior governments to be a confirmed source of revenue unless an agreement has been executed. Accordingly, only Federal Gas Tax and the Municipality's allocation for capacity funding under the Municipal Infrastructure Investment Initiative have been included in the projections; and
- Identifies the potential funding shortfall and how it will be managed.

In developing the financial strategy, three alternative scenarios were considered:

- **Scenario 1** – Representing the base case scenario, this scenario reflects the assumption that all identified asset management requirements (immediate and long-term contributions) will be incurred by the Municipality. This represents the worst case scenario as it involves the highest level of capital financing requirement and ultimately is not practical due to the increase in municipal revenues necessary to support the required level of capital investment.
- **Scenario 2** – Under this scenario, the Municipality's capital expenditures are projected to be as follows:
 - During the first 10 years of the projection period, the Municipality will make capital investments based on the identified priority infrastructure investment requirements (i.e. \$5 million over 10 years).
 - During the remainder of the projection period, the Municipality will make capital investments equal to the amount of the sustainable life cycle contribution requirements (i.e. \$1,600,000 per year).
- **Scenario 3** – Under this scenario, it is assumed that the Municipality will continue to make capital investments based on the amount of funding budgeted in 2013 for capital expenditures (i.e. \$11,000).

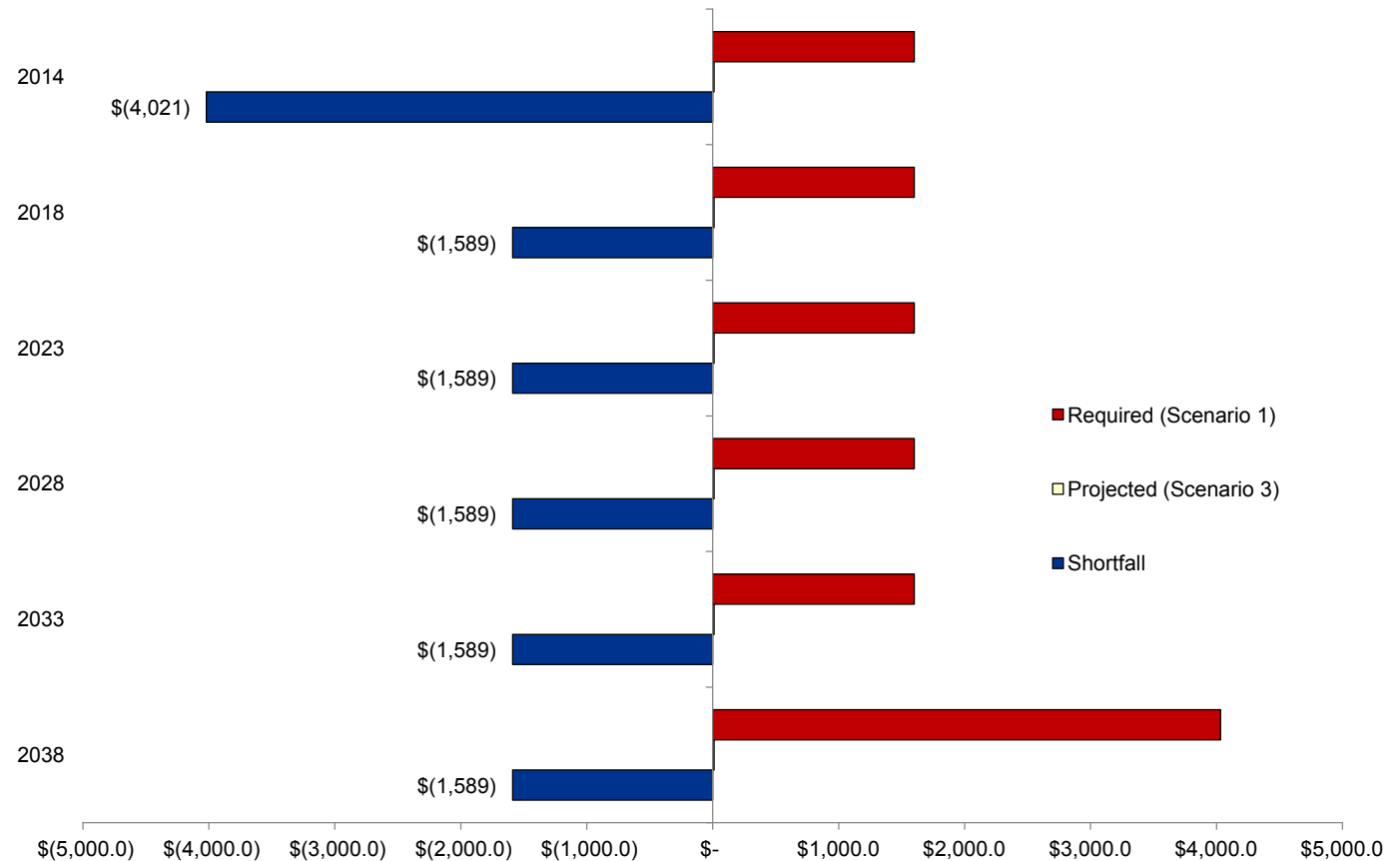
Financial projections developed in support of the asset management plan demonstrate both the magnitude and immediacy of the Municipality's identified capital requirements, with the required level of capital expenditures under Scenarios 1 and 2 significantly higher than the current level. At the same time, the average residential taxes per household is expected to increase accordingly if taxpayers are solely responsible for funding the capital requirements.

Projected capital expenditures (in thousands)



At the current level of capital expenditures, the Municipality is expected to experience a growing infrastructure deficit as its existing investments are insufficient to maintain its infrastructure in its present state, let alone address immediate and short-term infrastructure requirements. As noted below, the Municipality's current annual funding shortfall is estimated to be approximately \$4.0 million per year.

Calculated annual infrastructure funding shortfalls (in thousands)



A suggested five year capital financing policy is included as **Appendix I**.

In order to address the current and future shortfalls in capital funding, the Municipality has identified the following potential courses of action:

- 1. Five year capital levy.** In order to address the immediate and short-term infrastructure requirements, the Municipality is contemplating the introduction of a five year capital levy that would see the total municipal levy increase by 2% per year in order to fund capital expenditures. The proceeds from this capital levy would either be expended during the year, used to finance debt servicing costs for infrastructure related borrowings or placed in a reserve fund until such time as the funds are required (the Municipality adopts a similar approach for Federal Gas Tax, which is sometimes 'banked' until sufficient funds are accumulated to finance capital projects). As noted below, the introduction of a five year capital levy is expected to provide an additional \$60,000 for capital purposes, representing a 548% increase in capital expenditures over the next five years.

Impact of five year, 2% capital levy on taxation and capital spending

Year	Municipal Levy			Capital Expenditures		
	Prior Year's Levy	Capital Levy Increase	Current Year's Levy	Prior Year's Expenditures	New Funding	Current Year's Expenditures
2014	\$578,743	\$11,575	\$590,318	\$11,000	\$11,575	\$22,575
2015	\$590,318	\$11,806	\$602,124	\$22,575	\$11,806	\$34,381
2016	\$602,124	\$12,042	\$614,166	\$34,381	\$12,042	\$46,423
2017	\$614,166	\$12,283	\$626,449	\$46,423	\$12,283	\$58,706
2018	\$626,449	\$12,529	\$638,978	\$58,706	\$12,529	\$71,235
Average annual increase in municipal levy			2.0%	Increase in capital expenditures		548%

The adoption and annual renewal of a capital levy is subject to the Municipality's annual budget process. In order to assist with establishing the levy, we have included a suggested capital financing policy as Appendix N.

A suggested borrowing policy is included as **Appendix J**.

2. Use of borrowing for infrastructure investments. Historically, the Municipality has relied on borrowings as a means of funding infrastructure investments, with the Municipality currently having outstanding long-term debt in respect of fire vehicles, water infrastructure and its solar generating projects. On an ongoing basis, the Municipality will consider the use of debt for additional infrastructure investments, conditionally upon the following:

- The infrastructure investment will provide a stream of non-taxation revenues that can be used to fund some or all of the associated debt servicing costs; and/or
- The Municipality requires debt financing to fund its portion of infrastructure projects that are cost shared with senior government; and/or
- The infrastructure investment is unavoidable as a result of regulatory changes or concerns over public health and safety and cannot be funded through other means; and
- The associated debt servicing costs would not jeopardize the Municipality's financial sustainability or result in the Municipality exceeding its annual debt repayment limit.

The use of debt financing is particularly helpful in addressing immediate capital investment requirements as it allows the Municipality to spread the cost of projects over the term of the loan. For example, the amount of capital expenditures that could potentially be financed through the Municipality's proposed capital levy could amount to as much as \$930,149, recognizing that future capital expenditures would be limited as the financing is directed towards debt servicing, not infrastructure investments.

Potential debt financed through five year capital levy

Year	Capital Levy	10 Year Loan (3.09%)	20 Year Loan (3.90%)	25 Year Loan (4.11%)
2014	\$11,575	\$98,285	\$158,710	\$ 178,741
2015	\$11,806	\$100,246	\$161,877	\$ 182,308
2016	\$12,042	\$102,251	\$165,113	\$ 185,953
2017	\$12,283	\$104,296	\$168,418	\$189,674
2018	\$12,529	\$106,385	\$ 171,791	\$ 193,473
Total	\$60,235	\$511,464	\$825,909	\$930,149

In addition to the issuance of new debt, the Municipality can also redirect funds currently used to service existing debt towards capital expenditures once the debt is repaid. Currently, the Municipality has outstanding loans with annual repayment requirements of approximately \$4,000 annually. By reinvesting these funds in capital or using them to pay for new infrastructure loans (as opposed to reducing the municipal levy upon the repayment of the existing loans), the Municipality can further increase its funding for capital purposes.

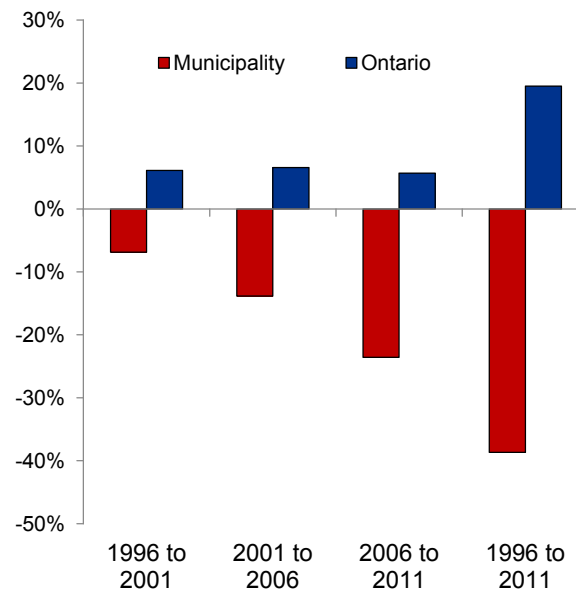
- 3. Asset rationalization.** In addition to strategies designed to increase the level of financing for capital expenditures, the Municipality will also consider reducing its investment requirements through the rationalization of its infrastructure, including:
- Abandoning portions of the municipal road network that have very low traffic levels; or
 - Downgrading paved roads to either surface treatment or gravel.

Despite the ability of the Municipality to increase the level of financing for infrastructure investments and other asset management activities, the magnitude of the financial requirement associated with its infrastructure precludes the Municipality from addressing its needs without some form of grants. In the absence of capital grants, the Municipality will be required to defer capital expenditures until such time as sufficient funding is available.

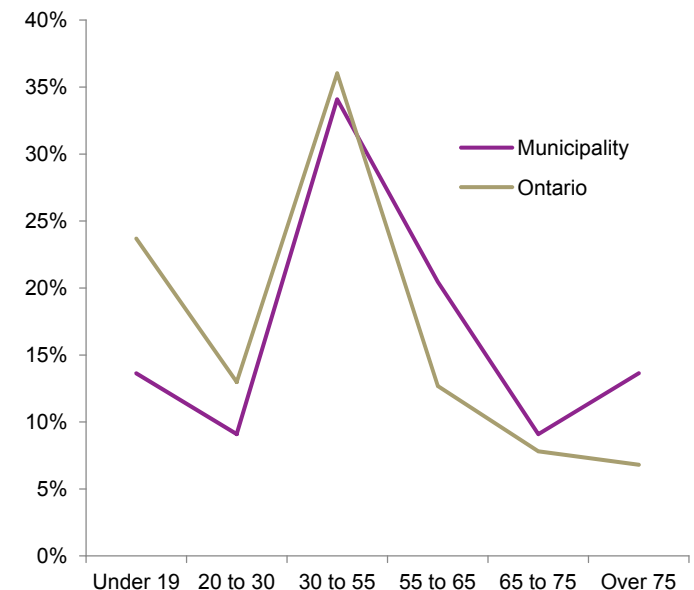
While it is expected that most, if not all, Ontario municipalities will be challenged to meet their financial requirements associated with infrastructure, the Province should give particular attention to the Municipality's limited ability to fund capital investments in comparison to other municipalities, based on the following:

- From 1996 to 2011, **the Municipality's total population has decreased by 30.7%**, compared to a 19.5% increase in the Province's population over the same period.
- At the same time, **the Municipality's population has aged faster than the Provincial average**, with the median age of the Municipality's residents amounting to 51.0 years compared to the Provincial median age of 42.5 years.

Population changes – 1996 to 2011

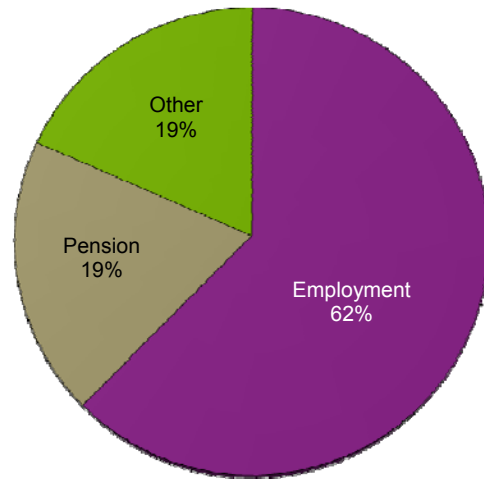


Population distribution by age group (2011)

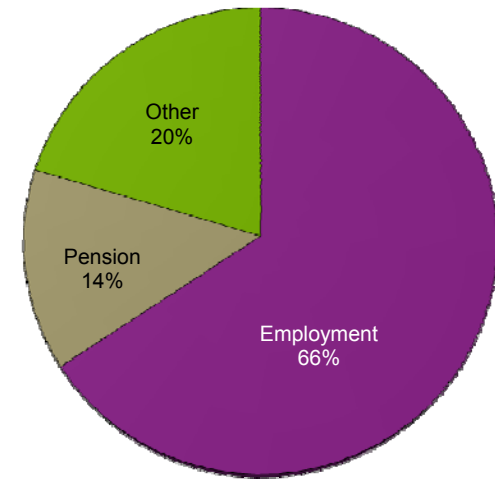


- Residents of the Municipality are more reliant on pension incomes** than the remainder of the Province, limiting their ability to afford ongoing property tax increases. Additionally, the percentage of personal income generated from employment has decreased from 66% in 2002 to 60% in 2009, while pension incomes have risen from 16% of total incomes to 19%.

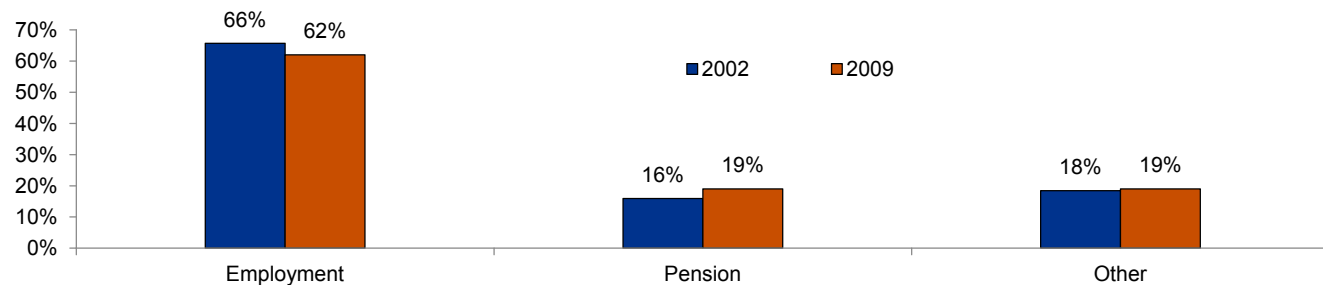
Reported personal income by source – Municipality residents (2009)



Reported personal income by source – Provincial residents (2009)



Reported personal income by source – Municipality residents (2002 vs. 2009)



In addition to the challenges posed by the changing nature of its demographics, the Municipality is facing additional financial pressures from an operational perspective, including:

- The continuing impacts of inflation, including wage settlements and higher benefit costs, which increase the Municipality's operating expenditures
- Announced reductions in government funding programs, including planned reductions in OMPF funding and decreases in Federal Gas Tax funding

In light of its affordability constraints, the Municipality recognizes and appreciates the importance of programs such as the Municipal Infrastructure Investment Initiative and the Small, Rural and Northern Municipal Infrastructure Fund. That said, the current approach to allocating funding to municipalities is extremely problematic from a planning perspective:

- Unlike Federal Gas Tax, which is provided to municipalities as a recurring stream of known funding, the current Provincial infrastructure programs are based on applications with no guarantee of funding success. Accordingly, municipalities are unable to 'bank' Provincial infrastructure funding to finance larger capital projects, use proceeds as a source of funding for borrowing costs incurred in connection with infrastructure investments, or plan beyond the current funding submissions.
- The requirement for municipalities to apply for funding through the completion of expressions of interest can be a challenge, particularly for smaller municipalities with limited resources. In a number of instances, smaller municipalities are required to divert staff from other priorities or incur costs for outside consultants in order to complete the required expressions of interest, with no certainty that they will actually obtain funding.

As a means of maximizing the effectiveness of its capital financing programs, the Municipality requests that the Province consider the following:

- Supplementing the current competitive, application based funding process with a committed stream of funding to eligible municipalities, thereby supporting long-term planning for infrastructure needs. This dual stream of funding will provide regular annual funding for smaller infrastructure investments, while larger projects could be funded through the application based approach;
- Review the basis for allocating funding to communities, with increased emphasis placed on smaller communities that are challenged to meet their infrastructure needs due to limited assessment growth, higher than average population decreases and lower than average non-residential assessment, all of which pose challenges from an affordability perspective.
- Extending the eligibility requirement for funding programs to include other components of municipal infrastructure that are critical to a community's success, including vehicles, recreational and cultural assets.



cutting through complexity



Asset Management Planning
for the Township of Fauquier-Strickland

Chapter VI Asset Management Plan Cross Reference



In this section of the report, the Municipality's asset management plan has been cross-referenced to the requirements outlined in *Building Together – Guide for Municipal Asset Management Plans* as a means of demonstrating that the Municipality has met the Province's expectations for asset management plans submitted under the Municipal Infrastructure Investment Initiative.

Required Section	Content	Location in Asset Management Plan
Executive summary		Pages 4 to 8
Introduction	<ul style="list-style-type: none"> explains how the goals of the municipality are dependent on Infrastructure clarifies the relationship of the asset management plan to municipal planning and financial documents describes to the public the purpose of the asset management plan states which infrastructure assets are included in the plan. Best practice is to develop a plan that covers all infrastructure assets for which the municipality is responsible. At a minimum, plans should cover roads, bridges, water and wastewater systems, and social housing identifies how many years the asset management plan covers and when it will be updated. At a minimum, plans must cover 10 years and be updated regularly. Best practice is for plans to cover the entire lifecycle of assets describes how the asset management plan was developed — who was involved, what resources were used, any limitations, etc. identifies how the plan will be evaluated and improved through clearly defined actions. Best practice is for actions to be short-term (less than three years) and include a timetable for implementation 	Chapter I
State of local infrastructure	<ul style="list-style-type: none"> asset types (e.g. urban arterial road, rural arterial road, watermains) and quantity/extent (e.g. length in kilometres for linear assets). financial accounting valuation and replacement cost valuation. asset age distribution and asset age as a proportion of expected useful life. asset condition (e.g. proportion of assets in "good," "fair" and "poor" condition). Asset condition must be assessed according to standard engineering practices. For bridge structures, condition is based on an analysis of bridge inspection reports. discusses how and when information regarding the characteristics, value, and condition of assets will be updated. 	Chapter II

Required Section	Content	Location in Asset Management Plan
<i>Desired level of service</i>	<ul style="list-style-type: none"> defines levels of service through performance measures, targets and timeframes to achieve the targets if they are not already being achieved. discusses any external trends or issues that may affect expected levels of service or the municipality's ability to meet them shows current performance relative to the targets set out 	Chapter III
<i>Asset management strategy</i>	<ul style="list-style-type: none"> non-infrastructure solutions – actions or policies that can lower costs or extend asset life (e.g., better integrated infrastructure planning and land use planning, demand management, insurance, process optimization, managed failures, etc.) maintenance activities – including regularly scheduled inspection and maintenance, or more significant repair and activities associated with unexpected events renewal/rehabilitation activities – significant repairs designed to extend the life of the asset. For example, the lining of iron water mains can defer the need for replacement replacement activities – activities that are expected to occur once an asset has reached the end of its useful life and renewal/ rehabilitation is no longer an option disposal activities – the activities associated with disposing of an asset once it has reached the end of its useful life, or is otherwise no longer needed by the municipality expansion activities (if necessary) – planned activities required to extend services to previously unserved areas - or expand services to meet growth demands discusses procurement methods includes an overview of the risks associated with the strategy and any actions that will be taken in response. 	Chapter IV
<i>Financial strategy</i>	<ul style="list-style-type: none"> shows yearly expenditure forecasts broken down by: <ul style="list-style-type: none"> Non-infrastructure solutions Maintenance activities Renewal/rehabilitation activities Replacement activities Disposal activities Expansion activities (if necessary) provides actual expenditures for these categories for comparison purposes. gives a breakdown of yearly revenues by confirmed source discusses key assumptions and alternative scenarios where appropriate. identifies any funding shortfall relative to financial requirements that cannot be eliminated and discuss the impact of the shortfall and how the impact will be managed. 	Chapter V



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix A Infrastructure Profile Roads



Municipality Of Opatatika
 Asset Management Plan
 Road Management Plan (By Year)

ROAD	Section Start	Section End	Length (km)	Surface Type	Type of Work to be Done	1 - 5 YR Road Improvement Expenditures									
						2013		2014		2015		2016		C.R.	
						C.R.	\$	C.R.	\$	C.R.	\$	C.R.	\$		
Beaudette Road	Hwy 11	South End	1.00	GR	Rehabilitation	5.0	\$175,289.00	7.50		7.25		7.00		6.75	
Lac Des Coeurs Road	Hwy 11	North End	0.50	GR	Rehabilitation	5.0	\$87,644.50	7.50		7.25		7.00		6.75	
Chauvette Road	Hyundai Rd	Hwy 11	2.60	GR	Rehabilitation	5.0	\$455,751.40	7.50		7.50		7.25		7.00	
St. Bernard Street	Hwy 11	To End	0.42	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Antoine Street	Hwy 11	To End	0.26	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Anne Street North	Hwy 11	To End	0.25	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Anne Street South	Hwy 11	To End	0.26	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Joseph Street	Hwy 11	Pineault St	0.24	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Francis Street	Hwy 11	Pineault St	0.22	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
St. Therese Street	Hwy 11	Pineault St	0.19	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
Pineault Street	St. Therese St	St. Anne ST South	0.35	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
Notre Dame Street	St. Therese St	St. Anne ST South	0.45	HCB	Rehabilitation	7.0		6.67		6.34		6.01		5.68	
Lambert Road	Trans Canada Highway	End of Road	9.20	GR	Rehabilitation	7.0		6.75		6.50		6.25		6.00	
Hyundai Road	End of Road	Fergus Road	2.00	GR		7.0		6.75		7.50		7.25		7.00	
Crow Creek Road	Hwy 11	South End	6.10	GR		7.0		6.75		7.50		7.25		7.00	
Fergus Road	Trans Canada Highway	End of Road	11.00	GR		7.0		6.75		7.50		7.25		7.00	
				Average Co		6.63		6.85		6.75		6.46		6.16	
						\$718,684.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

Municipality Of Opasatika
 Asset Management Plan
 Road Management Plan (By Year)

ROAD	Section Start	Section End	Length (km)	Surface Type	Type of Work to be Done	6 - 10 YR Road Improvement Expenditures									
						2017	2018		2019		2020		2021		
						\$	C.R.	\$	C.R.	\$	C.R.	\$	C.R.	\$	C.R.
Beaudette Road	Hwy 11	South End	1.00	GR	Rehabilitation		6.50		6.25		6.00		5.75		5.50
Lac Des Coeurs Road	Hwy 11	North End	0.50	GR	Rehabilitation		6.50		6.25		6.00		5.75		5.50
Chauvette Road	Hyundai Rd	Hwy 11	2.60	GR	Rehabilitation		6.75		6.50		6.25		6.00		5.75
St. Bernard Street	Hwy 11	To End	0.42	HCB	Rehabilitation		5.35		5.02		4.69	\$103,436.68	10.00		9.67
St. Antoine Street	Hwy 11	To End	0.26	HCB	Rehabilitation		5.35		5.02		4.69	\$64,803.70	10.00		9.67
St. Anne Street North	Hwy 11	To End	0.25	HCB	Rehabilitation		5.35		5.02		4.69	\$62,062.01	10.00		9.67
St. Anne Street South	Hwy 11	To End	0.26	HCB	Rehabilitation		5.35		5.02		4.69	\$64,554.46	10.00		9.67
St. Joseph Street	Hwy 11	Pineault St	0.24	HCB	Rehabilitation		5.35		5.02		4.69	\$60,317.29	10.00		9.67
St. Francis Street	Hwy 11	Pineault St	0.22	HCB	Rehabilitation		5.35		5.02		4.69	\$55,083.15	10.00		9.67
St. Therese Street	Hwy 11	Pineault St	0.19	HCB	Rehabilitation		5.35		5.02		4.69	\$48,353.53	10.00		9.67
Pineault Street	St. Therese St	St. Anne ST South	0.35	HCB	Rehabilitation		5.35		5.02		4.69	\$88,232.73	10.00		9.67
Notre Dame Street	St. Therese St	St. Anne ST South	0.45	HCB	Rehabilitation		5.35		5.02		4.69	\$111,163.27	10.00		9.67
Lambert Road	Trans Canada Highway	End of Road	9.20	GR	Rehabilitation		5.75		5.50		5.25		5.00		4.75
Hyundai Road	End of Road	Fergus Road	2.00	GR			6.75		6.50		6.25		6.00		5.75
Crow Creek Road	Hwy 11	South End	6.10	GR			6.75		6.50		6.25		6.00		5.75
Fergus Road	Trans Canada Highway	End of Road	11.00	GR			6.75		6.50		6.25		6.00		5.75
				Average Co			5.87		5.57		5.28		8.16		7.86
						\$0.00	\$0.00	\$0.00	\$0.00	\$658,006.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Municipality Of Opasatika
 Asset Management Plan
 Road Management Plan (By Year)**

ROAD	Section Start	Section End	Length (km)	Surface Type	Type of Work to be Done	2022
						\$
Beaudette Road	Hwy 11	South End	1.00	GR	Rehabilitation	
Lac Des Coeurs Road	Hwy 11	North End	0.50	GR	Rehabilitation	
Chauvette Road	Hyundai Rd	Hwy 11	2.60	GR	Rehabilitation	
St. Bernard Street	Hwy 11	To End	0.42	HCB	Rehabilitation	
St. Antoine Street	Hwy 11	To End	0.26	HCB	Rehabilitation	
St. Anne Street North	Hwy 11	To End	0.25	HCB	Rehabilitation	
St. Anne Street South	Hwy 11	To End	0.26	HCB	Rehabilitation	
St. Joseph Street	Hwy 11	Pineault St	0.24	HCB	Rehabilitation	
St. Francis Street	Hwy 11	Pineault St	0.22	HCB	Rehabilitation	
St. Therese Street	Hwy 11	Pineault St	0.19	HCB	Rehabilitation	
Pineault Street	St. Therese St	St. Anne ST South	0.35	HCB	Rehabilitation	
Notre Dame Street	St. Therese St	St. Anne ST South	0.45	HCB	Rehabilitation	
Lambert Road	Trans Canada Highway	End of Road	9.20	GR	Rehabilitation	\$1,612,658.80
Hyundai Road	End of Road	Fergus Road	2.00	GR		
Crow Creek Road	Hwy 11	South End	6.10	GR		
Fergus Road	Trans Canada Highway	End of Road	11.00	GR		
Average Co						

\$1,612,658.80

**Municipality Of Opasatika
Asset Management Plan
Road Management Plan (By Year)**

ROAD	Section Start	Section End	Length (km)	Road Classification	Condition Rating	Replacement Cost per KM	Total Replacement Cost	Life Cycle Cost per KM	Total Life Cycle Cost	Length by Condition Assessment		
										Good	Fair	Poor
Beaudette Road	Hwy 11	South End	1.00	Rural granular	5.00	\$ 847,503.00	\$ 847,503.00	\$ 1,915,265.00	1,915,265.00	-	1.00	-
Lac Des Coeurs Road	Hwy 11	North End	0.50	Rural granular	5.00	\$ 847,503.00	\$ 423,751.50	\$ 1,915,265.00	\$ 957,632.50	-	0.50	-
Chauvette Road	Hyndai Rd	Hwy 11	2.60	Rural granular	5.00	\$ 847,503.00	\$ 2,203,507.80	\$ 1,915,265.00	\$ 4,979,689.00	-	2.60	-
St. Bernard Street	Hwy 11	To End	0.42	Rural paved	7.00	\$ 1,459,023.00	\$ 605,494.55	\$ 3,731,360.00	\$ 1,548,514.40	0.42	-	-
St. Antoine Street	Hwy 11	To End	0.26	Rural paved	7.00	\$ 1,459,023.00	\$ 379,345.98	\$ 3,731,360.00	\$ 970,153.60	0.26	-	-
St. Anne Street North	Hwy 11	To End	0.25	Rural paved	7.00	\$ 1,459,023.00	\$ 363,296.73	\$ 3,731,360.00	\$ 929,108.64	0.25	-	-
St. Anne Street South	Hwy 11	To End	0.26	Rural paved	7.00	\$ 1,459,023.00	\$ 377,886.96	\$ 3,731,360.00	\$ 966,422.24	0.26	-	-
St. Joseph Street	Hwy 11	Pineault St	0.24	Rural paved	7.00	\$ 1,459,023.00	\$ 353,083.57	\$ 3,731,360.00	\$ 902,989.12	0.24	-	-
St. Francis Street	Hwy 11	Pineault St	0.22	Rural paved	7.00	\$ 1,459,023.00	\$ 322,444.08	\$ 3,731,360.00	\$ 824,630.56	0.22	-	-
St. Therese Street	Hwy 11	Pineault St	0.19	Rural paved	7.00	\$ 1,459,023.00	\$ 283,050.46	\$ 3,731,360.00	\$ 723,883.84	0.19	-	-
Pineault Street	St. Therese St	St. Anne ST South	0.35	Rural paved	7.00	\$ 1,459,023.00	\$ 516,494.14	\$ 3,731,360.00	\$ 1,320,901.44	0.35	-	-
Notre Dame Street	St. Therese St	St. Anne ST South	0.45	Rural paved	7.00	\$ 1,459,023.00	\$ 650,724.26	\$ 3,731,360.00	\$ 1,664,186.56	0.45	-	-
Lambert Road	Trans Canada Highway	End of Road	9.20	Rural granular	7.00	\$ 847,503.00	\$ 7,797,027.60	\$ 1,915,265.00	\$ 17,620,438.00	9.20	-	-
Hyundai Road	End of Road	Fergus Road	2.00	Rural granular	7.00	\$ 847,503.00	\$ 1,695,006.00	\$ 1,915,265.00	\$ 3,830,530.00	2.00	-	-
Crow Creek Road	Hwy 11	South End	6.10	Rural granular	7.00	\$ 847,503.00	\$ 5,169,768.30	\$ 1,915,265.00	\$ 11,683,116.50	6.10	-	-
Fergus Road	Trans Canada Highway	End of Road	11.00	Rural granular	7.00	\$ 847,503.00	\$ 9,322,533.00	\$ 1,915,265.00	\$ 21,067,915.00	11.00	-	-
Total							\$ 31,310,917.92	\$ 46,989,095.00	\$ 71,905,376.40	30.94	4.10	-
Total - gravel							\$ 27,459,097.20		\$ 62,054,586.00	28.30	4.10	-
Total - paved							\$ 3,851,820.72		\$ 9,850,790.40	2.64	-	-
Total							\$ 31,310,917.92		\$ 71,905,376.40	30.94	4.10	-
Percentage - gravel										87.3%	12.7%	0.0%
Percentage - paved										100.0%	0.0%	0.0%
Percentage - total										88.3%	11.7%	0.0%



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix B Infrastructure Profile Water



**Municipality Of Opasatika
Asset Management Plan
Potable Water Distribution System - Mains**

Watermain	Description - Section	Length In Meters	Diameter	Date Installed	Years Of Service	Life Cycle Cost (80 Years)	Date To Replace	Replacement Cost 2013	Length by Condition Rating			
									Good	Fair	Poor	
WS17	Hyundai Road	50	200	1990	23	\$39,868.60	2075	\$29,147.00	50.00	-	-	
WS18	Highway 11	191	200	1990	23	\$152,298.05	2075	\$111,341.54	191.00	-	-	
WS19	Highway 11	315	200	1990	23	\$251,172.18	2075	\$183,626.10	315.00	-	-	
WS20	Highway 11	208	200	1990	23	\$165,853.38	2075	\$121,251.52	208.00	-	-	
WS21	Highway 11	82	200	1990	23	\$65,384.50	2075	\$47,801.08	82.00	-	-	
WS22	Highway 11	120	200	1990	23	\$95,684.64	2075	\$69,952.80	120.00	-	-	
WS23	Highway 11	89	200	1990	23	\$70,966.11	2075	\$51,881.66	89.00	-	-	
WS24	Highway 11	16	200	1990	23	\$12,757.95	2075	\$9,327.04	16.00	-	-	
WS25	Highway 11	195	200	1990	23	\$155,487.54	2075	\$113,673.30	195.00	-	-	
WS26	Highway 11	350	200	1990	23	\$279,080.20	2075	\$204,029.00	350.00	-	-	
WS27	Highway 11	245.5	200	1990	23	\$195,754.83	2075	\$143,111.77	245.50	-	-	
WS28	Highway 11	248.5	200	1990	23	\$198,146.94	2075	\$144,860.59	248.50	-	-	
WS3	St. Antoine Street	130	200	1990	23	\$103,658.36	2075	\$75,782.20	130.00	-	-	
WS4	St. Antoine Street	99	200	1990	23	\$78,939.83	2075	\$57,711.06	99.00	-	-	
WS5	St. Antoine Street	107	200	1990	23	\$85,318.80	2075	\$62,374.58	107.00	-	-	
WS29	Highway 11	14	200	1990	23	\$11,163.21	2075	\$8,161.16	14.00	-	-	
WS1	St. Bernard Street	372	150	1990	23	\$263,577.62	2080	\$190,411.92	372.00	-	-	
WS10	St. Anne Street South	144	150	1990	23	\$102,030.05	2080	\$73,707.84	144.00	-	-	
WS11	St. Joseph Street	238	150	1990	23	\$168,633.00	2080	\$121,822.68	238.00	-	-	
WS12	St. Francis Street	100	150	1990	23	\$70,854.20	2080	\$51,186.00	100.00	-	-	
WS13	St. Francis Street	111	150	1990	23	\$78,648.16	2080	\$56,816.46	111.00	-	-	
WS14	St. Therese Street	99	150	1990	23	\$70,145.66	2080	\$50,674.14	99.00	-	-	
WS15	St. Therese Street	87.5	150	1990	23	\$61,997.43	2080	\$44,787.75	87.50	-	-	
WS16	Notre Dame Street	111.5	150	1990	23	\$79,002.43	2080	\$57,072.39	111.50	-	-	
WS2	St. Bernard Street	43	150	1990	23	\$30,467.31	2080	\$22,009.98	43.00	-	-	
WS6	St. Antoine Street	62.6	150	1990	23	\$44,354.73	2080	\$32,042.44	62.60	-	-	
WS7	St. Anne Street North	22	150	1990	23	\$15,587.92	2080	\$11,260.92	22.00	-	-	
WS8	St. Anne Street North	237	150	1990	23	\$167,924.45	2080	\$121,310.82	237.00	-	-	
WS9	St. Anne Street South	96.5	150	1990	23	\$68,374.30	2080	\$49,394.49	96.50	-	-	
								\$3,183,132.38	\$2,316,530.23	4,184.10	-	-

Summary of Asset Replacement & Cost by Year	
Total Reconstruction Cost 2075	\$1,434,032.40
Total Reconstruction Cost 2080	\$882,497.83

Percentage	100%	0%	0%
------------	------	----	----



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix C Infrastructure Profile Wastewater



**Municipality Of Opatatika
Asset Management Plan
Sanitary Sewer Network - Pipes**

Section I.D.	Description	Location	Street	Length In Meters	Diameter	Date Installed	Years Of Service	Life Cycle Cost (80 Years)*	Date to Replace	Reconstruction Cost 2013	Length by Condition Assessment		
											Good	Fair	Poor
1	SAN001	4A - 1A	St. Bernard Street	63	250	1983	30	\$95,310.52	2053	\$59,981.36	63.00	-	-
20	SAN020	17A - 19A	Notre Dame Street	116.8	250	1983	30	\$176,702.68	2053	\$111,203.53	116.80	-	-
21	SAN021	19A - 24A	Notre Dame Street	112.8	250	1983	30	\$170,651.22	2053	\$107,395.19	112.80	-	-
22	SAN022	24A - 29A	Notre Dame Street	113.9	250	1983	30	\$172,315.37	2053	\$108,442.48	113.90	-	-
24	SAN024	4A - 6A	Highway 11	121.5	250	1983	30	\$183,813.15	2053	\$115,678.33	121.50	-	-
25	SAN025	6A - 7A	Highway 11	87.5	250	1983	30	\$132,375.72	2053	\$83,307.44	87.50	-	-
26	SAN026	7A - 8A	Highway 11	132.2	250	1983	30	\$200,000.81	2053	\$125,865.64	132.20	-	-
27	SAN027	8A - 9A	Highway 11	110.8	250	1983	30	\$167,625.49	2053	\$105,491.02	110.80	-	-
28	SAN028	9A - 10A	Highway 11	58.9	250	1983	30	\$89,107.77	2053	\$56,077.81	58.90	-	-
29	SAN029	10A - 14A	Highway 11	129.2	250	1983	30	\$195,462.21	2053	\$123,009.38	129.20	-	-
2	SAN002	1A - 2A	St. Bernard Street	126	200	1983	30	\$190,621.04	2058	\$119,962.71	126.00	-	-
3	SAN003	2A - 3A	St. Bernard Street	120.5	200	1983	30	\$182,300.28	2058	\$114,726.24	120.50	-	-
4	SAN004	4A - 5A	St. Bernard Street	77.5	200	1983	30	\$117,247.07	2058	\$73,786.59	77.50	-	-
5	SAN005	14A - 15A	St. Antoine Street	6.1	200	1983	30	\$9,228.48	2058	\$5,807.72	6.10	-	-
6	SAN006	14A - 17A	St. Antoine Street	55.1	200	1983	30	\$83,358.88	2058	\$52,459.88	55.10	-	-
7	SAN007	17A - 18A	St. Antoine Street	71.2	200	1983	30	\$107,716.02	2058	\$67,788.45	71.20	-	-
8	SAN008	21A - 20A	St. Anne Street North	10.6	200	1983	30	\$16,036.37	2058	\$10,092.10	10.60	-	-
9	SAN009	20A - 19A	St. Anne Street North	55.6	200	1983	30	\$84,115.32	2058	\$52,935.93	55.60	-	-
10	SAN010	19A - 23A	St. Anne Street North	141.6	200	1983	30	\$214,221.74	2058	\$134,815.24	141.60	-	-
11	SAN011	25A - 24A	St. Joseph Street	62.5	200	1983	30	\$94,554.09	2058	\$59,505.31	62.50	-	-
12	SAN012	24A - 28A	St. Joseph Street	105	200	1983	30	\$158,850.87	2058	\$99,968.93	105.00	-	-
13	SAN013	31A - 30A	St. Francis Street	17.8	200	1983	30	\$26,929.00	2058	\$16,947.11	17.80	-	-
14	SAN014	30A - 29A	St. Francis Street	61.2	200	1983	30	\$92,587.36	2058	\$58,267.60	61.20	-	-
15	SAN015	29A - 33A	St. Francis Street	78.1	200	1983	30	\$118,154.79	2058	\$74,357.84	78.10	-	-
16	SAN016	36A - 35A	St. Therese Street	26.9	200	1983	30	\$40,696.08	2058	\$25,611.09	26.90	-	-
17	SAN017	35A - 34A	St. Therese Street	64.5	200	1983	30	\$97,579.82	2058	\$61,409.48	64.50	-	-
18	SAN018	34A - 38A	St. Therese Street	45.6	200	1983	30	\$68,986.66	2058	\$43,415.08	45.60	-	-
19	SAN019	? - 44A	Pineault Street	54.4	200	1983	30	\$82,299.88	2058	\$51,793.42	54.40	-	-
23	SAN023	29A - 34A	Notre Dame Street	105	200	1983	30	\$158,850.87	2058	\$99,968.93	105.00	-	-
30	SAN030	15A - 16A	Highway 11	58.7	200	1983	30	\$88,805.20	2058	\$55,887.39	58.70	-	-
31	SAN031	34A - 37A	Highway 11	33	200	1983	30	\$49,924.56	2058	\$31,418.81	33.00	-	-
32	SAN032	30A - 32A	Highway 11	44.1	200	1983	30	\$66,717.36	2058	\$41,986.95	44.10	-	-
33	SAN033	25A - 27A	Highway 11	72.2	200	1983	30	\$109,228.88	2058	\$68,740.54	72.20	-	-
34	SAN034	25A - 26A	Highway 11	37.5	200	1983	30	\$56,732.45	2058	\$35,703.19	37.50	-	-
35	SAN035	20A - 22A	Highway 11	43.9	200	1983	30	\$66,414.79	2058	\$41,796.53	43.90	-	-
36	SAN036	41A - 40A	Highway 11	100.5	200	1983	30	\$152,042.97	2058	\$95,684.54	100.50	-	-
37	SAN037	40A - 39A	Highway 11	94.1	200	1983	30	\$142,360.63	2058	\$89,591.20	94.10	-	-
38	SAN038	39A - Pumping Station 2	Highway 11	3.1	200	1983	30	\$4,689.88	2058	\$2,951.46	3.10	-	-
39	SAN039	39A - 42A	Highway 11	97.9	200	1983	30	\$148,109.52	2058	\$93,209.12	97.90	-	-
40	SAN040	42A - 43A	Highway 11	101.7	200	1983	30	\$153,858.41	2058	\$96,827.04	101.70	-	-
41	SAN041	10A - 11A	Highway 11	122.6	200	1983	30	\$185,477.30	2058	\$116,725.62	122.60	-	-
42	SAN042	11A - 12A	Highway 11	124.8	200	1983	30	\$188,805.60	2058	\$118,820.21	124.80	-	-
43	SAN043	12A - 13A	Highway 11	39.9	200	1983	30	\$60,363.33	2058	\$37,988.19	39.90	-	-

Summary of Asset Replacement & Cost by Year	
Total Reconstruction Cost 2053	\$996,452.16
Total Reconstruction Cost 2058	\$2,150,950.43

\$5,001,230.44	\$3,147,402.59	3,305.80	-	-
	Percentage	100%	0%	0%

**Municipality Of Opasatika
Asset Management Plan
Storm Network- Pipes**

Asset I.D.	Description	Street	Length In Meters	Diameter	Date Installed	Years Of Service	Life Cycle Cost (80 Years)*	Date To Replace	Reconstruction Cost 2013	Length based on condition assessment		
										Good	Fair	Poor
STM001	HDPE	St Bernard Street	30	300	2009	4	\$36,792.83	2074	\$28,316.70	30.00	-	-
STM002	HDPE	St Bernard Street	60	300	2009	4	\$73,585.66	2074	\$56,633.40	60.00	-	-
STM003	HDPE	Pineault Street	160	450	2009	4	\$196,228.42	2074	\$151,022.40	160.00	-	-
		St. Therese Street	200	450	2009	4	\$245,285.52	2074	\$188,778.00	200.00	-	-
		St. Francis Street	220	450	2009	4	\$269,814.07	2074	\$207,655.80	220.00	-	-
		St. Joseph's Street	240	450	2009	4	\$294,342.62	2074	\$226,533.60	240.00	-	-
		St. Anne Street	270	450	2009	4	\$331,135.45	2074	\$254,850.30	270.00	-	-
		St. Anne Street N	250	450	2009	4	\$306,606.90	2074	\$235,972.50	250.00	-	-
		St. Antoine Street	260	450	2009	4	\$318,871.18	2074	\$245,411.40	260.00	-	-
		Notre Dame Street	450	450	2009	4	\$551,892.42	2074	\$424,750.50	450.00	-	-
		Pineault Street	350	450	2009	4	\$429,249.66	2074	\$330,361.50	350.00	-	-
		Hwy 11	1900	750	2009	4	\$2,330,212.44	2074	\$1,793,391.00	1,900.00	-	-

Summary of Asset Replacement & Cost by Year	
Total Reconstruction Cost 2074	\$4,143,677.10

\$5,384,017.16	\$4,143,677.10	4,390.00	-	-
	Percentage	100.0%	0.0%	0.0%



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix D Infrastructure Profile Bridges and Structures





BRIDGE ASSET SUMMARY

#	General Bridge Information						Remaining Service Life			Condition (2011)		Replacement Cost	Associated Costs				
	Structure Name	Superstructure/Deck Type	Substructure	Year Built	Rehab	Est. Age	Substructure	Superstructure	Deck	BCI	BSI		Life Cycle Costs				Total Costs
													Immediate	Within 1 Year	1-5 Years	6-10 Years	
1	Montcalm Creek - Crow Creek Road	2 - 2.4m CSP	Concrete Headwall	1982	NA	31	44	19	NA	90	NA	\$138,703.20	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
												\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00

Bridge Condition Index (BCI)	
Good	100 - 70
Fair	70 - 60
Poor	< 60

NOTES:

According to the Ontario Structural Inspection Manual (OSIM) bridges with a span over 3.0 m need to be examined every two years.
 Culverts with a combined span over 3.0m need to be inspected every two or four years based on the discretion of the structural engineer.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix E Infrastructure Profile Buildings and Facilities



MUNICIPALITY OF OPASATIKA

BUILDING ASSET SUMMARY

	Building Name	General Building Information				Remaining Service Life				Facility Condition Index (FCI)	Replacement Cost	Associated Costs				Condition Assessment		
		Use	Year of Construction	Age (Yrs)	Size (ft ²)	Structure	Mechanical	Electrical	Roof			Life Cycle Costs				Good	Fair	Poor
												Immediate	0-5 Years	5-10 Years	Total			
1	Municipal Office / PW Garage / Fire Hall	General	1976	37	6100	23	7	7	6	9.8%	\$612,500.00	\$0.00	\$2,000.00	\$58,178.00	\$60,178.00	-	1	-
2	Storage Garage - 50 Government Rd	General	1986	27	1200	29	NA	7	4	11.3%	\$79,500.00	\$0.00	\$8,000.00	\$1,000.00	\$9,000.00	-	-	1
3	Water Treatment Plant	Water	1993	20	1232	69	13	7	4	3.0%	\$2,750,000.00	\$22,000.00	\$30,500.00	\$30,000.00	\$82,500.00	1	-	-
4	Sewage Lift Station	Water	1983	30	513	30	0	7	24	11.0%	\$50,000.00	\$4,000.00	\$0.00	\$1,500.00	\$5,500.00	-	-	1
5	Outdoor Rink - Recreation Building	Recreation	1972	41	900	7	11	7	9	76.2%	\$114,192.00	\$0.00	\$0.00	\$87,000.00	\$87,000.00	-	-	1
7	Outdoor Rink - Garage	General	1980	33	228	13	NA	NA	0	12.8%	\$17,600.00	\$2,250.00	\$0.00	\$0.00	\$2,250.00	-	-	1
8	Storage Garage - 188 Government Rd	General	2002	11	1200	49	24	11	18	0.0%	\$148,400.00	\$0.00	\$0.00	\$0.00	\$0.00	1	-	-
9	Sand Storage - 50 Government Rd	General	1982	31	1600	55	NA	7	11	8.0%	\$99,600.00	\$0.00	\$5,000.00	\$3,000.00	\$8,000.00	-	1	-
10	Pavillion - Ball Field	Recreation	2002	11	600	61	NA	NA	24	0.0%	\$21,700.00	\$0.00	\$0.00	\$0.00	\$0.00	1	-	-
11	Pavillion - MNR Landing	Recreation	1993	20	450	38	NA	NA	13	0.0%	\$16,300.00	\$0.00	\$0.00	\$0.00	\$0.00	1	-	-
12	Pavillion - School Property	Recreation	1989	24	450	33	NA	NA	8	27.0%	\$16,300.00	\$0.00	\$0.00	\$4,400.00	\$4,400.00	-	-	1
12	Lagoon - 12 Idington	Water	1983	30	NA	NA	25	NA	NA	2.2%	\$685,000.00	\$0.00	\$15,000.00	\$0.00	\$15,000.00	1	-	-
13	Pumpstation #1 - Bernard Street	Water	1983	30	NA	NA	11	NA	NA	0.0%	\$65,000.00	\$0.00	\$0.00	\$0.00	\$0.00	1	-	-
14	Pumpstation #2 - Bernard Street	Water	1983	30	NA	NA	11	NA	NA	0.0%	\$65,000.00	\$0.00	\$0.00	\$0.00	\$0.00	1	-	-
											\$4,741,092.00	\$28,250.00	\$60,500.00	\$185,078.00	\$273,828.00	7	2	5
											Percentage				50%	14%	36%	

Facility Condition Index (FCI)	
Good	< 5%
Fair	5% - 10 %
Poor	> 10%

NOTES:

Replacement cost of Water Treatment Plant, Sewage Lift Station, Lagoon, and Pumpstations based on projected historical cost.
 All other replacement costs based on Loss Control Inspection / Valuations Report by Jardine Lyod Thompson (2008).

Life cycle costs for the Water Treatment Plant are based on Capital Expenditures as indicated via letter by OCWA addressed the Township of Opasatika, dated November 30, 2012. OCWA's capital expenditure plan lacked detail for 2014 and beyond. An assumed expenditure of \$4000 per year was assumed for mechanical systems for the Water Treatment Plant. No capital expenditures were assumed for the Pump Stations and the Lagoon for mechanical equipment unless indicated in the letter by OCWA.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix F Infrastructure Profile Vehicles



Municipality Of Opasatika
 Asset Management Plan
 Fleet

Assessment Year: 2013

Asset ID	Asset Name	Purchase Year	Replacement Cost	Classification	Age	Estimated Useful Life	Remaining Life	Immediate Replacement	Replace Within Five Years	Replace Within Ten Years	Condition Assessment			
											Good	Fair	Poor	
VH1	1 Ton Compactor Dump Truck	1989	\$125,000	Medium/heavy truck	24	12	0	\$ 125,000.00						1
VH3	1/2 Ton Pickup - Dodge	1985	\$35,000	Pick-up truck	28	9	0	\$ 35,000.00						1
VH2	5 Ton Plow Truck - Chev	1984	\$175,000	Pick-up truck	29	9	0	\$ 175,000.00						1
VH4	Backhoe - JD 310SE 4x4	2011	\$75,000	Backhoe and loader	2	12	10			\$ 75,000.00	1			
VH6	Caterpillar D3 Dozer	1996	\$150,000	Backhoe and loader	17	12	0	\$ 150,000.00						1
VH5	Champion 740 Grader/Dozer Blade	1998	\$250,000	Grader	15	13	0	\$ 250,000.00						1
VH7	Float Trailer - 3 axle	1997	\$20,000	Trailer	16	20	4		\$ 20,000.00			1		
VH11	Ford 2000 tractor & zamboni	1976	\$125,000	Off road vehicle	37	12	0	\$ 125,000.00						1
VH12	International Snow Plow	1991	\$175,000	Plow	22	20	0	\$ 175,000.00						1
VH10	Passenger Van - Chev	1991	\$50,000	Medium/heavy truck	22	12	0	\$ 50,000.00						1
VH8	Pumper Fire Truck	1976	\$350,000	Fire equipment (heavy)	37	20	0	\$ 350,000.00						1
VH9	Tanker Fire Truck - GMC	1991	\$250,000	Fire equipment (heavy)	22	20	0	\$ 250,000.00						1
									\$ 1,685,000.00	\$ 20,000.00	\$ 75,000.00	1	1	10
									Percentage			8.3%	8.3%	83.3%



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix G Life Cycle Profiles for Linear Infrastructure



MUNICIPAL ROADS - LIFECYCLE COSTING

URBAN ROADS

PAVED URBAN COLLECTOR (10.0m Lane)

Service Year	5th Year	10th Year	15th Year	20th Year	25th Year	30th Year	35th Year	40th Year	45th Year	50th Year	55th Year	60th Year	TOTAL LIFECYCLE COST
Operational Items	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Rehabilitation	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Reconstruction	
Operation Cost / km	\$15,000	\$15,000	\$356,046	\$15,000	\$15,000	\$1,802,920	\$15,000	\$15,000	\$356,046	\$15,000	\$15,000	\$2,189,923	\$4,824,936

Asset Operational Item	Cost / m	Cost / km
Crack Sealing	\$15.00	\$15,000.00
Resurfacing	\$356.05	\$356,046.48
Rehabilitation	\$1,802.92	\$1,802,919.85
Reconstruction	\$2,189.92	\$2,189,923.36

Road Structure
 300mm Granular B
 150mm Granular A
 50mm HL8
 40mm HL3

PAVED URBAN ARTERIAL (11.0m Lane)

Service Year	5th Year	10th Year	15th Year	20th Year	25th Year	30th Year	35th Year	40th Year	45th Year	50th Year	55th Year	60th Year	TOTAL LIFECYCLE COST
Operational Items	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Rehabilitation	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Reconstruction	
Operation Cost / km	\$25,000	\$25,000	\$653,869	\$25,000	\$25,000	\$2,508,572	\$25,000	\$25,000	\$653,869	\$25,000	\$25,000	\$3,046,435	\$7,062,745

Asset Operational Item	Cost / m	Cost / km
Crack Sealing	\$25.00	\$25,000.00
Resurfacing	\$653.87	\$653,869.24
Rehabilitation	\$2,508.57	\$2,508,572.09
Reconstruction	\$3,046.43	\$3,046,434.51

Road Structure
 450mm Granular B
 150mm Granular A
 2 x 50mm HL8
 40mm HL3

MUNICIPAL ROADS - LIFECYCLE COSTING

RURAL ROADS

GRANULAR RURAL (6.5m Lane)

Service Year	13th Year	25th Year	38th Year	50th Year	63th Year	75th Year	
Operational Items	Granular Top Up Ditching Brushing	Resurfacing Ditching Brushing	Granular Top Up Ditching Brushing	Rehabilitation Ditching Brushing	Granular Top Up Ditching Brushing	Reconstruction Ditching Brushing	TOTAL LIFECYCLE COST
Operation Cost / km	\$74,000	\$175,289	\$74,000	\$670,473	\$74,000	\$847,503	\$1,915,265

Asset Operational Item	Cost / m	Cost / km
100mm Granular Top Up	\$45.00	\$45,000.00
Ditching	\$11.50	\$11,500.00
Brushing	\$17.50	\$17,500.00
Resurfacing	\$175.29	\$175,289.00
Rehabilitation	\$670.47	\$670,473.00
Reconstruction	\$847.50	\$847,503.00

Road Structure
300mm Granular B
150mm Granular A

SURFACE TREATED RURAL MINOR (6.5m Lane)

Service Year	3rd Year	10th Year	13th Year	20th Year	23th Year	30th Year	
Operational Items	2 nd Application	Resurfacing	2 nd Application	Rehabilitation	2 nd Application	Reconstruction	TOTAL LIFECYCLE COST
Operation Cost / km	\$52,500	\$470,445	\$52,500	\$753,585	\$52,500	\$996,141	\$2,377,670

Asset Operational Item	Cost / m	Cost / km
2 nd Application of Surface	\$52.50	\$52,500.00
Ditching	\$11.50	\$11,500.00
Brushing	\$17.50	\$17,500.00
Resurfacing	\$470.45	\$470,445.25
Rehabilitation	\$753.58	\$753,584.50
Reconstruction	\$996.14	\$996,140.50

Road Structure
300mm Granular B
150mm Granular A
25mm First Surface Treatment
25mm Second Surface Treatment

PAVED RURAL COLLECTOR (7.0m Lane)

Service Year	5th Year	10th Year	15th Year	20th Year	25th Year	30th Year	35th Year	40th Year	45th Year	50th Year	55th Year	60th Year	
Operational Items	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Rehabilitation	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Reconstruction	TOTAL LIFECYCLE COST
Operation Cost / km	\$25,000	\$36,500	\$415,245	\$36,500	\$25,000	\$1,195,847	\$25,000	\$36,500	\$415,245	\$36,500	\$25,000	\$1,459,023	\$3,731,360

Asset Operational Item	Cost / m	Cost / km
Crack Sealing	\$25.00	\$25,000.00
Ditching	\$11.50	\$11,500.00
Resurfacing	\$415.25	\$415,245.00
Rehabilitation	\$1,195.85	\$1,195,847.00
Reconstruction	\$1,459.02	\$1,459,023.00

Road Structure
300mm Granular B
150mm Granular A
50mm HL8
40mm HL3

PAVED RURAL ARTERIAL (7.5m Lane)

Service Year	5th Year	10th Year	15th Year	20th Year	25th Year	30th Year	35th Year	40th Year	45th Year	50th Year	55th Year	60th Year	
Operational Items	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Rehabilitation	Crack Sealing	Crack Sealing	Resurfacing	Crack Sealing	Crack Sealing	Reconstruction	TOTAL LIFECYCLE COST
Operation Cost / km	\$30,000	\$41,500	\$555,575	\$41,500	\$30,000	\$1,507,090	\$30,000	\$41,500	\$555,575	\$41,500	\$30,000	\$1,933,493	\$4,837,733

Asset Operational Item	Cost / m	Cost / km
Crack Sealing	\$30.00	\$30,000.00
Ditching	\$11.50	\$11,500.00
Resurfacing	\$555.58	\$555,575.00
Rehabilitation	\$1,507.09	\$1,507,089.50
Reconstruction	\$1,933.49	\$1,933,493.00

Road Structure
450mm Granular B
150mm Granular A
2 x 50mm HL8
40mm HL3

STORM SEWER LIFECYCLE COSTING

URBAN STORM SEWER

URBAN COLLECTION SEWER (300 - 900mm ϕ)

Service Year	20th Year	35th Year	50th Year	65th Year	80th Year	
Operational Items	Cleaning/Flushing	Camera Inspections Cleaning/Flushing Structure Inspections	60% Appurtenance Replacement	Camera Inspections Cleaning/Flushing Structure Inspections	Complete Replacement	TOTAL LIFECYCLE COST \$1,226,428
Operation Cost / k	\$35,000	\$56,000	\$135,538	\$56,000	\$943,890	

Asset Operational	Cost / m	Cost / km	Notes
Camera Inspection	\$15.00	\$15,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$35.00	\$35,000.00	
Appurtenance Replac	\$225.90	\$225,896.00	
Complete Replaceme	\$943.89	\$943,890.00	

URBAN TRUNK SEWER (900 - 1500mm ϕ)

Service Year	20th Year	35th Year	50th Year	65th Year	80th Year	
Operational Items	Cleaning/Flushing	Camera Inspections Structure Inspections Cleaning/Flushing	60% Appurtenance Replacement	Camera Inspections Structure Inspections Cleaning/Flushing	Complete Replacement	TOTAL LIFECYCLE COST \$1,899,221
Operation Cost / k	\$35,000	\$56,000	\$189,536	\$56,000	\$1,562,685	

Asset Operational	Cost / m	Cost / km	Notes
Camera Inspection	\$15.00	\$15,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$35.00	\$35,000.00	
Appurtenance Replac	\$315.89	\$315,894.00	
Complete Replaceme	\$1,562.69	\$1,562,685.00	

URBAN LARGE TRUNK SEWER (1500mm ϕ - 3.0 x 3.0m Box Culvert)

Service Year	20th Year	35th Year	50th Year	65th Year	80th Year	
Operational Items	Cleaning/Flushing	Camera Inspections Structure Inspections Cleaning/Flushing	60% Appurtenance Replacement	Camera Inspections Structure Inspections Cleaning/Flushing	Complete Replacement	TOTAL LIFECYCLE COST \$4,268,951
Operation Cost / k	\$35,000	\$56,000	\$362,071	\$56,000	\$3,759,880	

Asset Operational	Cost / m	Cost / km	Notes
Camera Inspection	\$15.00	\$15,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$35.00	\$35,000.00	
Appurtenance Replac	\$603.45	\$603,452.00	
Complete Replaceme	\$3,759.88	\$3,759,880.00	

RURAL STORM SEWER

RURAL COLLECTION SEWER (300 - 900mm ϕ)

Service Year	20th Year	35th Year	50th Year	65th Year	80th Year	
Operational Items	Cleaning/Flushing	Camera Inspections Structure Inspections Cleaning/Flushing	60% Appurtenance Replacement	Camera Inspections Structure Inspections Cleaning/Flushing	Complete Replacement	TOTAL LIFECYCLE COST \$1,204,981
Operation Cost / k	\$35,000	\$56,000	\$154,796	\$56,000	\$903,185	

Asset Operational	Cost / m	Cost / km	Notes
Camera Inspection	\$15.00	\$15,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$35.00	\$35,000.00	
Appurtenance Replac	\$257.99	\$257,994.00	
Complete Replaceme	\$903.19	\$903,185.00	

RURAL TRUNK SEWER (900 - 1500mm ϕ)

Service Year	20th Year	35th Year	50th Year	65th Year	80th Year	
Operational Items	Cleaning/Flushing	Camera Inspections Structure Inspections Cleaning/Flushing	60% Appurtenance Replacement	Camera Inspections Structure Inspections Cleaning/Flushing	Complete Replacement	TOTAL LIFECYCLE COST \$1,937,611
Operation Cost / k	\$35,000	\$56,000	\$209,131	\$56,000	\$1,581,480	

Asset Operational	Cost / m	Cost / km	Notes
Camera Inspection	\$15.00	\$15,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$35.00	\$35,000.00	
Appurtenance Replac	\$348.55	\$348,552.00	
Complete Replaceme	\$1,581.48	\$1,581,480.00	

SANITARY SEWER LIFECYCLE COSTING

SANITARY SEWER

SANITARY COLLECTION SEWER (150 - 300mm ø)

Service Year	20th Year	40th Year	50th Year	60th Year	80th Year	
Operational Items	Camera Cleaning/Flushing Structure Inspection	Camera Inspections Cleaning/Flushing Structure Inspections	60% Structure Replacement	Camera Inspections Cleaning/Flushing Structure Inspections	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$86,000	\$86,000	\$164,780	\$86,000	\$1,052,085	\$1,474,865

Asset Operational It	Cost / m	Cost / km	Notes
Camera Inspection	\$25.00	\$25,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$55.00	\$55,000.00	
Structure Replacement	\$274.63	\$274,634.00	
Complete Replacement	\$1,052.09	\$1,052,085.00	

SANITARY COLLECTION SEWER (300-450mm ø)

Service Year	20th Year	40th Year	50th Year	60th Year	80th Year	
Operational Items	Camera Cleaning/Flushing Structure Inspection	Camera Inspections Cleaning/Flushing Structure Inspections	60% Structure Replacement	Camera Inspections Cleaning/Flushing Structure Inspections	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$86,000	\$86,000	\$173,780	\$86,000	\$1,127,085	\$1,558,865

Asset Operational It	Cost / m	Cost / km	Notes
Camera Inspection	\$25.00	\$25,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$55.00	\$55,000.00	
Structure Replacement	\$289.63	\$289,634.00	
Complete Replacement	\$1,127.09	\$1,127,085.00	

SANITARY TRUNK SEWER (500-750mm ø)

Service Year	20th Year	40th Year	50th Year	60th Year	80th Year	
Operational Items	Camera Cleaning/Flushing Structure Inspection	Camera Inspections Cleaning/Flushing Structure Inspections	60% Structure Replacement	Camera Inspections Cleaning/Flushing Structure Inspections	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$126,000	\$126,000	\$248,851	\$126,000	\$1,908,412	\$2,535,263

Asset Operational It	Cost / m	Cost / km	Notes
Camera Inspection	\$35.00	\$35,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$85.00	\$85,000.00	
Structure Replacement	\$414.75	\$414,752.00	
Complete Replacement	\$1,908.41	\$1,908,412.00	

Forcemain (200mm ø)

Service Year	20th Year	40th Year	50th Year	60th Year	80th Year	
Operational Items	Camera Cleaning/Flushing Structure Inspection	Camera Inspections Cleaning/Flushing Structure Inspections	60% Structure Replacement	Camera Inspections Cleaning/Flushing Structure Inspections	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$86,000	\$86,000	\$0	\$86,000	\$0	\$258,000

Asset Operational It	Cost / m	Cost / km	Notes
Camera Inspection	\$25.00	\$25,000.00	
Structure Inspection	\$6.00	\$6,000.00	
Cleaning / Flushing	\$55.00	\$55,000.00	
Structure Replacement	\$0.00	\$0.00	
Complete Replacement	\$0.00	\$0.00	

WATER SUPPLY LIFECYCLE COSTING

URBAN DISTRIBUTION WATERMAINS

URBAN DISTRIBUTION (100mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$128,182	\$55,000	\$631,110	\$869,292

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$113.18	\$113,182.00	
Complete Main Replacement	\$631.11	\$631,110.00	

URBAN DISTRIBUTION (150mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$128,182	\$55,000	\$671,110	\$909,292

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$113.18	\$113,182.00	
Complete Main Replacement	\$671.11	\$671,110.00	

URBAN DISTRIBUTION (200mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$142,682	\$55,000	\$748,610	\$1,001,292

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$127.68	\$127,682.00	
Complete Main Replacement	\$748.61	\$748,610.00	

URBAN DISTRIBUTION (250mm ø PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$147,182	\$55,000	\$817,110	\$1,074,292

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$132.18	\$132,182.00	
Complete Main Replacement	\$817.11	\$817,110.00	

URBAN DISTRIBUTION (300mm ø PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$157,182	\$55,000	\$953,910	\$1,221,092

Asset Operational Item	Cost / m	Cost / km	Notes
------------------------	----------	-----------	-------

Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$142.18	\$142,182.00	
Complete Main Replacement	\$953.91	\$953,910.00	

URBAN DISTRIBUTION (325mm ø PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$161,182	\$55,000	\$977,410	\$1,248,592

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$146.18	\$146,182.00	
Complete Main Replacement	\$977.41	\$977,410.00	

URBAN DISTRIBUTION (375mm ø PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$168,182	\$55,000	\$1,022,910	\$1,301,092

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$153.18	\$153,182.00	
Complete Main Replacement	\$1,022.91	\$1,022,910.00	

URBAN DISTRIBUTION (450mm ø PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$75,000	\$199,182	\$75,000	\$1,091,910	\$1,441,092

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$35.00	\$35,000.00	
Appurtenance Replacement	\$164.18	\$164,182.00	

Complete Main Replacement	\$1,091.91	\$1,091,910.00
---------------------------	------------	----------------

RURAL DISTRIBUTION WATERMAINS

RURAL DISTRIBUTION (150mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$91,682	\$55,000	\$506,860	\$708,542

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$76.68	\$76,682.00	
Complete Main Replacement	\$506.86	\$506,860.00	

RURAL DISTRIBUTION (200mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$104,432	\$55,000	\$582,940	\$797,372

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$89.43	\$89,432.00	
Complete Main Replacement	\$582.94	\$582,940.00	

RURAL DISTRIBUTION (250mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$108,182	\$55,000	\$650,020	\$868,202

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	

Appurtenance Replacement	\$93.18	\$93,182.00
Complete Main Replacement	\$650.02	\$650,020.00

RURAL DISTRIBUTION (300mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$75,000	\$167,937	\$75,000	\$873,085	\$1,191,022

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$35.00	\$35,000.00	
Appurtenance Replacement	\$132.94	\$132,937.00	
Complete Main Replacement	\$873.09	\$873,085.00	

RURAL DISTRIBUTION (325mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$144,437	\$55,000	\$900,245	\$1,154,682

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$129.44	\$129,437.00	
Complete Main Replacement	\$900.25	\$900,245.00	

RURAL DISTRIBUTION (375mm ϕ PVC)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$55,000	\$149,437	\$55,000	\$968,575	\$1,228,012

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$2.00	\$2,000.00	Annually
Swabbing/Chlorination	\$15.00	\$15,000.00	
Appurtenance Replacement	\$134.44	\$134,437.00	
Complete Main Replacement	\$968.58	\$968,575.00	

TRANSMISSION WATERMAINS

TRANSMISSION (450mm ϕ Pressure Pipe)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$145,000	\$308,564	\$145,000	\$1,050,910	\$1,649,474

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$4.00	\$4,000.00	Annually
Swabbing/Chlorination	\$65.00	\$65,000.00	
Appurtenance Replacement	\$243.56	\$243,564.00	
Complete Main Replacement	\$1,050.91	\$1,050,910.00	

TRANSMISSION (600mm ϕ Pressure Pipe)

Service Year	20th Year	40th Year	60th Year	80th Year	
Operational Items	Valve Exercise Swabbing / Chlorination	Appurtenance Replacement Swabbing	Valve Exercise Swabbing / Chlorination	Complete Replacement	TOTAL LIFECYCLE COST
Operation Cost / km	\$235,000	\$414,874	\$235,000	\$1,460,685	\$2,345,559

Asset Operational Item	Cost / m	Cost / km	Notes
Valve Exercise	\$6.00	\$6,000.00	Annually
Swabbing/Chlorination	\$115.00	\$115,000.00	
Appurtenance Replacement	\$299.87	\$299,874.00	
Complete Main Replacement	\$1,460.69	\$1,460,685.00	



cutting through complexity



Asset Management Planning
for the Township of Opatika

Appendix H Costing Estimates for Life Cycle Activities



ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

User Data Input Cells
End of Sheet Section

ROAD CONSTRUCTION UNIT RATES

Item	\$ / tonne	\$ / m ³	Conv.	Notes
Excavation & Disposal	\$18.92	\$35.00	1.85	Haul length, and unit conversion should be considered
Earth Cut	\$5.41	\$10.00	1.85	Haul length, and unit conversion should be considered
Digouts		\$65.00		Includes replacement granulars
Rock Excavation		\$75.00	2.70	Haul length, and unit conversion should be considered
Imported Earth Fill	\$17.95	\$35.00	1.95	Haul length, and unit conversion should be considered
Engineered Fill	\$25.00	\$50.00	2.10	Haul length, engineering requirements for fill and unit conversion should be considered
Granular C	\$12.00	\$24.00	2.00	Haul Length should be considered
Granular B	\$14.00	\$28.00	2.00	Haul Length should be considered
Granular B Type II	\$16.50	\$36.30	2.20	Haul Length should be considered
Granular A	\$18.50	\$44.40	2.40	Haul Length should be considered
HL3 Asphalt	\$170.00	\$416.50	2.45	Haul Length should be considered
HL4 Asphalt	\$165.00	\$404.25	2.45	Haul Length should be considered
HL8 Asphalt	\$150.00	\$367.50	2.45	Haul Length should be considered

	\$ / m ²	Notes
Single Surface Treatment	\$8.50	Availability, haul length should be considered
Double Surface Treatment	\$17.00	Availability, haul length should be considered
Pulverize	\$2.25	
Mill Wear Surface	\$3.50	
Prep Surface for Asphalt	\$1.25	

	\$ / m	Notes
Curb & Gutter	\$145.00	
Sidewalk	\$125.00	
Brushing	\$17.50	
Ditching	\$11.50	
Crack Sealing	\$15.00	

General Notes

Contract size should always be considered, the rates notes above are an average of many executed project tenders

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

RURAL SECTIONS

RURAL - RECONSTRUCTION

Type/Description	Length (m)	Width (m)	Depth (m)	Area (m ²)	Volume (m ³)	Unit Rate	Cost / lane km	Cost / lane m
Granular - 3.25m lane								
450mm Excavation & Disposal	1,000	4.650	0.45		2092.5	\$35.00	\$73,238	\$73.24
300mm Granular B	1,000	4.350	0.3		1305	\$28.00	\$36,540	\$36.54
150mm Granular A	1,000	3.900	0.15		585	\$44.40	\$25,974	\$25.97
Digouts	150	5.000	1		750	\$65.00	\$48,750	\$48.75
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$10,000	\$10.00
Total (3.25m lane)							\$277,502	\$277.50
Total (6.50m road)							\$555,003	\$555.00
Rural Light SST - 3.25m lane								
475mm Excavation & Disposal	1,000	4.650	0.475		2208.75	\$35.00	\$77,306	\$77.31
300mm Granular B	1,000	4.350	0.3		1305	\$28.00	\$36,540	\$36.54
150mm Granular A	1,000	3.900	0.15		585	\$44.40	\$25,974	\$25.97
Single Surface Treatment	1,000	3.250		3250		\$8.50	\$27,625	\$27.63
Digouts	150	5.000	1		750	\$65.00	\$48,750	\$48.75
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$25,000	\$25.00
Total (3.25m lane)							\$324,195	\$324.20
Total (6.50m road)							\$648,391	\$648.39
Rural Light DST - 3.25m lane								
475mm Excavation & Disposal	1,000	4.650	0.475		2208.75	\$35.00	\$77,306	\$77.31
300mm Granular B	1,000	4.350	0.3	4350	1305	\$28.00	\$36,540	\$36.54
150mm Granular A	1,000	3.900	0.15	3900	585	\$44.40	\$25,974	\$25.97
Double Surface Treatment	1,000	3.250		3250		\$17.00	\$55,250	\$55.25
Digouts	150	5.000	1		750	\$65.00	\$48,750	\$48.75
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$25,000	\$25.00
Total (3.25m lane)							\$351,820	\$351.82

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

							Total (6.50m road)	\$703,641	\$703.64
<i>Rural Light Paved - 3.25m lane</i>									
500mm Excavation & Disposal	1,000	4.650	0.455		2115.75	\$35.00	\$74,051	\$74.05	
300mm Granular B	1,000	4.350	0.3	4350	1305	\$28.00	\$36,540	\$36.54	
150mm Granular A	1,000	3.900	0.15	3900	585	\$44.40	\$25,974	\$25.97	
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72	
Digouts	150	5.000	1		750	\$65.00	\$48,750	\$48.75	
Drainage / Culverts							\$45,000	\$45.00	
Brushing	2,000					\$17.50	\$35,000	\$35.00	
Ditching	2,000					\$11.50	\$23,000	\$23.00	
Contingency for Minor Contract Items							\$35,000	\$35.00	
							Total (3.25m lane)	\$383,034	\$383.03
							Total (6.50m road)	\$766,068	\$766.07
<i>Rural Medium Paved - 3.5m lane (Collector)</i>									
540mm Excavation & Disposal	1,000	4.900	0.54		2646	\$35.00	\$92,610	\$92.61	
300mm Granular B	1,000	4.600	0.3	4600	1380	\$28.00	\$38,640	\$38.64	
150mm Granular A	1,000	4.150	0.15	4150	622.5	\$44.40	\$27,639	\$27.64	
50mm HL8	1,000	3.500	0.05	3500	175	\$367.50	\$64,313	\$64.31	
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31	
Digouts	150	6.000	1		900	\$65.00	\$58,500	\$58.50	
Drainage / Culverts							\$150,000	\$150.00	
Brushing	2,000					\$17.50	\$35,000	\$35.00	
Ditching	2,000					\$11.50	\$23,000	\$23.00	
Contingency for Minor Contract Items							\$45,000	\$45.00	
							Total (3.50m lane)	\$593,012	\$593.01
							Total (7.0m road)	\$1,186,023	\$1,186.02
<i>Rural Heavy Paved - 3.75m lane (Arterial)</i>									
740mm Excavation & Disposal	1,000	5.450	0.74		4033	\$35.00	\$141,155	\$141.16	
450mm Granular B	1,000	5.000	0.45	5000	2250	\$28.00	\$63,000	\$63.00	
150mm Granular A	1,000	4.400	0.15	4400	660	\$44.40	\$29,304	\$29.30	
50mm HL8	1,000	3.750	0.05	3750	187.5	\$367.50	\$68,906	\$68.91	
50mm HL8	1,000	3.750	0.05	3750	187.5	\$367.50	\$68,906	\$68.91	
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48	
Digouts	150	6.000	1		900	\$65.00	\$58,500	\$58.50	
Drainage / Culverts							\$225,000	\$225.00	
Brushing	2,000					\$17.50	\$35,000	\$35.00	
Ditching	2,000					\$11.50	\$23,000	\$23.00	
Contingency for Minor Contract Items							\$55,000	\$55.00	
							Total (3.75m lane)	\$830,247	\$830.25
							Total (7.5m road)	\$1,660,493	\$1,660.49

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

RURAL - REHABILITATION								
Type/Description	Length (m)	Width (m)	Depth (m)	Area (m ²)	Volume (m ³)	Unit Rate	Cost / lane km	Cost / lane m
Granular - 3.25m lane								
150mm Excavation & Disposal	1,000	4.050	0.15		607.5	\$35.00	\$21,263	\$21.26
150mm Granular A	1,000	3.900	0.15	3900	585	\$44.40	\$25,974	\$25.97
Digouts	50	5.000	1		250	\$65.00	\$16,250	\$16.25
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$10,000	\$10.00
Total (3.25m lane)							\$156,487	\$156.49
Total (6.50m road)							\$312,973	\$312.97
Rural Light SST - 3.25m lane								
75mm Excavation & Disposal	1,000	3.850	0.075		288.75	\$35.00	\$10,106	\$10.11
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
Single Surface Treatment	1,000	3.250		3250		\$8.50	\$27,625	\$27.63
Digouts	50	5.000	1		250	\$65.00	\$16,250	\$16.25
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$25,000	\$25.00
Total (3.25m lane)							\$170,417	\$170.42
Total (6.50m road)							\$340,835	\$340.83
Rural Light DST - 3.25m lane								
75mm Excavation & Disposal	1,000	3.850	0.075		288.75	\$35.00	\$10,106	\$10.11
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
Double Surface Treatment	1,000	3.250		3250		\$17.00	\$55,250	\$55.25
Digouts	50	5.000	1		250	\$65.00	\$16,250	\$16.25
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$25,000	\$25.00
Total (3.25m lane)							\$198,042	\$198.04
Total (6.50m road)							\$396,085	\$396.08
Rural Light Paved - 3.25m lane								
100mm Excavation & Disposal	1,000	3.850	0.1		385	\$35.00	\$13,475	\$13.48
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

Digouts	50	5.000	1		250	\$65.00	\$16,250	\$16.25
Drainage / Culverts							\$45,000	\$45.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$35,000	\$35.00
Total (3.25m lane)							\$235,880	\$235.88
Total (6.50m road)							\$471,760	\$471.76
<i>Rural Medium Paved - 3.5m lane (Collector)</i>								
140mm Excavation & Disposal	1,000	3.850	0.14		539	\$35.00	\$18,865	\$18.87
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
50mm HL8	1,000	3.500	0.05	3500	175	\$367.50	\$64,313	\$64.31
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31
Digouts	50	6.000	1		300	\$65.00	\$19,500	\$19.50
Drainage / Culverts							\$150,000	\$150.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$45,000	\$45.00
Total (3.50m lane)							\$422,424	\$422.42
Total (7.0m road)							\$844,847	\$844.85
<i>Rural Heavy Paved - 3.75m lane (Arterial)</i>								
190mm Excavation & Disposal	1,000	3.850	0.19		731.5	\$35.00	\$25,603	\$25.60
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
50mm HL8	1,000	3.750	0.05	3750	187.5	\$367.50	\$68,906	\$68.91
50mm HL8	1,000	3.750	0.04	3750	150	\$367.50	\$55,125	\$55.13
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48
Digouts	50	6.000	1		300	\$65.00	\$19,500	\$19.50
Drainage / Culverts							\$225,000	\$225.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$55,000	\$55.00
Total (3.75m lane)							\$578,045	\$578.04
Total (7.5m road)							\$1,156,090	\$1,156.09

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

RURAL - RESURFACING								
Type/Description	Length (m)	Width (m)	Depth (m)	Area (m ²)	Volume (m ³)	Unit Rate	Cost / lane km	Cost / lane m
Granular - 3.25m lane								
150mm Granular A	1,000	3.325	0.15	3325	498.75	\$44.40	\$22,145	\$22.14
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$7,500	\$7.50
Total (3.25m lane)							\$87,645	\$87.64
Total (6.50m road)							\$175,289	\$175.29
Rural Light SST - 3.25m lane								
Pulverize Existing	1,000	3.250		3250		\$2.25	\$7,313	\$7.31
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06
Single Surface Treatment	1,000	3.250		3250		\$8.50	\$27,625	\$27.63
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$15,000	\$15.00
Total (3.25m lane)							\$137,000	\$137.00
Total (6.50m road)							\$274,000	\$274.00
Rural Light DST - 3.25m lane								
Pulverize Existing	1,000	3.250		3250		\$2.25	\$7,313	\$7.31
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06
Double Surface Treatment	1,000	3.250		3250		\$17.00	\$55,250	\$55.25
Drainage / Culverts							\$25,000	\$25.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$15,000	\$15.00
Total (3.25m lane)							\$164,625	\$164.63
Total (6.50m road)							\$329,250	\$329.25
Rural Light Paved - 3.25m lane								
Pulverize Existing	1,000	3.250		3250		\$2.25	\$7,313	\$7.31
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72
Drainage / Culverts							\$35,000	\$35.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$15,000	\$15.00
Total (3.25m lane)							\$179,094	\$179.09

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

Total (6.50m road)							\$358,188	\$358.19
<i>Rural Medium Paved - 3.5m lane (Collector)</i>								
Mill Wear Surface	1,000	3.500		3500		\$3.50	\$12,250	\$12.25
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31
Drainage / Culverts							\$50,000	\$50.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$25,000	\$25.00
Total (3.50m lane)							\$207,623	\$207.62
Total (7.0m road)							\$415,245	\$415.25
<i>Rural Heavy Paved - 3.75m lane (Arterial)</i>								
Mill Wear Surface	1,000	3.750		3750		\$3.50	\$13,125	\$13.13
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06
50mm HL8	1,000	3.750	0.04	3750	150	\$367.50	\$55,125	\$55.13
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48
Drainage / Culverts							\$50,000	\$50.00
Brushing	2,000					\$17.50	\$35,000	\$35.00
Ditching	2,000					\$11.50	\$23,000	\$23.00
Contingency for Minor Contract Items							\$35,000	\$35.00
Total (3.75m lane)							\$277,788	\$277.79
Total (7.5m road)							\$555,575	\$555.58

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

URBAN SECTIONS

URBAN - RECONSTRUCTION

Type/Description	Length (m)	Width (m)	Depth (m)	Area (m2)	Volume (m3)	Unit Rate	Cost / lane km	Cost / lane m
Urban Light Paved - 3.25m lane								
500mm Excavation & Disposal	1,000	4.650	0.5		2325	\$35.00	\$81,375	\$81.38
300mm Granular B	1,000	4.350	0.3	4350	1305	\$28.00	\$36,540	\$36.54
150mm Granular A	1,000	3.900	0.15	3900	585	\$44.40	\$25,974	\$25.97
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (one side)	1,000					\$125.00	\$125,000	\$125.00
Contingency for Minor Contract Items							\$45,000	\$45.00
Total (3.25m lane)							\$663,608	\$663.61
Total (6.50m road)							\$1,327,216	\$1,327.22
Urban Medium Paved - 3.50m lane (Collector)								
540mm Excavation & Disposal	1,000	4.900	0.54		2646	\$35.00	\$92,610	\$92.61
300mm Granular B	1,000	4.600	0.3	4600	1380	\$28.00	\$38,640	\$38.64
150mm Granular A	1,000	4.150	0.15	4150	622.5	\$44.40	\$27,639	\$27.64
50mm HL8	1,000	3.500	0.05	3500	175	\$367.50	\$64,313	\$64.31
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (one side)	1,000					\$125.00	\$125,000	\$125.00
Contingency for Minor Contract Items							\$70,000	\$70.00
Total (3.50m lane)							\$766,512	\$766.51
Total (7.0m road)							\$1,533,023	\$1,533.02
Total (10.0m road)							\$2,189,923	\$2,189.92
Urban Heavy Paved - 3.75m lane (Arterial)								
740mm Excavation & Disposal	1,000	5.200	0.74		3848	\$35.00	\$134,680	\$134.68
450mm Granular B	1,000	4.750	0.45	4750	2137.5	\$28.00	\$59,850	\$59.85
150mm Granular A	1,000	4.150	0.15	4150	622.5	\$44.40	\$27,639	\$27.64
50mm HL8	1,000	3.750	0.05	3750	187.5	\$367.50	\$68,906	\$68.91
50mm HL8	1,000	3.750	0.04	3750	150	\$367.50	\$55,125	\$55.13
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (both sides)	2,000					\$125.00	\$250,000	\$250.00
Contingency for Minor Contract Items							\$90,000	\$90.00
Total (3.75m lane)							\$1,038,675	\$1,038.68
Total (7.5m road)							\$2,077,351	\$2,077.35

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

Total (11.0m road) **\$3,046,435** **\$3,046.43**

URBAN - REHABILITATION

Type/Description	Length (m)	Width (m)	Depth (m)	Area (m2)	Volume (m3)	Unit Rate	Cost / lane km	Cost / lane m
Urban Light Paved - 3.25m lane								
155mm Excavation & Disposal	1,000	3.850	0.155		596.75	\$35.00	\$20,886	\$20.89
50mm Granular A	1,000	3.800	0.05	3800	190	\$44.40	\$8,436	\$8.44
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (one side)	1,000					\$125.00	\$125,000	\$125.00
Contingency for Minor Contract Items							\$50,000	\$50.00
Total (3.25m lane)							\$554,041	\$554.04
Total (6.50m road)							\$1,108,082	\$1,108.08
Urban Medium Paved - 3.50m lane (Collector)								
240mm Excavation & Disposal	1,000	4.100	0.24		984	\$35.00	\$34,440	\$34.44
50mm Granular A	1,000	4.050	0.05	4050	202.5	\$44.40	\$8,991	\$8.99
50mm HL8	1,000	3.500	0.05	3500	175	\$367.50	\$64,313	\$64.31
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (one side)	1,000					\$125.00	\$125,000	\$125.00
Contingency for Minor Contract Items							\$50,000	\$50.00
Total (3.50m lane)							\$631,054	\$631.05
Total (7.0m road)							\$1,262,107	\$1,262.11
Total (10.0m road)							\$1,802,920	\$1,802.92
Urban Heavy Paved - 3.75m lane (Arterial)								
290mm Excavation & Disposal	1,000	4.350	0.29	4350	1261.5	\$35.00	\$44,153	\$44.15
50mm Granular A	1,000	4.300	0.05	4300	215	\$44.40	\$9,546	\$9.55
50mm HL8	1,000	3.750	0.05	3750	187.5	\$367.50	\$68,906	\$68.91
50mm HL8	1,000	3.750	0.04	3750	150	\$367.50	\$55,125	\$55.13
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48
Curb & Gutter	2,000					\$145.00	\$290,000	\$290.00
Sidewalk (both sides)	2,000					\$125.00	\$250,000	\$250.00
Contingency for Minor Contract Items							\$75,000	\$75.00
Total (3.75m lane)							\$855,205	\$855.20
Total (7.5m road)							\$1,710,410	\$1,710.41
Total (11.0m road)							\$2,508,572	\$2,508.57

ROAD CONSTRUCTION COSTING

ROAD RECONSTRUCTION, REHABILITATION & RESURFACING COSTING

URBAN - RESURFACING									
Type/Description	Length (m)	Width (m)	Depth (m)	Area (m ²)	Volume (m ³)	Unit Rate	Cost / lane km	Cost / lane m	
Urban Light Paved - 3.25m lane									
Pulverize Existing	1,000	3.250		3250		\$2.25	\$7,313	\$7.31	
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06	
50mm HL8	1,000	3.250	0.05	3250	162.5	\$367.50	\$59,719	\$59.72	
Contingency for Minor Contract Items							\$50,000	\$50.00	
							Total (3.25m lane)	\$121,094	\$121.09
							Total (6.50m road)	\$242,188	\$242
Urban Medium Paved - 3.50m lane (Collector)									
Mill Wear Surface	1,000	3.500		3500		\$3.50	\$12,250	\$12.25	
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06	
40mm HL3	1,000	3.500	0.04	3500	140	\$416.50	\$58,310	\$58.31	
Contingency for Minor Contract Items							\$50,000	\$50.00	
							Total (3.50m lane)	\$124,623	\$124.62
							Total (7.0m road)	\$249,245	\$249
							Total (10.0m road)	\$356,046	\$356.05
Urban Heavy Paved - 3.75m lane (Arterial)									
Mill Wear Surface	1,000	3.750		3750		\$3.50	\$13,125	\$13.13	
Mill Wear Surface (Binder)	1,000	3.750		3750		\$3.50	\$13,125	\$13.13	
Prepare Surface	1,000	3.250		3250		\$1.25	\$4,063	\$4.06	
50mm HL8	1,000	3.750	0.04	3750	150	\$367.50	\$55,125	\$55.13	
40mm HL3	1,000	3.750	0.04	3750	150	\$416.50	\$62,475	\$62.48	
Contingency for Minor Contract Items							\$75,000	\$75.00	
							Total (3.75m lane)	\$222,913	\$222.91
							Total (7.5m road)	\$445,825	\$445.83
							Total (11.0m road)	\$653,869	\$654

STORM SEWER COSTING

STORM SEWER SERVICING - CONSTRUCTION UNIT RATES

ITEMS	\$ / m	each	Notes
Concrete Pipe/Culverts			
300mm Concrete Pipe	\$175.00		
600mm Concrete Pipe	\$365.00		
900mm Concrete Pipe	\$555.00		
1200mm Concrete Pipe	\$765.00		
1500mm Concrete Pipe	\$1,150.00		
1.8 x 1.8m Box Culvert	\$2,200.00		
3.0 x 3.0m Box Culvert	\$4,500.00		
Storm Sewer Appurtenances			
1200mm Manhole		\$3,500.00	
1500mm Manhole		\$4,100.00	
1800mm Manhole		\$4,500.00	
2100mm Manhole		\$6,300.00	
2400mm Manhole		\$7,500.00	
Small Custom Struture		\$25,000.00	
Large Custom Structure		\$38,000.00	
Single Catch Basin		\$2,500.00	
Double Catch Basin		\$3,500.00	
Ditch Inlet Catch Basin		\$3,500.00	
Ditch Inlet Catch Basin Manhole		\$7,500.00	
Storm Services			
100mm Residential	\$135.00		
150mm Residential	\$195.00		
150mm Commercial	\$235.00		
200mm Commercial/Industrial	\$275.00		
300mm Industrial	\$375.00		

URBAN SECTIONS

URBAN - COLLECTION SYSTEMS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
Residential Storm Water Collection					
300mm Concrete Storm Sewer	300		\$175.00	\$52,500	\$52.50
600mm Concrete Storm Sewer	400		\$365.00	\$146,000	\$146.00
900mm Concrete Storm Sewer	300		\$555.00	\$166,500	\$166.50
1200mm Manholes		6	\$3,500.00	\$21,000	\$21.00
1500mm Manholes		2	\$4,100.00	\$8,200	\$8.20
1800mm Manholes		3	\$4,500.00	\$13,500	\$13.50
Single Catch Basin		10	\$2,500.00	\$25,000	\$25.00
Double Catch Basin		6	\$3,500.00	\$21,000	\$21.00
Residential Services	1,000	100	\$135.00	\$135,000	\$135.00
Commercial Services	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	20	2	\$375.00	\$7,500	\$7.50
Road Reinstatement	1,000		\$317.99	\$317,990	\$317.99
Contingency for Minor Contract Items				\$25,000	\$25.00
Total Cost				\$943,890	\$943.89
Total Structures Only (+ 40% Contingency & Road Reinstatement)				\$225,896	\$226
Trunk Storm Water Collection					
900mm Concrete Storm Sewer	300		\$555.00	\$166,500	\$166.50
1200mm Concrete Storm Sewer	400		\$765.00	\$306,000	\$306.00
1500mm Concrete Storm Sewer	300		\$1,150.00	\$345,000	\$345.00
1800mm Manholes		6	\$4,500.00	\$27,000	\$27.00
2100mm Manholes		2	\$6,300.00	\$12,600	\$12.60
2400mm Manholes		3	\$7,500.00	\$22,500	\$22.50
Single Catch Basin		10	\$2,500.00	\$25,000	\$25.00
Double Catch Basin		6	\$3,500.00	\$21,000	\$21.00
Residential Services	600	60	\$135.00	\$81,000	\$81.00
Commercial Services	60	6	\$235.00	\$14,100	\$14.10
Industrial Services	60	6	\$375.00	\$22,500	\$22.50
Road Reinstatement	1,000		\$444.49	\$444,485	\$444.49
Contingency for Minor Contract Items				\$75,000	\$75.00
Total Cost				\$1,562,685	\$1,562.69
Total Structures Only (+ 40% Contingency & Road Reinstatement)				\$315,894	\$316

Large Trunk Storm Water Collection

1500mm Concrete Storm Sewer	300		\$1,150.00	\$345,000	\$345.00
1.8m x 1.8m Box Culvert	400		\$2,200.00	\$880,000	\$880.00
3.0m x 3.0m Box Culvert	300		\$4,500.00	\$1,350,000	\$1,350.00
2400mm Manholes		3	\$7,500.00	\$22,500	\$22.50
Sm. Custom Structure for Box Culvert		4	\$25,000.00	\$100,000	\$100.00
Lg. Custom Structure for Box Culvert		3	\$38,000.00	\$114,000	\$114.00
Single Catch Basin		10	\$2,500.00	\$25,000	\$25.00
Double Catch Basin		6	\$3,500.00	\$21,000	\$21.00
Residential Services	400	40	\$135.00	\$54,000	\$54.00
Commercial Services	100	10	\$235.00	\$23,500	\$23.50
Industrial Services	60	6	\$375.00	\$22,500	\$22.50
Road Reinstatement	1,000		\$657.38	\$657,380	\$657.38
Contingency for Minor Contract Items				\$145,000	\$145.00
			Total Cost	\$3,759,880	\$3,759.88
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$603,452	\$603

RURAL SECTIONS

RURAL - COLLECTION SYSTEMS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
Residential Storm Water Collection					
300mm Concrete Storm Sewer	300		\$175.00	\$52,500	\$52.50
600mm Concrete Storm Sewer	400		\$365.00	\$146,000	\$146.00
900mm Concrete Storm Sewer	300		\$555.00	\$166,500	\$166.50
1200mm Manholes		5	\$3,500.00	\$17,500	\$17.50
1500mm Manholes		2	\$4,100.00	\$8,200	\$8.20
1800mm Manholes		3	\$4,500.00	\$13,500	\$13.50
Single Catch Basin		3	\$2,500.00	\$7,500	\$7.50
Ditch Inlet Catch Basin		7	\$3,500.00	\$24,500	\$24.50
Road Reinstatement	1,000		\$444.49	\$444,485	\$444.49
Contingency for Minor Contract Items				\$22,500	\$22.50
			Total Cost	\$903,185	\$903.19
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$257,994	\$258

Trunk Storm Water Collection

900mm Concrete Storm Sewer	300		\$555.00	\$166,500	\$166.50
1200mm Concrete Storm Sewer	400		\$765.00	\$306,000	\$306.00
1500mm Concrete Storm Sewer	300		\$1,150.00	\$345,000	\$345.00
1800mm Manholes		5	\$4,500.00	\$22,500	\$22.50
2100mm Manholes		2	\$6,300.00	\$12,600	\$12.60
2400mm Manholes		3	\$7,500.00	\$22,500	\$22.50
Ditch Inlet Catch Basin		4	\$3,500.00	\$14,000	\$14.00
Road Reinstatement	1,000		\$657.38	\$657,380	\$657.38
Contingency for Minor Contract Items				\$35,000	\$35.00
			Total Cost	\$1,581,480	\$1,581.48
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$348,552	\$349

SANITARY SEWER COSTING

SANITARY SEWER SERVICING - CONSTRUCTION UNIT RATES

ITEMS	\$ / m	each	Notes
PVC Sanitary Sewer			
150mm PVC Pipe	\$215.00		
225mm PVC Pipe	\$250.00		
300mm PVC Pipe	\$285.00		
375mm PVC Pipe	\$310.00		
450mm PVC Pipe	\$335.00		
500mm PVC Pipe	\$368.33		
525mm PVC Pipe	\$385.00		
Concrete Sanitary Sewer			
600mm Concrete Pipe	\$385.00		
750mm Concrete Pipe	\$735.00		
825mm Concrete Pipe	\$900.00		
975mm Concrete Pipe	\$1,200.00		
Sanitary Sewer Appurtenances			
1200mm Manhole		\$3,500.00	
1500mm Manhole		\$4,100.00	
1800mm Manhole		\$5,500.00	
Sanitary Services			
100mm Residential	\$155.00		
150mm Residential	\$215.00		
150mm Commercial	\$255.00		
200mm Commercial/Industrial	\$295.00		
300mm Industrial	\$395.00		
Valves			
150mm Valves		\$2,500.00	
200mm Valves		\$3,250.00	
250mm Valves		\$4,000.00	
300mm Valves		\$5,000.00	
375mm Valves		\$6,500.00	
450mm Valves		\$8,000.00	
600mm Valves		\$9,500.00	
ForceMains			
38mm HDPE	\$75.00		
50mm HDPE	\$115.00		
60mm HDPE	\$135.00		
75mm HDPE	\$150.00		
100mm HDPE	\$165.00		
150mm HDPE	\$205.00		
200mm HDPE	\$245.00		
300mm HDPE	\$325.00		
375mm HDPE			

URBAN & RURAL SECTIONS SANITARY COLLECTION SYSTEMS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
Sanitary Collection Sewer (150mm - 300mm ø)					
150mm PVC Pipe	500		\$215.00	\$107,500	\$107.50
300mm PVC Pipe	500		\$285.00	\$142,500	\$142.50
1200mm Manholes		10	\$3,500.00	\$35,000	\$35.00
Residential Services	1,000	100	\$155.00	\$155,000	\$155.00
Commercial Services	20	2	\$255.00	\$5,100	\$5.10
Industrial Services to Property	20	2	\$395.00	\$7,900	\$7.90
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
Total cost per km				\$1,052,085	\$1,052.09
Total Structures Only (+ 40% Contingency & Road Reinstatement)				\$274,634	\$275

Forcemains (50mm ϕ)

50mm HDPE	1,000		\$115.00	\$115,000	\$115.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$714,085	\$714.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (60mm ϕ)

60mm HDPE	1,000		\$135.00	\$135,000	\$135.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$734,085	\$734.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (75mm ϕ)

75mm HDPE	1,000		\$150.00	\$150,000	\$150.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$749,085	\$749.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (100mm ϕ)

100mm HDPE	1,000		\$165.00	\$165,000	\$165.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$764,085	\$764.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (150mm ϕ)

100mm HDPE	1,000		\$205.00	\$205,000	\$205.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$804,085	\$804.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (200mm ϕ)

200mm HDPE	1,000		\$245.00	\$245,000	\$245.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$844,085	\$844.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (300mm ϕ)

300mm HDPE	1,000		\$325.00	\$325,000	\$325.00
Road Reinstatement	1,000		\$574.09	\$574,085	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$924,085	\$924.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,634	\$240

Forcemains (300mm ϕ)

300mm HDPE	1,000		\$450.00	\$450,000	\$450.00
Road Reinstatement	1,000		\$574.09	\$574,090	\$574.09
Contingency for Minor Contract Items				\$25,000	\$25.00
			Total cost per km	\$1,049,090	\$1,049.09
			Total Structures Only (+ 40% Contingency & Road Reinstatement)	\$239,636	\$240

*Reduce residential services cost by 60%; commercial services by 20% and industrial services by 80% for rural sections.

WATER SUPPLY COSTING

WATER SUPPLY SERVICING - CONSTRUCTION UNIT RATES

ITEMS	\$ / m	each	Notes
Watermain Pipe			
100mm PVC Watermain	\$135.00		
150mm PVC Watermain	\$175.00		Includes minor fittings, granulars
200mm PVC Watermain	\$238.00		Includes minor fittings, granulars
250mm PVC Watermain	\$302.00		Includes minor fittings, granulars
300mm PVC Watermain	\$365.00		Includes minor fittings, granulars
325mm PVC Watermain	\$383.00		Includes minor fittings, granulars
375mm PVC Watermain	\$420.00		Includes minor fittings, granulars
450mm PVC Watermain	\$475.00		Includes minor fittings, granulars
450mm Pressure Pipe Watermain	\$555.00		Includes minor fittings, granulars
600mm Pressure Pipe Watermain	\$765.00		Includes minor fittings, granulars
Watermain Appurtenances			
150mm - 450mm Connection to Existing		\$8,000.00	
600mm - 1200mm Connection to Existing		\$18,000.00	
150mm Hydrants		\$4,500.00	
150mm Valves		\$2,500.00	
200mm Hydrants		\$5,500.00	
200mm Valves		\$3,250.00	
250mm Hydrants		\$6,000.00	
250mm Valves		\$4,000.00	
300mm Hydrants		\$6,500.00	
300mm Valves		\$5,000.00	
325mm Vavles		\$5,500.00	
375mm Vavles		\$6,500.00	
450mm Valve Chamber		\$21,000.00	
450mm Valves		\$8,000.00	
600mm Valve Chamber		\$28,000.00	
600mm Valves		\$9,500.00	
450mm Connection to distribution		\$20,000.00	
600mm Connection to distribution		\$30,000.00	
Watermain Services			
19mm Residential	\$165.00		Includes valve box at property line
25mm Residential	\$195.00		Includes valve box at property line
32mm Commercial	\$235.00		Includes valve box at property line
40mm Commercial/Industrial	\$275.00		Includes valve box at property line
100mm Industrial	\$375.00		Includes valve box at property line

General Notes

Contract size should always be considered, the rates notes above are an average of many executed project tenders

URBAN SECTIONS URBAN - DISTRIBUTION MAINS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
100mm PVC					
100mm Watermain	1,000		\$135.00	\$135,000	\$135.00
Hydrants		10	\$4,500.00	\$45,000	\$45.00
Valves		6	\$2,500.00	\$15,000	\$15.00
Residential Services to Property Line	1,000	100	\$165.00	\$165,000	\$165.00
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	20	2	\$375.00	\$7,500	\$7.50
Connection to Existing System`		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$15,000	\$15.00
Total Cost				\$631,110	\$631.11
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$113,182	\$113.18

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
------------------	------------	------	-----------	-----------	----------

150mm PVC

150mm Watermain	1,000		\$175.00	\$175,000	\$175.00
Hydrants		10	\$4,500.00	\$45,000	\$45.00
Valves		6	\$2,500.00	\$15,000	\$15.00
Residential Services to Property Line	1,000	100	\$165.00	\$165,000	\$165.00
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	20	2	\$375.00	\$7,500	\$7.50
Connection to Existing System`		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$15,000	\$15.00

Total Cost **\$671,110** **\$671.11**

Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement) **\$113,182** **\$113.18**

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
------------------	------------	------	-----------	-----------	----------

200mm PVC

200mm Watermain	1,000		\$238.00	\$238,000	\$238.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$3,250.00	\$19,500	\$19.50
Residential Services to Property Line	1,000	100	\$165.00	\$165,000	\$165.00
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	20	2	\$375.00	\$7,500	\$7.50
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$15,000	\$15.00

Total Cost **\$748,610** **\$748.61**

Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement) **\$127,682** **\$127.68**

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
------------------	------------	------	-----------	-----------	----------

250mm PVC

250mm Watermain	1,000		\$302.00	\$302,000	\$302.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$4,000.00	\$24,000	\$24.00
Residential Services to Property Line	1,000	100	\$165.00	\$165,000	\$165.00
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	20	2	\$375.00	\$7,500	\$7.50
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$15,000	\$15.00

Total Cost **\$817,110** **\$817.11**

Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement) **\$132,182** **\$132.18**

300mm PVC

300mm Watermain	1,000		\$365.00	\$365,000	\$365.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$5,000.00	\$30,000	\$30.00
Residential Services to Property Line	400	40	\$165.00	\$66,000	\$66.00
Commercial Services to Property Line	400	40	\$235.00	\$94,000	\$94.00
Industrial Services to Property Line	200	20	\$375.00	\$75,000	\$75.00
Connection to Existing System`		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$25,000	\$25.00

Total Cost **\$953,910** **\$953.91**

Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement) **\$142,182** **\$142.18**

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
------------------	------------	------	-----------	-----------	----------

325mm PVC

325mm Watermain	1,000		\$383.00	\$383,000	\$383.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$5,500.00	\$33,000	\$33.00
Residential Services to Property Line	400	40	\$165.00	\$66,000	\$66.00
Commercial Services to Property Line	400	40	\$235.00	\$94,000	\$94.00
Industrial Services to Property Line	200	20	\$375.00	\$75,000	\$75.00
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$27,500	\$27.50

Total Cost **\$977,410** **\$977.41**

Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement) **\$146,182** **\$146.18**

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
------------------	------------	------	-----------	-----------	----------

375mm PVC

375mm Watermain	1,000		\$420.00	\$420,000	\$420.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$6,500.00	\$39,000	\$39.00
Residential Services to Property Line	400	40	\$165.00	\$66,000	\$66.00
Commercial Services to Property Line	400	40	\$235.00	\$94,000	\$94.00
Industrial Services to Property Line	200	20	\$375.00	\$75,000	\$75.00
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$30,000	\$30.00
Total Cost				\$1,022,910	\$1,022.91
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$153,182	\$153.18

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
450mm PVC					
450mm Watermain	1,000		\$475.00	\$475,000	\$475.00
Hydrants		10	\$5,500.00	\$55,000	\$55.00
Valves		6	\$8,000.00	\$48,000	\$48.00
Residential Services to Property Line	400	40	\$165.00	\$66,000	\$66.00
Commercial Services to Property Line	400	40	\$235.00	\$94,000	\$94.00
Industrial Services to Property Line	200	20	\$375.00	\$75,000	\$75.00
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$35,000	\$35.00
Total Cost				\$1,091,910	\$1,091.91
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$164,182	\$164.18

URBAN - TRANSMISSION MAINS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
450mm Concrete Pressure Pipe					
450mm Watermain	1,000		\$555.00	\$555,000	\$555.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valve Chamber		4	\$21,000.00	\$84,000	\$84.00
Valves		4	\$8,000.00	\$32,000	\$32.00
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Connections to Distribution System		4	\$20,000.00	\$80,000	\$80.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$38,000	\$38.00
Total Cost				\$1,054,910	\$1,054.91
Appurtenances Replacement Only (+40% Contingency & Road Reinstatement)				\$247,564	\$247.56

600mm Concrete Pressure Pipe					
600 Watermain	1,000		\$765.00	\$765,000	\$765.00
Valve Chambers		4	\$28,000.00	\$112,000	\$112.00
Valves		4	\$9,500.00	\$38,000	\$38.00
Connection to Existing System		1	\$18,000.00	\$18,000	\$18.00
Connections to Distribution System		4	\$30,000.00	\$120,000	\$120.00
Road Reinstatement	1,000		\$379.69	\$379,685	\$379.69
Contingency for Minor Contract Items				\$50,000	\$50.00
Total Cost				\$1,482,685	\$1,482.69
Appurtenances Replacement Only (+40% Contingency & Road Reinstatement)				\$321,874	\$321.87

RURAL SECTIONS

RURAL - DISTRIBUTION MAINS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
150mm PVC					
150mm Watermain	1,000		\$175.00	\$175,000	\$175.00
Hydrants		4	\$4,500.00	\$18,000	\$18.00
Valves		5	\$2,500.00	\$12,500	\$12.50
Residential Services to Property Line	150	15	\$165.00	\$24,750	\$24.75
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	40	4	\$375.00	\$15,000	\$15.00
Connection to Existing System		2	\$8,000.00	\$16,000	\$16.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$10,000	\$10.00
Total Cost				\$511,860	\$511.86
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$81,682	\$81.68

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
200mm PVC					
200mm Watermain	1,000		\$238.00	\$238,000	\$238.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valves		5	\$3,250.00	\$16,250	\$16.25
Residential Services to Property Line	150	15	\$165.00	\$24,750	\$24.75
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	40	4	\$375.00	\$15,000	\$15.00
Connection to Existing System		2	\$8,000.00	\$16,000	\$16.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$10,000	\$10.00
Total Cost				\$582,610	\$582.61
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$89,432	\$89.43

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
250mm PVC					
250mm Watermain	1,000		\$302.00	\$302,000	\$302.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valves		5	\$4,000.00	\$20,000	\$20.00
Residential Services to Property Line	150	15	\$165.00	\$24,750	\$24.75
Commercial Services to Property Line	20	2	\$235.00	\$4,700	\$4.70
Industrial Services to Property Line	40	4	\$375.00	\$15,000	\$15.00
Connection to Existing System		2	\$8,000.00	\$16,000	\$16.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$10,000	\$10.00
Total Cost				\$650,360	\$650.36
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$93,182	\$93.18

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
300mm PVC					
300mm Watermain	1,000		\$365.00	\$365,000	\$365.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valves		5	\$5,000.00	\$25,000	\$25.00
Residential Services to Property Line	100	10	\$165.00	\$16,500	\$16.50
Commercial Services to Property Line	40	4	\$235.00	\$9,400	\$9.40
Industrial Services to Property Line	60	6	\$375.00	\$22,500	\$22.50
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Road Reinstatement	1,000		\$379.69	\$379,685	\$379.69
Contingency for Minor Contract Items				\$25,000	\$25.00
Total Cost				\$873,085	\$873.09
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$132,937	\$132.94

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
325mm PVC					
325mm Watermain	1,000		\$383.00	\$383,000	\$383.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valves		5	\$5,500.00	\$27,500	\$27.50
Residential Services to Property Line	100	15	\$165.00	\$16,500	\$16.50
Commercial Services to Property Line	40	2	\$235.00	\$9,400	\$9.40
Industrial Services to Property Line	60	4	\$375.00	\$22,500	\$22.50
Connection to Existing System		2	\$8,000.00	\$16,000	\$16.00
Road Reinstatement	1,000		\$379.69	\$379,685	\$379.69
Contingency for Minor Contract Items				\$10,000	\$10.00
Total Cost				\$886,585	\$886.59
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$129,437	\$129.44

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
375mm PVC					
375mm Watermain	1,000		\$420.00	\$420,000	\$420.00
Hydrants		4	\$5,500.00	\$22,000	\$22.00
Valves		5	\$6,500.00	\$32,500	\$32.50
Residential Services to Property Line	100	15	\$165.00	\$16,500	\$16.50
Commercial Services to Property Line	40	2	\$235.00	\$9,400	\$9.40
Industrial Services to Property Line	60	4	\$375.00	\$22,500	\$22.50
Connection to Existing System		2	\$8,000.00	\$16,000	\$16.00

Road Reinstatement	1,000		\$379.69	\$379,685	\$379.69
Contingency for Minor Contract Items				\$10,000	\$10.00
			Total Cost	\$928,585	\$928.59
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$134,437	\$134.44

RURAL - TRANSMISSION MAINS

Type/Description	Length (m)	Each	Unit Rate	Cost / km	Cost / m
450mm Concrete Pressure Pipe					
450mm Watermain	1,000		\$555.00	\$555,000	\$555.00
Hydrants		2	\$5,500.00	\$11,000	\$11.00
Valve Chamber		2	\$21,000.00	\$42,000	\$42.00
Valves		2	\$8,000.00	\$16,000	\$16.00
Connection to Existing System		1	\$8,000.00	\$8,000	\$8.00
Connections to Distribution System		4	\$20,000.00	\$80,000	\$80.00
Road Reinstatement	1,000		\$235.91	\$235,910	\$235.91
Contingency for Minor Contract Items				\$45,000	\$45.00
			Total Cost	\$992,910	\$992.91
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$134,182	\$134.18

600mm Concrete Pressure Pipe					
600 Watermain	1,000		\$765.00	\$765,000	\$765.00
Valve Chambers		2	\$28,000.00	\$56,000	\$56.00
Valves		2	\$9,500.00	\$19,000	\$19.00
Connection to Existing System		1	\$18,000.00	\$18,000	\$18.00
Connections to Distribution System		4	\$30,000.00	\$120,000	\$120.00
Road Reinstatement	1,000		\$379.69	\$379,685	\$379.69
Contingency for Minor Contract Items				\$65,000	\$65.00
			Total Cost	\$1,422,685	\$1,422.69
Appurtenances Replacement Only (+40% Contingency & 20% Road Reinstatement)				\$176,937	\$176.94



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix I Suggested Capital Financing Policy



PURPOSE

The goal of the Municipality's capital financing policy shall be to set out the guiding principles for the financing of future capital expenditures in a manner that considers the infrastructure investment requirements of the Municipality as well as affordability issues for taxpayers.

GLOSSARY

Capital Levy – The amount of money raised through taxation that is transferred to the capital fund or reserves to be used to help pay for the cost of capital projects.

Debt – Any obligation for the payment of money. The Municipality considers debt to consist of debentures, cash loans from financial institutions, capital leases, debenture financing approved through bylaw for which no debt has yet been issued, debenture financing approved through the capital budget for which no bylaw has yet been established, outstanding financial commitments, loan guarantees and any debt issue by, or on behalf of the Municipality, including mortgages, debentures or demand loans.

Long-term Debt – Any Debt for which the repayment of any portion of the principal is due beyond one year.

Municipal Levy – The amount of money raised through taxation by the Municipality for the purposes of funding operating costs as well as the Capital Levy.

POLICY STATEMENTS

1. The Municipality shall increase the Municipal Levy by a minimum of 2% per year for each of the next five years (2014 to 2018 inclusive), with the 2% increase being added to the Capital Levy.
2. The increase in the Capital Levy shall only be used for the following purposes:
 - a. To fund capital expenditures;
 - b. To increase reserve balances in order to finance future capital expenditures; or
 - c. To finance the annual costs associated with Long-term Debt issued in connection with capital projects.
3. Subsequent to the five year phase-in period for increases to the Municipal Levy, the Municipality shall increase the Capital Levy by at least the Consumer Price Index, as published by Statistics Canada.



cutting through complexity



Asset Management Planning
for the Township of Opatatika

Appendix J Suggested Borrowing Policy



PURPOSE

The goal of the Municipality's debt policy shall be to set out the guiding principles for the approval, issuance and administration of any Municipality debt, which shall adhere to all statutory requirements.

GLOSSARY

Debt – Any obligation for the payment of money. The Municipality considers debt to consist of debentures, cash loans from financial institutions, capital leases, debenture financing approved through bylaw for which no debt has yet been issued, debenture financing approved through the capital budget for which no bylaw has yet been established, outstanding financial commitments, loan guarantees and any debt issue by, or on behalf of the Municipality, including mortgages, debentures or demand loans.

Debt and Financial Obligation Limit – The maximum amount of annual debt servicing costs that a municipality can undertake or guarantee without seeking the approval of the Ontario Municipal Board. The Debt and Financial Obligation Limit is calculated pursuant to *Ontario Regulation 403/02 – Debt and Financial Obligation Limits*.

Lease Financial Agreements – A financial agreement, in accordance with *Ontario Regulation 653/05 – Debt Related Financial Instruments and Financial Agreements*, that a municipality may enter into for the purpose of obtaining long-term financing of a capital undertaking of the municipality.

Long-term Debt – Any Debt for which the repayment of any portion of the principal is due beyond one year.

Material Impact – Under *Ontario Regulation 653/05 – Debt Related Financial Instruments and Financial Agreements*, a Lease Financing Agreement has a material impact on a municipality if the costs or risks associated with the agreement significantly affect the municipality's Debt and Financial Obligation Limit, or would reasonably be expected to have a significant effect on that limit.

POLICY STATEMENTS

1. The Municipality shall only enter into Long-term Debt, including Lease Financing Agreements, where the following conditions are met:
 - a. The Long-term Debt will be managed in a manner consistent with other long-term planning, financial and management objectives.
 - b. Consideration will be given to the impact on future taxpayers.
 - c. Long-term Debt will be managed in a manner to limit financial risk exposure.
 - d. The timing, type and term of Long-term Debt will be determined with a view of minimizing long-term cost to the extent possible.

- e. The term of Long-term Debt will not exceed the useful life of the particular asset.
 - f. The issuance of Long-term Debt will not result in the Municipality exceeding its Debt and Financial Obligation Limit.
 - g. A category of Lease Financing Agreements may be relied upon for non-material or operational leases where the agreements will not, in the opinion of the Treasurer as delegated by Council through this policy, result in a Material Impact for the Municipality.
2. All Debt shall be issued in Canadian dollars.
 3. It shall be the general practice to issue Debt where the interest rates will be fixed over its term. The Municipality may issue Debt in which the interest rate will vary where, in the opinion of the Treasurer, it is in the Municipality's best interest to allow the rate to float provided such Debt, in addition to any other Debt, does not exceed fifteen percent (15%) of the total outstanding Debt of the Municipality in accordance with *Ontario Regulation 276/02 – Bank Loans*.
 4. Upon the repayment of Long-term Debt, the amounts previously committed to annual debt servicing shall not be removed from the Municipality's budget but rather will be reallocated towards:
 - a. Debt servicing costs for new Debt issued by the Municipality; and/or
 - b. Contributions to reserves for capital purposes.
 5. The awarding of any contract under this Policy, unless otherwise authorized by Council, shall follow the requirements as set out in the Municipality's procurement policy.
 6. Council, in conjunction with staff, shall review the Municipality's outstanding Debt in conjunction with the annual budget process.

RELEVANT LEGISLATION

- Municipal Act, 2001
- Ontario Regulation 247/01 – Variable Interest Rate Debentures and Foreign Currency Borrowing
- Ontario Regulation 276/02 – Bank Loans
- Ontario Regulation 278/02 – Construction Financing
- Ontario Regulation 403/02 – Debt and Financial Obligation Limits
- Ontario Regulation 653/05 – Debt Related Financial Instruments and Financial Agreements



cutting through complexity

KPMG CONFIDENTIAL

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

© 2013 KPMG LLP, a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative (“KPMG International”), a Swiss entity. All rights reserved.

The KPMG name, logo and “cutting through complexity” are registered trademarks or trademarks of KPMG International.